

Annual report 2015



**La chaîne
de l'espoir**

Ensemble, sauvons des enfants

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Foreword

We will never forget 2015, a year definitely marked by attacks carried out in many countries, making us witnesses to scenes of horror in Tunis, Bamako, Kabul, Beirut, Jakarta, Brussels and of course Paris, struck in the heart twice.

Now able to strike anywhere, anyone and at any time, terrorism has changed the face of the world. This wave of terror and hatred once again brought out division, fear and isolation. For us who fight for solidarity and life, La Chaîne de l'Espoir's response was not long in coming: missions have been maintained, projects have continued and thousands of children have been saved. Despite hesitation and fear, we have not given up and emerged even stronger.

Naturally, the safety of our missionaries is a priority for La Chaîne de l'Espoir and is more than ever a challenging issue. How not to worry when hospitals and humanitarian workers have today become soft targets for those who hate us? Bearing this in mind and after much consideration, our duty seemed clear: more than ever, these countries need us and more than ever, we must be ready to take action.

With our extensive experience and confident in our ability to help those in need, we carried out many and sometimes new actions in 2015. To face the migrant crisis and the emergency of the situation, our teams have been deployed to Kos and Lesbos to provide men, women and children with the care to which everyone is entitled.

Launched in 2014, our construction projects have made substantial progress: in Kabul with the Mother and Child Centre of the French Medical Institute for Children and its new Mothers and Children House; in Dakar with the Cuomo Centre for Paediatric Cardiology; in Abidjan with the Bingerville maternity hospital; and in Tehran with the Children's House.

In France, about a hundred children from Africa and the Middle-East have received the best possible care. The wonderful story of Hassane and Boubacar, two little conjoined twins from Guinea, is a shining example. What were their chances of survival in a country so badly lacking hospitals and doctors, and what is more, ravaged by the Ebola virus? Far more than a surgical performance, this operation symbolically captured the very essence of our organisation: together, we can fight against birthplace inequalities and give doomed children a chance to live.

In the current climate, we are more than ever striving to develop our Chaîne du Savoir programme to meet the crucial needs of foreign doctors who cannot have training in France due to restrictive administrative regulations. Today, our Chaîne du Savoir programme enables us to work together with our colleagues abroad in real time, for both diagnoses and further training. Other tools are in preparation to secure the future of our sustained contacts.

Together, by any means possible, we are helping children victims of war and misery. And only together will we keep on bringing some light into such dark times, some humanity in such cruel injustice.

Thank you all from the bottom of my heart!

Dr Eric Cheysson
Président de La Chaîne de l'Espoir

Our projects



OUR VISION

All over the world millions of children are condemned to a life without education or healthcare. Driven by the conviction that it is impossible to ignore their suffering or abandon them to their fate, Professor Alain Deloche decided to embark on a unique humanitarian adventure— an alliance made strong by generosity, know-how and passion which would assemble a group of big hearted men and women, full of good will, ready each and every day to rise to life's many challenges.

La Chaîne de l'Espoir, founded in 1994 in accordance with the 1901 French law governing non-profit organisations, is currently presided over by Dr Eric Cheysson. As a major player in the medical field, we have created a network of medical and surgical expertise and excellence. We are actively engaged in long-term projects worldwide which aim to provide the most destitute children, their families and communities access to healthcare and education.

OUR MISSION

- To treat children and mothers in France or abroad who cannot be cared for in their own countries due to a lack of funding, technology or specialised skills
- To provide on-site medical personnel with the specialised training they need to respond to a variety of illnesses
- To supply countries with insufficient healthcare facilities with medical technology, equipment and disposable goods
- To promote the development of specialised hospital facilities suited to local needs
- To contribute to providing medical and surgical care to women and children living in precarious circumstances
- To provide humanitarian assistance in the event of war or a natural disaster
- To combat starvation and

- malnutrition
- To offer medical assistance to disadvantaged populations, primarily mothers and children, by supplying them with medications and health and nutrition products abroad
- To promote the education of at-risk women and children
- To participate in the defence of women's and children's rights
- To relieve human suffering by any possible means
- To support or participate in medical research projects and publications with the objective of improving or developing diagnostic methods and effective treatments
- To engage in all fundraising related activities which allow La Chaîne de l'Espoir to fund projects corresponding with its objectives.

OUR APPROACH

- To fulfil these missions, La Chaîne de l'Espoir calls on the generosity of the public and relies on funds from private donors, institutions and partners. This is our approach: To collaborate with international organisations, governments and other local authorities as well as public and private organisations in France and in countries of intervention
- To pursue projects in partnership with all other organisations or associations with similar objectives to our own in France and abroad
- To organise informational campaigns either for fundraising purposes or to heighten public awareness of the needs of children in distress
- To produce audio-visual educational and informative general interest programming, to publish materials and books and to organise

- conferences, seminars and training programmes
- To encourage the founding of organisations in other countries which share our goals by allowing them the use of our name and brand, La Chaîne de l'Espoir, thus guaranteeing the same respect for our rules and principals in these « affiliate organisations »
- To relay projects in France and abroad to local groups, « regional branches »
- To enlist the assistance of host families who take responsibility for housing children transferred to and treated in France for the length of their stay.

OUR VALUES

La Chaîne de l'Espoir values its donor's confidence and is careful to offer them total managerial transparency. We hold ourselves responsible and accountable to those who chose to donate and refuse to use any fundraising methods which, through word or image, could threaten the dignity of an individual or fail to respect their belief system.

La Chaîne de l'Espoir chooses service providers based on unprejudiced management principals with respect to the bidding process, outside consultation and the use of multiple suppliers.

La Chaîne de l'Espoir provides its employees with a contract in full compliance with the relevant

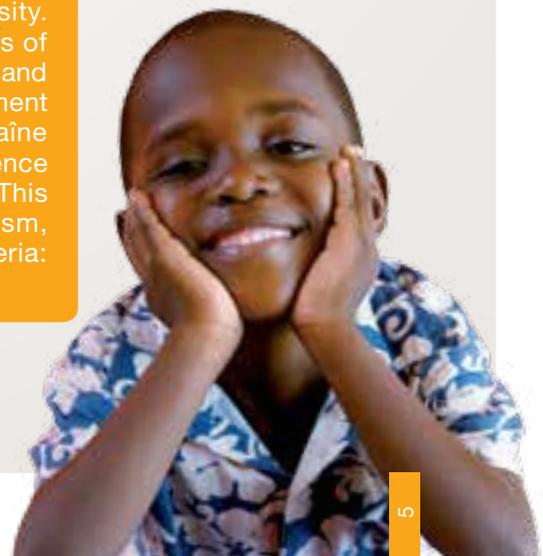
social legislation in the country in question, irrespective of race, nationality, sex or religion. We ensure that our representatives abroad respect the laws, inhabitants, beliefs and customs of the country in which they are working. Likewise, volunteers commit to the organisation's ethical code and their profession's ethical principles.

Lastly, La Chaîne de l'Espoir takes advantage of every opportunity to foster close relationships with the populations of the countries in which it works and reaffirms that its actions and methods are in accordance with its values.

OUR GUARANTEES

- To clearly indicate the destination of funds donated by the general public
- To use funds solely for the intended purpose within a reasonable period of time
- To inform donors of any potential alternative appropriation of funds within the context of projects sanctioned by the organisation
- To provide donors with an annual report of the organisation's accounts, audited by an external auditor who must indicate in a clear and concise manner: the quantity of funds received, their use and the portion consecrated to the intended cause or project

La Chaîne de l'Espoir is a member of the Comité de la Charte du don en confiance, an institution certifying the ethical behaviour of social and humanitarian organisations which appeal to public generosity. We also received the IDEAS Label (Institute for the Developments of Ethics and Action for Solidarity) in 2012 which attests to the quality and transparency of an organisation's governance, financial management and the efficacy of its projects. Lastly, in February 2014, La Chaîne de l'Espoir became the first European NGO to receive an Excellence Award from the European Foundation for Quality Management. This accreditation, synonymous with excellence and professionalism, evaluates an organisation's efficacy based on the following criteria: strategy, leadership, human capital, and, of course, results.



Key facts and figures



BUDGET: €22M

- **28** target countries
- **210** international missions
- **15 tons** of supplies and disposable goods were sent
- **100,000** children benefitted from our healthcare programmes
- **11,000** children benefitted from our educational programmes
- **300** host families involved



2016

La Chaîne de l'Espoir will continue its training missions, especially with the opening of new departments in ophthalmology, interventional cardiology and adult cardiac surgery.



Migrants Emergency Relief

La Chaîne de l'Espoir took action on the migrant tragedy in Europe. Medical teams have been active in Greece and Serbia to provide basic care.



Nepal Emergency Relief

After the earthquake in April, La Chaîne de l'Espoir purchased and provided bare essentials (tarpaulins, medication, food, etc) to centres where the organisation has been carrying out its education aid programme.



Mobilisation for Hassane and Boubacar

Hassane and Boubacar, the first-ever conjoined twins to be born alive in Guinea, have been transferred and separated in France. This medical feat was performed at Necker Children's Hospital (Paris) in May.



Afghanistan

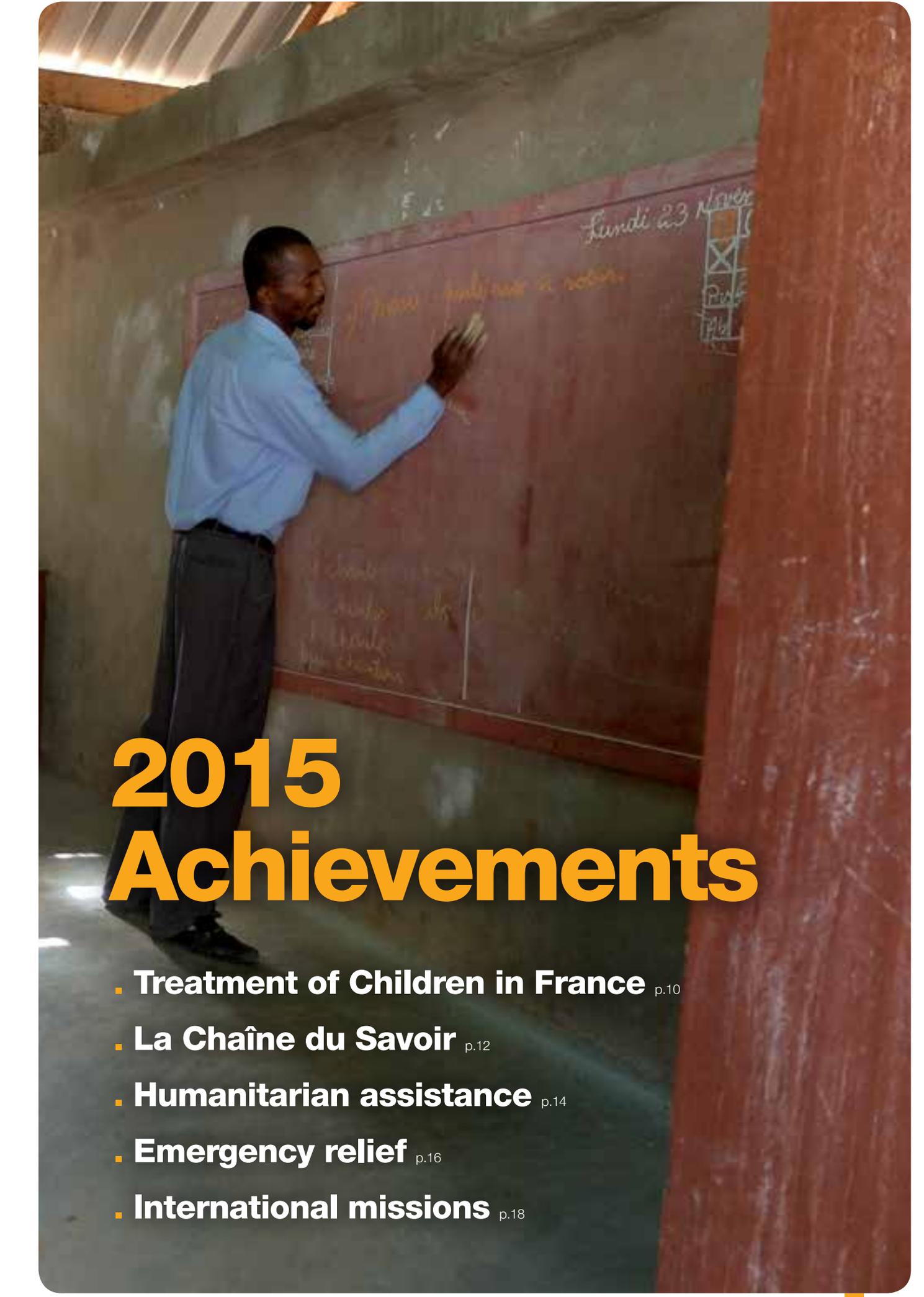
In April a new department of interventional cardiology opened at the French Medical Institute for Children. This department is run in rotation by French volunteer cardiologists. Construction works for the new Afghan Children's House have started.



Senegal

The foundation stone of the Cuomo Centre for Paediatric Cardiology has been laid in June.





2015 Achievements

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Treatment of children in France



La Chaîne de l'Espoir was initially founded in order to transfer to France critically ill children for surgery, who have no access to the surgical care they need because they were born in poor countries. Although our health programmes have developed and been extended to other parts of the world over the years, our Treatment of Children in France Programme is still on-going. It is all the more vital that many countries are still unable to provide paediatric surgical treatment due to a lack of well-equipped hospitals and specialised medical training. Since its creation, this programme has benefitted over 3,000 children.

2015: 95 CHILDREN TREATED

In 2015 95 children from Africa, mostly from Mali, Congo and Madagascar, were transferred to France for surgery by La Chaîne de l'Espoir. 79 children underwent heart surgery. 4 children received plastic surgery and 12 others had conditions calling for orthopaedic operations such as repairs of poorly treated injuries and birth defects.

The highlight of 2015 was the arrival of the first-ever conjoined twins to be born alive in the history of Guinea. On May 26th 2015 the twins, who were conjoined at the liver, underwent a delicate surgical separation at Necker Children's Hospital in Paris. After a few months recovery, the two little twins were able to go back to Guinea. Follow-up care is locally provided by Dr Daniel Agbo-Panzo, Chief of Paediatric Surgery at Donka Hospital in Conakry and correspondent for La Chaîne de l'Espoir. Of 95 children transferred, 51 have been treated by our regional branches (Bordeaux, Caen, Lyon, Marseille, Nantes, Nice-Monaco, Rennes and Toulouse). This programme is made possible by our host families, who we would like to thank most sincerely for their dedication and commitment.

Programme director: Nathalie DE SOUSA SANTOS
Programme coordinator: Marie TEYSSÉDRE
Locations: Paris and regional branches
Funding: General public fundraising / Private partnerships / Partnerships with public and private institutions





La Chaîne du Savoir

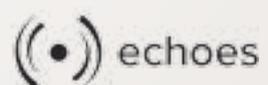


On November 25th 2014, in Google's Paris offices, Carlo d'Asaro Biondo and La Chaîne de l'Espoir launched the La Chaîne du Savoir endowment fund in order to fund projects for medical training through new technologies. In 2015 La Chaîne du Savoir became a full-fledged programme of La Chaîne de l'Espoir aiming at developing new projects thanks to digital and innovative computing technologies.

La Chaîne du Savoir (the Chain of Knowledge) aspires to provide solutions to two major issues: the dangerousness of some countries which have become inaccessible for our missionaries and the drastic lack of skills of isolated doctors working in under-equipped hospitals in developing countries. Given the alarming number of deaths resulting from a lack of diagnostics, appropriate treatment and specialised skills, La Chaîne du Savoir takes advantage of today's digital tools to share medical and surgical knowledge with local professionals.

LA CHAÎNE DU SAVOIR'S PROJECTS

ECHOES, a real-time distance echocardiography training programme, is the first project developed by La Chaîne du Savoir in 2015. Its online platform enables health centres equipped with an ultrasound scanner and a referral doctor to benefit from the long-distance expertise of a paediatric cardiac specialist. Launched in February 2015, this project connects each week Professor Daniel Sidi with La Chaîne de l'Espoir's partner centres. Thanks to live stream video, Professor Daniel Sidi gives his colleagues a second opinion on their diagnosis. Children are examined, diagnosed, and local staff is trained. In less than a year this method has already proven successful, with 344 children examined between February and December 2015. In Afghanistan 70 children have benefitted from these consultations, 200 in Cambodia, 72 in Mozambique and 2 in Senegal.



The **PERINAT**, project, an obstetric and neonatal care training programme via digital technology, was also initiated in December 2015. Because thousands of children and women die from delivery-related complications, it is vital to train staff in obstetric and gynaecological care.

The main goal is to help reduce perinatal mortality (i.e. maternal and infant mortality) by training midwives and nurses more quickly to practices essential to the survival of mothers and infants.

OUTLOOKS FOR 2016

La Chaîne du Savoir is already connected with 4 health centres supported by La Chaîne de l'Espoir (namely the Children's Pavilion in Cambodia, the French Medical Institute for Children in Afghanistan, the Maputo Heart Institute in Mozambique and

the Fann National Teaching Hospital in Senegal), and plans to connect a dozen health centres of La Chaîne de l'Espoir's network with various echocardiography specialists in 2016.

Regarding the PERINAT project, a phone application and a website providing open-access to all training course materials are being developed.

Phone application contents will be available in 3D, enabling users to view from all angles the best practices to perform for a safe delivery in spite of complications.

The website will feature various new tools, from animations to virtual reality training packages for more advanced teaching centres.



Specialties: Training through new technologies / Tele-echocardiography / Obstetric and neonatal care training

Programme director: Dr Eric CHEYSSON (surgeon, France)

Programme coordinator: Agathe METEL (France)

Locations: Paris (Head office) - Afghanistan - Cambodia - Senegal - Mozambique

Funding: La Chaîne de l'Espoir / Private partners

Humanitarian aid



Assistance programme for Syrian refugee children

According to the United Nations High Commissioner for Refugees (UNHCR), over 4 million people, among which many women and children, have fled Syria since the start of the conflict in March 2011. The vast majority of refugees are now in Jordan and Lebanon, where they are living in precarious conditions, most of the time without access to the medical care they need.

1. CARDIAC SURGERY PROGRAMME

Since January 2014, La Chaîne de l'Espoir has been providing healthcare for Syrian refugee children suffering from heart diseases and unable to afford healthcare. A medical assistance programme has been implemented to carry out surgical missions in Amman (Jordan) and fund surgical procedures at Hôtel-Dieu de France Hospital in Beirut (Lebanon).

In 2014, 44 children have benefitted from this programme. In 2015, due to a lack of funding, La Chaîne de l'Espoir focused its activity solely on Jordan.

The organisation works in partnership with the Syrian Expatriate Medical Association (SEMA), in charge of recruiting patients and following up children who have been operated on during our missions. The Unified Medical Syrian Bureau no longer operates in Jordan to focus exclusively on actions carried out in Syria.

• IN JORDAN

It should be noted that the first cardiac surgery mission took place in May 2014 at Istishari Hospital in Amman.

The second mission was scheduled for October 2014, but it was unilaterally cancelled by the hospital, which no longer agreed to apply a 50% discount on all operating and hospital costs, as stated in our agreement.

In November 2014, a new agreement was made with Garden's Hospital, offering reasonable financial terms and a fully-equipped technical platform.

In 2015 two surgical missions were carried out at Garden's Hospital under the direction of cardiac surgeon Dr Sylvain Chauvaud. As with every mission, SEMA handled patient recruitment and postoperative follow-up.

The first mission took place from March 20th to 27th, 2015. Of 51 consultations conducted, 9 called for surgery. La Chaîne de l'Espoir and Garden's Hospital medical staff selected patients who will be operated on during the next mission.

The second mission took place from October 9th to 17th, 2015. 37 consultations were conducted, of which 8 postoperative consultations for children who underwent surgery in March.

9 procedures were performed. Again, the hospital established a list of surgery patients for a future mission.

With an average duration of 8 days, each mission is carried out by a medical team including 2 surgeons, 1 perfusionist, 1 anaesthetist, 1 nurse anaesthetist, 1 operating theatre nurse and 3

intensive care nurses. Gonzague Desforges, programme coordinator, and Dr Ismael Moutawee, SEMA coordinator in France in charge of selecting children for surgery, assisted missionaries by providing support with logistics, administrative procedures and contacts with local authorities and families.

• IN LEBANON

In 2014 this programme carried out in partnership with Heartbeat / La Chaîne de l'Espoir in Lebanon benefitted 32 Syrian refugee children in Lebanon who underwent surgery at Hôtel-Dieu de France Hospital in Beirut.

This programme was unfortunately suspended in 2015 due to a lack of funding. La Chaîne de l'Espoir is looking into resuming it in 2016 provided sufficient funding has been secured.

2. ORTHOPAEDIC SURGERY PROGRAMME

La Chaîne de l'Espoir's Orthopaedic Surgery Programme in still on-going in Jordan for Syrian refugee children with sequelae of gunshot wounds, lesions related to amputation, and chest and brain traumas. Children with congenital malformations also benefitted from this programme. From 2012 up to this day 110 children have been treated, among which 5 Syrian children who were transferred to France in 2013.

In 2015, 3 orthopaedic surgery missions have been conducted at Al Maqased Hospital in Amman: 2 lower limb surgery missions (March and November) and 1 upper limb surgery mission (October).

For each mission, with an average duration of 1 week, the medical staff is made up of a surgeon, an intern and an anaesthetist. Consultations carried out during missions enable us not only to prepare a surgery schedule, but also to check on children who underwent surgery during previous missions and to establish a list for the next mission surgery planning.

170 consultations were conducted by La Chaîne de l'Espoir and 55 children were operated on. Children who have been examined in anticipation of potential surgery sustained either war wounds or sequelae of combat-related injuries, or suffered from congenital pathologies that could not be treated because of their status as refugees.

Relations between La Chaîne de l'Espoir's staff and Al Maqased Hospital's Jordan and Syrian medical personnel alike were excellent and their cooperation was successful, especially with training sessions during surgical procedures.



Specialty: Humanitarian medical aid

Programme coordinator: Gonzagues DESFORGES (France)

1. CARDIAC SURGERY: Missions in Amman, Jordan: March and October 2015

2. ORTHOPAEDIC SURGERY: Missions in Amman, Jordan: March, October and November 2015

Funding: Total Foundation / Total E&P Syria / European Heart for Children

/ La Chaîne de l'Espoir

Emergency relief



Refugee support, medical care for migrant populations transiting through Europe

Given the influx of populations fleeing their countries for Europe, La Chaîne de l'Espoir and WAHA (*Women And Health Alliance International*) carried out an assessment of the situation in early September on roads taken by migrants in transit. The primary purpose was to identify the needs of this specific population, look into effective responses and evaluate the feasibility and relevance of a joint action by La Chaîne de l'Espoir and WAHA (CDE/WAHA).

HUNGARY

This action started off with an exploratory mission in Rözske, Hungary, on September 11th, 2015. Due to the tightening of Hungarian regulations and the closing of the border between Serbia and Hungary, our staff moved to Horgos, on the Serbian side of the border.

SERBIA

In light of the urgent needs, our assessment mission turned into an assessment/action mission in Serbia as of September 14th, 2015.

1 • Belgrade

In theory, migrant populations had access to Serbian health facilities.

However, prior registration with Serbian authorities was required, what many communities refused for fear of being stranded in the country. To make matters worse, these facilities do not have

sufficient capacity to meet all their medical needs. Medical assistance was provided via a permanent clinic located on a plot of land rented by Refugee Aid Serbia (an umbrella group of Serbian charities), who made a part available to us free of charge.

Each day between 500 and 1,500 people were passing through this area depending on the flow of migrants.

This fully functional clinic, open 7 days a week since mid-September, offered migrants access to primary care for basic pathologies (infections, colds, tonsillitis, breathing disorders, minor traumas). When possible, it also arranged for patients to be transferred to hospitals in Belgrade. 1 paediatrician, 1 general practitioner, 1 midwife and 2 nurses worked in this clinic, which conducted an average of 80 consultations a day.

2 • Crossing borders with neighbouring countries

A mobile clinic has been set up with healthcare professionals, which could easily get to different parts of the borders with neighbouring countries, depending on the flow of migrants, in order to care for communities settled in makeshift camps.

Made up of a medical staff (1 doctor, 2 nurses), a driver and a logistics coordinator, this mobile clinic had 2 vehicles to transport staff and equipment (tents, medical supplies, medication, disposable goods, etc.).

CROATIA

To respond to the emergency, 2 mobile clinics, with similar staff and equipment to the clinic in Serbia, were also set up in Croatia near the Serbian and Slovenian borders, in the cities of Harmica, Bregana and Tovarnik.

GREECE

1 • Lesbos

An exploratory mission conducted at the beginning of September indicated that no medical NGO was active on the island's north coast, where most refugee boats yet arrived. In fact, medical assistance was concentrated in the capital, Mytilene, and in its two refugee camps. A project has thus been implemented to provide medical care for refugees, especially women and children, arriving in this area.

Semi-mobile clinics (cars, tents and containers provided by the United Nations) were set up at strategic points to assist refugees at their arrival on the island. The CDE/WAHA team was appointed medical coordinator for the north of the island by the United Nations High Commissioner for Refugees (UNHCR). From early September to January 2016, over 6,000 people have benefitted from these services.



2 • Samos

Following an exploratory mission on the island of Samos, a pop-up clinic has been set up in Samos harbour, the island's main transit point, in a trailer provided by UNHCR. Our missionaries were soon working closely with the government local coordinator and the Spanish Red Cross. We arranged a work schedule with the latter organisation to provide round-the-clock healthcare. Over 2,000 people were cared for between October 2015 and January 2016.

3 • Chios

Following the exploratory mission conducted on the island of Chios in mid-October, and given the needs identified and the growing number of arrivals, a tent clinic was set up in a park where refugees had settled. The CDE/WAHA team was also appointed medical coordinator on the island and could be called in by coast guards at night in case of emergency.

4 • Kos

Our operation on the island of Kos revolved around two lines of action. The first line of action was to provide medical assistance to refugees coming off boats (arrivals only took place in the evening or at night). A mobile pop-up clinic was set up in the harbour to ensure that medical care was continuously available. Our second line of action was dedicated to women and children in order to offer consultations in the daytime in the hotels where they were accommodated.

More than 30 volunteers of La Chaîne de l'Espoir (doctors, nurses and midwives) were mobilised to carry out these missions. Our operations ended in January 2016 due to a lack of funding.

Specialty: Emergency relief

Programme coordinators: Jennifer NAVARRO (France) and François DUPAQUIER (France)

Missions: September - December 2015

Location: Serbia, Croatia, Greece (Lesbos, Samos, Kos, Chios))

Funding: La Chaîne de l'Espoir / Private partners



INTERNATIONAL
MISSIONS

Afghanistan

Paediatric medical and surgical care

The overall situation in Afghanistan remains unstable. Fighting is still raging inside the country and 2015 saw the rise of new insurgent groups following the death of Mullah Omar. The growing number of forces pledging allegiance to ISIS is the cause of increased violence. The UN Annual Report documents over 11,000 civilian casualties among which 3,545 deaths, marking a 4% increase compared to the past year, partly resulting from soaring city attacks. NGOs are not spared from the conflict as shown by the attack on Doctors without Borders in Kunduz in September 2015. Despite the political, security and economic instability, a powerful push factor, the Afghan population aspires to decent living conditions and access to healthcare and education for children. Our action is now more important than ever to enable families to stay in their home country by providing access to vital services including healthcare. Our project to extend hospital services to adult patients care will come to grips with their needs.

In this respect, in collaboration with its partners (namely Aga Khan Development Network and France), La Chaîne de l'Espoir finds it essential to continue to support the French Medical Institute for Children (FMIC) and provide healthcare for destitute patients while strengthening protection for its missionaries.

LA CHAÎNE DE L'ESPOIR'S ACTIVITY AT THE FMIC IN 2015

In charge of assisting the FMIC's medical staff, improving the Afghan personnel's skills and the overall quality of care, La Chaîne de l'Espoir pursued its missions in 2015 and developed new methods to provide remote support to the local staff.

To this end, La Chaîne de l'Espoir organised 49 missions, 75% of which were exclusively medical.

The remaining 25% were biotechnical and biomedical missions to help local staff implement new equipment (installation of a catheterisation

laboratory), carry out the construction project and manage the facility.

Long-term missions further continued. Dr Najeebullah Bina, along with his colleagues, performed heart surgery on 262 children in 2015 alone, and on a total of 2,202 children since 2006 with an exceptionally low mortality rate of only 1%.

Short-term medical missions mainly focussed on cardiac surgery (surgeons, perfusionists, nurses), anaesthesia and intensive care (which remain flawed), upper limb orthopaedic surgery (101 consultations and 32 interventions performed),

and improving department management through the support of a healthcare supervisor.

Further support was provided for the development of ophthalmic surgery after the department opened in 2014. The FMIC performs around 25 operations a month. All types of surgery are now covered, with the exception of retinal surgery.

2015 HIGHLIGHTS

• Reinforcement of remote training and support

In addition to these missions, La Chaîne de l'Espoir's medical team continues to assist their Afghan colleagues by giving advice on complex cases - the charts of which are sent by email - relevant equipment to acquire, how to put in writing procedures to improve department management, patient treatment plans, etc.

Since June 2015, La Chaîne du Savoir has been developing a paediatric tele-echocardiography expertise programme to help diagnose complex cases and develop the FMIC cardiologists' skills. 70 patients have benefitted from these examinations over the second half of 2015.

• Opening of a Cardiology and Cardiac Surgery Department for adults

La Chaîne de l'Espoir entirely funded the equipment of a catheterisation laboratory at the FMIC. A first mission for it to come into operation was carried out in June 2015, followed by two others in August and September. The opening

ceremony took place on October 31st in the presence of the Afghan Minister of Health. The FMIC, with the technical support of La Chaîne de l'Espoir, recruited two Afghan interventional cardiologists trained during missions conducted alternatively by cardiologists of La Chaîne de l'Espoir and Aga Khan University. The main goal is for local staff to be gradually able to work autonomously. In line with this objective, 61 angiographies and 12 angioplasties have been performed.

• Departure of Dr Alexander Leis, medical director of the FMIC

After over 10 years developing the FMIC, paediatric skills and training programmes, as well as improving and ensuring the quality of health services, Dr Alexander Leis left his position in June 2015. We are forever grateful for his service.

• Post Graduate Medical Education

The FMIC's Post Graduate Medical Education (PGME) has now 49 beneficiaries, with the arrival of 14 new interns in 2015, among which 5 women, in the 7 specialties taught (paediatrics, paediatric surgery, anaesthesia-intensive care, biology, cardiology, orthopaedics, radiology).

In addition to the PGME and short-term training for host countries' hospital interns, the FMIC is in the process of developing, together with Aga Khan University, a tele-medicine programme with hospitals in three provinces in Afghanistan (Bamyan, Badakhshan and Kandahar).



2015 MEDICAL ACTIVITY:

- 5,409 admissions
- 2,048 surgical procedures (excluding cardiac surgery)
- 262 cardiac surgery procedures
- 115,617 consultations
- 325,446 laboratory tests
- 5,141 MRI exams
- 120,649 CT Scans



- **Welfare programme**

With France's support, La Chaîne de l'Espoir is co-financing this solidarity fund to provide care for children from families who cannot afford to pay in full. In 2015, 3,346 inpatients benefitted from this financial support, i.e. 72% of patients.

- **The FMIC's Mother and Child Centre**

Construction of the FMIC's Mother and Child Centre for the management of mothers (gynaecology and obstetrics) and new-borns (neonatology) is to be completed by late July 2016.

As of the end of 2015, 30% of the equipment has already been ordered and the recruitment process of the 200 new members of staff has been determined. The medical project has been approved by our partners. Recruitment will be completed by the end of May 2016 by the FMIC, in collaboration with our multidisciplinary team specialised in perinatology.

- **2016, an eventful year**

2016 has been a year of significant landmarks for La Chaîne de l'Espoir and for all FMIC partners with the celebration, in March, of the first-ever graduation ceremony for the first six interns who have completed the PGME programme after a 5-year training course in paediatric medicine and surgery. Ceremonies for the official opening of the Mother and Child Centre and the new Mothers and Children House will take place in September. La Chaîne de l'Espoir will continue its training missions with the opening of new departments: ophthalmology, interventional cardiology and cardiac surgery for adults. Our organisation will also provide medical support for the opening of the Mother and Child Centre by hosting Afghan doctors for training, organising long-term gynaecology-obstetrics missions and short-term missions to provide assistance in the development of departments in neonatology and anaesthesia-intensive care.

Field: Maternal and infant care - medical and paramedical training

Specialties: Paediatric Medicine - Specialised Paediatric Surgery (cardiac, visceral, ENT, orthopaedic, neurosurgery, reconstructive) - Adult Cardiology and Cardiac Surgery - Gynaecology and Obstetrics - Neonatology

Location: Afghanistan, Kabul - French Medical Institute for Mother and Child (FMIMC)

Programme Director: Dr Eric CHEYSSON

Programme Coordinators: Loriane LUCMALLE (France) - Emilie CHASSAGNARD (Kabul)

Funding: French Embassy, Agence Française de Développement (French Agency for Development), private partners, Linda Grove Foundation, La Chaîne de l'Espoir



INTERNATIONAL MISSIONS

Afghanistan

Managing sick children

The Afghan Children's House (ACH) will meet the needs of disadvantaged children from all Afghan provinces who are unable to access the treatments offered by the French Medical Institute for Children (FMIC). This specific programme is designed to cover their every need: transportation, reception, accommodation, food, medical and surgical care within the FMIC. Parents can accompany their child throughout their stay. Since 2008, the ACH has been keeping on growing and its activities have tripled. To this day 4,654 extremely vulnerable children have benefitted from this programme, which is entirely funded by La Chaîne de l'Espoir, with the support of France and private partners. With a growing number of children to treat, the construction project for a new centre was initiated in 2011 and took shape with the beginning of construction works in 2015.

BENEFICIARIES IN 2015

Children benefitting from this programme are selected by a network of 22 partner institutions, including the Afghan Ministry of Public Health, and NGOs such as the International Committee of the Red Cross. In 2015 there were 4,265 stays at the Children's House, 691 of which were new patients registered for the first time. The Children's House funded 5,271 consultations and 1,034 surgical procedures. 67% of children were between 2 and 10 and 51% were girls.

After the foundation stone was laid in 2014, construction of the new Children's House started in August 2015 and is due to be completed in

September 2016. With a 30% higher bed capacity, the new centre named the Mother and Child's House will host up to 2,000 beneficiaries each year, including particularly vulnerable mothers and new-borns who will gain access to gynaecological, obstetrical, neonatal and paediatric care provided at the FMIC's Mother and Child Centre.

OUTLOOKS FOR 2016

La Chaîne de l'Espoir will continue to promote and provide free care to children. By the end of 2015, 31 young patients were already on the Children's House waiting list for conditions calling for cardiac, orthopaedic and plastic surgery, as well as neurosurgery.

Activity: Treatment of sick and underprivileged children from provinces

Programme directors: Loriane LUCMALLE (France)
Kate ROWLANDS, Najibullah SAMADI (Afghanistan)

Location: Kabul - Afghan Children's House

Funding: La Chaîne de l'Espoir / Agence française de Développement (French Agency for Development - AFD) / French Embassy in Kabul / Private partners

INTERNATIONAL MISSIONS

Afghanistan



Education aid

Since 2008, La Chaîne de l'Espoir has been actively promoting education for young girls in the Panjshir Province. In 2015, 1,133 students attending these schools have benefitted from this education aid programme and received school bags, school supplies and health kits.

In the context of insecurity, attacks and, most of all, discrimination in Afghanistan, the instruction of young girls is an everyday battle which cannot be won by merely providing school supplies. This is why La Chaîne de l'Espoir has decided for 2016

to suspend this programme and organise instead meetings with Afghan authorities, teachers and families to assess their needs and look into new ways of working together in the future.



Activity: Afghanistan - Back to School - Education aid
Programme directors: Loriane LUCMALLE (France) - Najibullah SAMADI (Afghanistan)
Location: Panjshir Province
Funding: La Chaîne de l'Espoir

INTERNATIONAL
MISSIONS

West Africa



Higher education

As part of the postdoctoral degrees standardisation in West Africa supported by the West African Health Organisation (WAHO), La Chaîne de l'Espoir fosters training for paediatric surgeons passing a Post-graduate Degree in Paediatric Surgery (PGD PS) by organising training missions with theoretical and practical sessions for the management of newborns, children and teenagers. Since June 2014, La Chaîne de l'Espoir has been organising and entirely funding teaching missions for PGD PS students in Abidjan (Ivory Coast), Lomé (Togo) and since 2015 in Cotonou (Benin), as well as for paediatric surgery students in Conakry (Guinea).

2015 ACTIVITY

To address the lack of surgeons and doctors able to teach their medical specialties in West Africa, La Chaîne de l'Espoir organised two training seminars in 2015. The first one took place from July 12th to 18th, at Yopougon University Hospital in Cotonou.

22 medical students attended this seminar (8 from Lomé, 10 from Abidjan, 2 from Cotonou and 2 from Conakry). Professor Bruno Bachy from Rouen University Hospital provided theoretical

and practical training in cleft lip and performed 5 surgery procedures attended by students.

Professor Christophe Chardot and his assistant Dr Carmen Capito from Necker Children's Hospital in Paris gave presentations on the treatment of Hirschsprung's disease (a congenital intestinal disorder) and performed 2 operations on children suffering from this condition.

The second seminar took place at Cotonou Mother and Child Hospital, from November 2nd to 7th, in partnership with La Chaîne de l'Espoir Belgium. 22 students took part, the great majority of which had also attended the July seminar in Abidjan.

Professor Hoogmartens from UK Louvain University, Belgium, gave a lecture on sequelae of joint infections and operated on 2 children with Blount's disease, a growth disorder affecting the inner part of the tibia.

Dr Julien Rod from Rouen University Hospital and Professor Yann Révillon from Necker Children's Hospital, director of our West Africa PGD support



International **missions** West Africa

programme, provided training in abdominal tumours and performed 2 surgical interventions on children suffering from this condition.

In addition, La Chaîne de l'Espoir is providing financial support for West African PGD training in the form of 4 grants offered to students who have to travel to a foreign capital in order to attend the paediatric surgery training programme.

OUTLOOKS FOR 2016

La Chaîne de l'Espoir, en accord avec les In agreement with Paediatric Surgery PGD Course directors from Ivory Coast, Togo and Benin, La Chaîne de l'Espoir will continue its training activity and organise 2 new seminars in 2016.

It also intends to extend its training programme to PGD students from Dakar (Senegal) and Conakry (Guinea). Alongside these seminars, actions have

been taken to sign agreements with relevant universities for La Chaîne de l'Espoir's training to be officially acknowledged as an actual part of medical students' courses.



Speciality: General paediatric surgery
Programme director: Professor Yann Revillon (surgeon, France)
Programme coordinator: Pierre RAINGEARD (France)
Missions: July and November 2015
Locations: Abidjan, Ivory Coast / Cotonou, Benin
Funding: La Chaîne de l'Espoir



INTERNATIONAL MISSIONS

Bangladesh

Paediatric surgery

La Chaîne de l'Espoir is supporting Friendship's large-scale action in Bangladesh since 2014. Friendship is an organisation founded in 2002 by its current president Mrs Runa Khan. It provides substantial support for the most underprivileged Bangladeshi communities living in at-risk river areas (due to frequent flooding). After assessing the medical and surgical needs of hospital ships in the Chars (southern Bangladesh) providing healthcare for over 10 million Bangladeshis, La Chaîne de l'Espoir now sends medical team on healthcare and local staff training missions.

2015 MISSIONS

In 2015, La Chaîne de l'Espoir has intensified its activities in Bangladesh with 2 medical missions and one coordination mission. The first mission, carried out by Professor Jean-François Mallet, an orthopaedic surgeon, aimed at examining patients with various orthopaedic conditions and providing care on board hospital ships. A total of 78 patients have been examined and treated.

The second mission had a dual objective: training Friendship's medical staff in health and sterilisation regulations, as well as evaluating and modernising the Emirates Friendship Hospital ship's internal structure.

60 staff members of the Bangladeshi NGO (nurses, nursing auxiliaries, doctors) attended this training and recommendations for the boat renovation

were transmitted to the organisation to improve the quality of care and hygiene on board.

The coordination mission successfully organised the joint action of La Chaîne de l'Espoir and Friendship in Bangladesh, the high point of which will be Runa Khan's next project: building a hospital in the south of the country.

OUTLOOKS FOR 2016

La Chaîne de l'Espoir and Friendship would like to turn this project into a durable programme by regularly sending healthcare and training missions for paediatric, orthopaedic, plastic and reconstructive surgery, cardiology and gynaecology. 6 missions are scheduled for 2016.

Specialty: Paediatric surgery

Project director: Runa KHAN (President of FRIENDSHIP, Bangladesh)

Programme coordinator: Françoise MONARD (General Secretary of La Chaîne de l'Espoir, France)

Missions: February to October 2015

Location: Dacca

Funding: La Chaîne de l'Espoir / ENGIE Foundation



INTERNATIONAL MISSIONS **Bénin**

General paediatric surgery

Since 2012, La Chaîne de l'Espoir has been carrying out visceral paediatric surgery missions at the CHUMEL (Lagune Mother and Child Hospital, formerly HOMEL) in Cotonou, a maternity hospital providing medical and surgical care to children as well. It was upgraded to a Centre Hospitalier Universitaire (University Hospital) in 2015. In order to give a new lease of life to its collaboration with the CHUMEL, La Chaîne de l'Espoir signed in 2015 a multi-annual partnership agreement with clear goals: improving facilities and equipment, training doctors and health executives in complex surgical techniques, and provide surgical care to disadvantaged children. Carine Jonckheere, La Chaîne de l'Espoir's coordinator in Togo, is managing the organisation's actions in Benin from Lomé.

2015 ACTIVITY

During the course of 2015, La Chaîne de l'Espoir provided financial support for a second operating theatre to come into operation at CHUMEL. The official opening of this new facility took place in November, during a training seminar for post-doctoral paediatric surgery students organised under the auspices of La Chaîne de l'Espoir. This seminar brought together 22 surgery students and their teachers from Togo, Ivory Coast, Benin, with the participation of surgery students from Guinea-Conakry.

OUTLOOKS FOR 2016

In 2016, La Chaîne de l'Espoir will take part in the organisation of a paediatric surgery congress in Benin, under the auspices of Professor Antoine Séraphin Gbenou and Professor Armand Fiogbe, both surgeons at CHUMEL. Expert doctors sent by La Chaîne de l'Espoir will run theoretical training

sessions for numerous students from across West Africa. Based on our itinerant missions in Togo, 2 visceral surgery missions, 1 orthopaedic surgery mission and 1 general paediatric surgery mission have been scheduled for 2016 in one of Benin's public hospitals.



Specialty: General paediatric surgery

Programme director: Pr Yann REVILLON (surgeon, France)

Programme coordinators: Carine JONCKHEERE (Togo) - Pierre RAINGEARD (France)

Mission: November 2015

Location: Cotonou - Lagune Mother and Child University Hospital (CHUMEL)

Funding: La Chaîne de l'Espoir

INTERNATIONAL MISSIONS **Bénin**



Sponsorship – Education aid

In 2011, La Chaîne de l'Espoir initiated and developed an education aid programme for underprivileged children in Benin. Bien-Etre et Développement, a Beninese NGO and long-term partner of our organisation, plays an essential role in promoting education in Benin and has been actively involved in 2 primary schools and a secondary school in the Hévié area (west of Cotonou). Carine Jonckheere, La Chaîne de l'Espoir's programme coordinator based in Togo since early 2015, regularly comes to Benin to supervise activities carried out in these schools with La Chaîne de l'Espoir's support.

2015 ACTIVITY

Supporting the instruction of pupils in these 3 schools is one of La Chaîne de l'Espoir's objectives in Benin. In 2015, providing school supplies (textbooks, uniforms and food) enabled more than 100 children to continue their studies in the best possible environment. Pupils also have access to healthcare.

Considering the basic nature of the facilities, the primary aim of this programme is to improve the children's learning environment.

As a matter of fact, young pupils would sometimes attend class in the middle of the Dossonou elementary school's playground under a mango tree.

Because elementary school is a crucial part of a child's early learning experience, La Chaîne de l'Espoir launched in 2015 the construction of 2 school rooms, an office for teaching and administrative staff, and lavatories.

In 2016 La Chaîne de l'Espoir will continue its sponsorship programme and further develop its support to Dossonou elementary school. It intends to purchase school furniture and teaching materials, install the lavatories, as well as fence the play area for a safer environment.



Activity: Sponsorship - Education aid

Programme directors: Jennifer NAVARRO (France) - Carine JONCKHEERE (Togo)
Bien-Etre et Développement (local NGO)

Location: Hévié

Funding: La Chaîne de l'Espoir / Sponsors

INTERNATIONAL MISSIONS

Brazil



Hand and upper limb surgery

For 10 years, La Chaîne de l'Espoir has been helping destitute children in the Recife area, a coastal city at the far eastern tip of Brazil. Its missions have a double objective: provide surgical care to underprivileged children with complex upper limb deficiencies and train young surgeons in this specialty. Partner with the Instituto SOS Mão Criança, which is providing healthcare for destitute children, La Chaîne de l'Espoir focuses its efforts since 2014 on training local surgeons in the specific surgical treatment of sequelae of brachial plexus injuries (i.e. lesions of nerves originating at the spinal cord sustained during birth). Healthcare and training missions now take place at the Instituto SOS Mão Criança, based in Recife.

2015 MISSION

In December 2015, a surgical mission was carried out by Dr Philippe Valenti and Dr Xavier Raingeval. 50 children were examined and 24 underwent surgery.

Thanks to La Chaîne de l'Espoir's yearly mission, a greater number of children can be examined and the local staff benefits from further training in the treatment of brachial plexus injuries (neurological microsurgery and tendon transfer).

The donation of a portable ultrasound machine

to the Institute in 2014 enables anaesthetists to improve anaesthesia and postoperative pain management.

Equipment installation and training took place on-site with anaesthetists of the department, and some 20 residents and interns during a conference in August 2015, with the use of support documents and dummies for practical training.

Since, all anaesthetists in the department autonomously perform techniques taught in the course.



TRAINING

We have reached a new level of loco-regional anaesthesia skill transfer by introducing new and more difficult anaesthesia blocks (interscalene blocks, supraclavicular block, etc.).

Such techniques reduce risks of errors, post-operative pain and result in a faster recovery.

The use of these new techniques will particularly benefit destitute children receiving free surgical treatment by Doctor Rui Ferreira one day a week all year round.

During the 2015 mission, an engineer from the Toulouse based VIMS company accompanied La Chaîne de l'Espoir's team.

Equipped with a camera, he was able to produce 7 films on anaesthesia techniques. This image bank will be made available to anaesthetists and used for training purposes.

OUTLOOKS FOR 2016

Two missions dedicated to brachial plexus and congenital disorders are planned for 2016.

Supporting anaesthetists training through the use of footage provided by VIMS company will also be a major focus of La Chaîne de l'Espoir's action in Brazil.



Specialty: Hand and upper limb surgery

Programme directors: Dr Philippe VALENTI (surgeon, France)

Dr Xavier RAINGEVAL (anaesthetist, France) - Dr Rui FERREIRA (surgeon, Brésil)

Mission: December 2015

Location: Recife - Instituto SOS Mão Criança

Funding: La Chaîne de l'Espoir

INTERNATIONAL
MISSIONS

Burkina Faso



Facial plastic & reconstructive surgery

Considering the difficulties to access quality care when it comes to facial reconstructive surgery and the scourge of noma (a gangrene of the face), La Chaîne de l'Espoir initiated a healthcare and training mission programme in Burkina Faso in 2014. Each year, La Chaîne de l'Espoir organises two missions in order to operate on children with tumours, facial clefts, and sequelae of noma, as well as to provide state-of-the-art surgical expertise in this field, making the Ougadougou International Polyclinic a leading centre for the treatment of such conditions in the whole of West Africa.

With a view to provide effective assistance to as many patients as possible, La Chaîne de l'Espoir has been working in partnership with local NGOs: Sentinelles, Hymne aux Enfants, Au fil de la Vie, Ensemble pour Eux and Bilaadga. Thanks to these partnerships, patients are recruited across the whole country. The Bilaadga NGO provides accommodation whenever needed. The Ensemble pour Eux NGO, consisting of volunteer nurses and organisers, is in charge of welcoming patients,

as well as providing pre and postoperative care, as well as rehabilitation. In 2015, La Chaîne de l'Espoir became a member of the No-Noma Federation, a coalition of players unified in the fight against this disease.

2015 MISSIONS

La Chaîne de l'Espoir organised two missions in 2015, under the supervision of Professor Narcisse Zwetyenga, Head of the Plastic Maxillofacial



and Reconstructive Surgery Department at Dijon University Hospital. A team of senior and junior surgeons, anaesthetists and nurses from Dijon and Paris University Hospitals operated on 147 patients, all of whom suffering from complex conditions that could not be treated outside these missions: sequelae of noma, cleft lips and palates, maxilla-mandibular and cervicofacial tumours, sequelae of severe craniofacial defects and burns.

In order for Burkinabé medical teams to be able to autonomously treat maxillofacial conditions, each mission aims to train staff in various surgical techniques such as anaesthesia, surgery

and patient postoperative care. In addition to mentoring personnel during procedures, this programme also includes theoretical training sessions.

OUTLOOKS FOR 2016

In 2016, La Chaîne de l'Espoir intends to continue its action to meet the demands and needs of the population, in partnership with local organisations whose collaboration is vital. To that end, two healthcare and training missions will be organised. La Chaîne de l'Espoir would like to expand the scope of this specialty training programme by partnering with universities.



Specialty: Facial plastic and reconstructive surgery

Programme director: Pr Narcisse ZWETYENGA (surgeon, France)

Programme coordinator: Jennifer NAVARRO

Missions: March and November 2015

Location: Ouagadougou - Ouagadougou International Polyclinic

Funding: La Chaîne de l'Espoir / Axa Atout Cœur / Burgundy Regional Council / Dijon Rotary Club

INTERNATIONAL MISSIONS Cambodia



Cardiology and cardiac surgery

In May 2013 the Phnom Penh Cardiology Centre, built by La Chaîne de l'Espoir in 2011, was officially renamed the Calmette Hospital Cardiology Department (CHCD). Over the past two years, the Calmette Hospital has been working hard to renovate and equip this department, demonstrating the continued commitment of our Cambodian partners. In 2015, La Chaîne de l'Espoir transferred the Children's Pavilion (opened in 2003) under the responsibility of Calmette Hospital, which officially integrated it into the CHCD as a Paediatric Cardiology Unit. As part of their efforts to reinforce CHCD's capacities to treat children with heart defects in full autonomy, La Chaîne de l'Espoir and the Calmette Hospital renewed their partnership by signing in July 2015 a multi-annual contract setting objectives for 2016-2018.

2015 ACTIVITIES

• Calmette Hospital Cardiology Department (CHCD)

Reinforcing CHCD's capacities to treat children with complex heart defects in full autonomy is one of the main common goals of Calmette Hospital and La Chaîne de l'Espoir.

Since February 2015 weekly distance consultation sessions have been carried out, marking an important step forward regarding healthcare access and distance training in Cambodia. These sessions are supervised by Professor Daniel Sidi, a paediatric cardiologist who regularly attends ultrasound exams in Paris conducted by the Phnom Penh medical staff and broadcast live thanks to a tele-echography system. This innovative tool enables doctors to confirm or refine a diagnosis and quickly determine what treatment plan will be necessary. In 2015, 200 children have been examined in distance consultations. Regular contacts also contribute to upgrade local practitioners' and interns' knowledge. In addition to this, La Chaîne de l'Espoir increased its support by organising healthcare and training

missions. 4 cardiac surgery missions, 4 cardiac intensive care missions, 2 paediatric cardiology missions and 2 technical support missions for anaesthesia and intensive care have indeed been carried out.

Our surgical programme has exclusively taken place at the CHCD for the benefit of destitute children suffering from complex conditions.



• The Children's Pavilion

In 2015, the Children's Pavilion's medical activity slightly declined with 5,490 outpatient consultations (compared to 5,926 in 2014) and 452 hospitalisations (compared to 512 in 2014). 160 children have received the appropriate therapeutic procedure in surgery (80%) and interventional catheterisation (20%).

In July 2015, La Chaîne de l'Espoir and Calmette Hospital signed a partnership agreement confirming the transfer of the Children's Pavilion to the CHCD and its development into a Paediatric Cardiology Unit. This transfer took effect on December 31st, 2015. Almost all members of the Children's Pavilion medical staff were taken on by Calmette Hospital and reassigned to this new unit.

OUTLOOKS FOR 2016

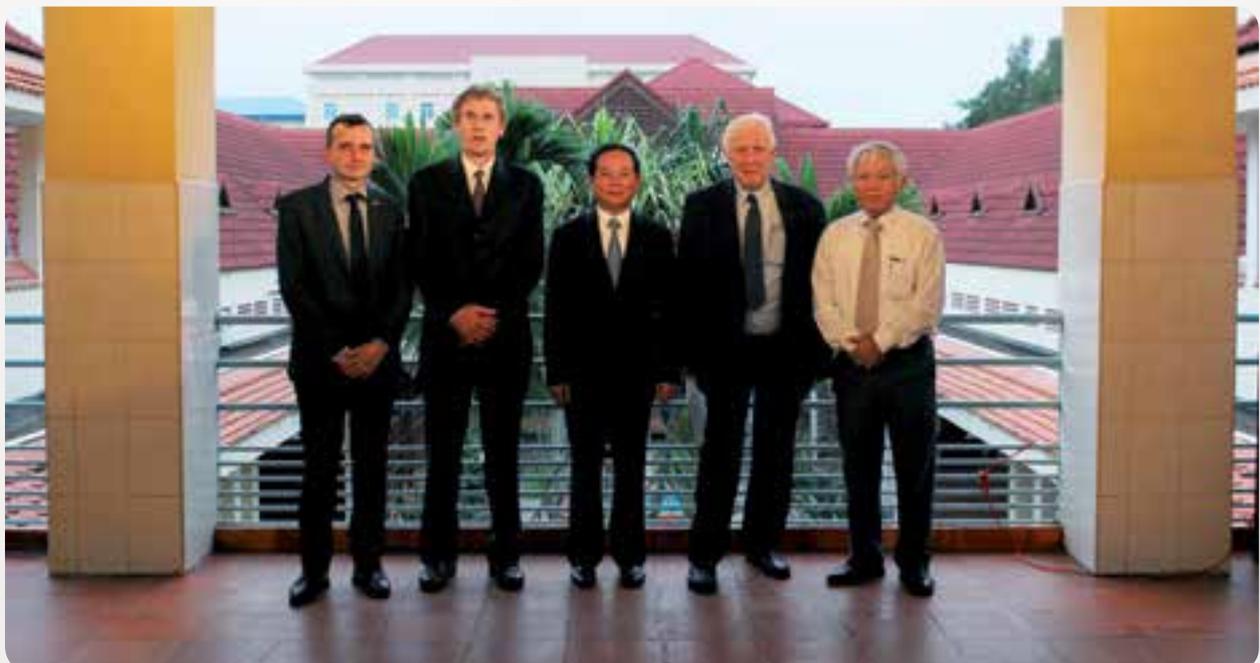
Even though the Children's Pavilion transfer to the CHCD is a milestone for Calmette Hospital in nearing autonomy in paediatric cardiology and cardiac surgery, La Chaîne de l'Espoir's commitment to help children with heart defects in Cambodia is still on-going.

As a matter of fact, according to the agreement signed in 2015 for 2016-2018, La Chaîne de l'Espoir will support the integration of the Paediatric Cardiology Unit into the CHCD by funding a monthly operation programme, contributing to the implementation of free



paediatric consultations for destitute patients and organising healthcare and training missions for complex conditions and low birth weight cases.

La Chaîne de l'Espoir's regional branch is still active and in charge of ensuring postoperative children follow-up, preparing training missions and arranging monthly tele-medicine sessions (i.e. real-time echocardiography streaming). These activities are entirely funded by La Chaîne de l'Espoir.



Specialty: Cardiology and cardiac surgery

Programme directors: Denis SAINTE-MARIE (coordinator, Cambodia)

Dr Phang SOK (medical director of the Children's Pavilion)

Dr Gérard BABATASI (referral surgeon, France)

Pr Antoine LAFONT (referral cardiologist, France)

Location: Phnom Penh - Children's Pavilion / Calmette Hospital / Cardiology Department

Funding: La Chaîne de l'Espoir / Cuomo Foundation / Heart and Hope for Children Foundation / Deerfield Foundation / Haguro Fund / Private partners

INTERNATIONAL MISSIONS Cambodia



Vocational training

Since 2002 La Chaîne de l'Espoir has been working together with Mith Samlanh Friends NGO to support a vocational training centre for Phnom Penh's street youths. This centre offers young people vocational training through a dozen technical workshops in various fields: such as cooking, sewing, electrics, electronics, mechanics and hairdressing. Technical training is completed by a general course including reading, writing and English lessons, as well as cultural and sport activities in order to prepare youths for their professional life.

2015 ACTIVITY

In 2015 over 500 young people from 15 to 24 have benefitted from Mith Samlanh Friends teams' training programme.

Some had the opportunity to put their knowledge into practice and fully experience the realities of their future jobs in the organisation's various restaurants or their nail salon.

Putting theoretical knowledge into practice is a crucial step, enabling youths to boost their confidence before starting their professional life. This year, more than 150 apprentices who benefitted from this training programme secured a job in Phnom Penh or other parts of the country.

Some have been assisted in setting up their own business and others have found a position within a company.

After 13 years supporting Mith Samlanh Friends' activities, La Chaîne de l'Espoir decided to terminate their partnership, since it reached its objectives regarding young people's vocational training.



Activity: Vocational training
Programme directors: Sophie ROLLIN (France)
Mith Samlanh /Friends (Cambodian NGO)
Location: Phnom Penh
Funding: La Chaîne de l'Espoir

INTERNATIONAL MISSIONS Cameroon



Paediatric cardiac surgery

2015 was the first year of collaboration between La Chaîne de l'Espoir and the Belgian Roho Marc Derluyné ASBL Foundation in order to promote cardiac surgery as well as medical and surgical training projects. As a first step, La Chaîne de l'Espoir will provide financial support to medical Belgian and Cameroonian missions operating on patients with congenital heart defects.

2015 ACTIVITY

2 missions have been carried out by Belgian and Cameroonian teams under the supervision of Dr William Ngatchoo with Dr Edwine Wawo's assistance, a cardiologist trained at Necker Children's Hospital in Paris and La Chaîne de l'Espoir's local coordinator.



Patients recruited by Dr Edwine Wawo have been examined at the Hippodrome Medical Centre, built by this cardiologist in Yaoundé. If surgery is required, patients are operated on by Dr William Ngatchoo at Douala General Hospital.

Thanks to La Chaîne de l'Espoir's support, 4 patients received surgical care.

OUTLOOKS FOR 2016

La Chaîne de l'Espoir intends to keep on working in collaboration with the Derluyné ASBL Foundation and Dr Edwine Wawo by dedicating the two missions planned for 2016 to recruiting patients.

The organisation is also considering the possibility of contributing its expertise to Dr Edwine Wawo's project to create an operating suite within the Hippodrome Medical Centre.

Specialty: Paediatric Cardiac Surgery

Programme directors: Martine MONOD-BROCA (France) - Dr William NGATCHOO (surgeon, Belgium)

Programme coordinators: Nathalie DE SOUSA SANTOS - Fabienne DEGOUY

Missions: April and October 2015

Locations: Douala (General Hospital) - Yaoundé (Hippodrome Medical)

Funding: La Chaîne de l'Espoir / Derluyné ASBL Foundation



INTERNATIONAL MISSIONS

Colombia

Orthopaedic surgery

Since 2007, La Chaîne de l'Espoir's surgeons have regularly been travelling to Colombia to treat hand and upper limb congenital deficiencies in children and train South American surgeons in this specialty. Partner with Las Americas Foundation since 2011, La Chaîne de l'Espoir now operates in Medellin, in the north-eastern part of the country, through an annual mission mainly focusing on patients with spasticity. All children treated as part of our missions are indigent.

2015 MISSION

The mission took place in August 2015, under the supervision of Dr Caroline Leclercq, an orthopaedic surgeon at the Jouvenet Clinic in Paris, and in collaboration with Dr Sabrina Gallego, a plastic and hand surgeon in charge of patient recruitment and follow-up. Surgeons from Brazil, Chile and Argentina also took part in this mission.

The purpose of this mission was not only to treat children with spasticity (suffering from sequelae of cerebral paralysis resulting from birth complications, strokes, traumas, tumours, etc.) and who cannot have access to appropriate surgical care due to the local staff's lack of experience, but also to train surgeons and interns in standard surgical techniques.

Thanks to this mission, patients with hand and upper limb congenital deficiencies received surgical care.

Of 66 children examined in consultation, 13 patients were operated on for neurological sequelae and 20 for congenital disorders. Regarding training, procedures performed by Dr Caroline Leclercq for the treatment of patients with spasticity were broadcast live on Las Americas Clinic's website. Digital copies of these procedures provide support materials for the training of young surgeons.

OUTLOOKS FOR 2016

This programme aiming at training plastic and orthopaedic surgery residents in hand surgery will be continued in 2016 with the participation of the University of Antioquia in Medellin.

La Chaîne de l'Espoir will focus its mission on the surgical treatment of patients with spasticity considering the critical needs regarding Colombian surgeons' training.

Specialty: Chirurgie de la main et du membre supérieur

Programme directors: Dr Caroline LECLERCQ (surgeon, France)
Dr Sabrina GALLEGGO (surgeon, Colombia)

Programme coordinators: Nathalie DE SOUSA SANTOS - Fabienne DEGOUY

Mission: August 2015

Location: Las Americas Clinic - Medellin, Colombia

Funding: La Chaîne de l'Espoir / Las Americas Foundation

INTERNATIONAL MISSIONS

Ivory Coast



Bingerville Mother-Child Hospital

In 2013 La Chaîne de l'Espoir was asked by the Children of Africa Foundation to support the construction of the Bingerville Mother-Child Hospital (in the inner suburb of Abidjan) in various key respects. This new hospital will help reduce maternal, neonatal, infant and child mortality and morbidity rates, which are still alarming in Ivory Coast in 2015. Furthermore the number of healthcare facilities is still insufficient. Thanks to its expertise in hospital construction, equipment, and management, La Chaîne de l'Espoir is providing essential support for the establishment of this hospital, which is yet to be completed.

BINGERVILLE MOTHER-CHILD HOSPITAL

In 2015 La Chaîne de l'Espoir worked in collaboration with the Foundation to develop the healthcare services the future hospital will offer. This hospital facility is intended to provide a wider range of healthcare services for both mothers and children, including tertiary care services as defined in the healthcare pyramid.

Patients, mothers and children, will be treated for a variety of pathologies. This hospital will indeed offer emergency medical and surgical care, medical and surgical paediatrics, medical and surgical gynaecology, mother-to-child HIV transmission prevention and more.

LA CHAÎNE DE L'ESPOIR

La Chaîne de l'Espoir assisted the Foundation in developing a business plan and the hospital's organisation chart towards the upcoming opening of the Bingerville Mother-Child Hospital.

The two missions in March and April 2015 enabled our professionals to assess the training needs of the medical staff who will treat patients.

In addition to sending missions to Abidjan, La Chaîne de l'Espoir provides support from Paris for the architectural project, the recruitment of expatriate teams who will initially assist local staff after the hospital opening, and the new oncology unit project.

OUTLOOKS

In 2016 La Chaîne de l'Espoir will continue to provide its support and expertise to the Foundation from Paris.

For the opening of the Bingerville Mother-Child Hospital, La Chaîne de l'Espoir will further assist local staff via missions with medical and paramedical experts ensuring high-quality care and patient follow-up.

Specialty: Maternal and child health

Programme director: Yann REVILLON (surgeon, France)

Programme coordinator: Jennifer NAVARRO (France)

Missions: March and April 2015

Location: Abidjan - the Bingerville Mother-Child Hospital

Funding: Children of Africa Foundation



INTERNATIONAL MISSIONS

Cuba

Paediatric urology surgery

Since 2010, La Chaîne de l'Espoir has been supporting the development of a paediatric surgery programme in Cuba, in collaboration with health services and particularly the Cuban Society of Paediatric Surgery. Over the past 5 years various missions have been carried out to treat patients with complex conditions in visceral and plastic surgery, and to train young doctors in these specialties. La Chaîne de l'Espoir provided material and financial support as well. In 2014, Professor José Uroz, a general surgeon and director of this programme, decided together with La Chaîne de l'Espoir and Cuban authorities to put the emphasis on paediatric urology training, a field that very few Cuban doctors master due to a lack of specialised skills, with the creation of the Paediatric Urology Centre at Havana Paediatric Hospital.

2015 MISSION

As part of our healthcare and training missions carried out over 2 sessions (in March and September 2015), Professor José Uroz and the Cuban staff operated on 250 children in Cuba. Surgeons in training, who already had a license to practice, took part in the sessions in groups of 6.

A total of 12 surgeons benefitted from a hands-on training course in 3 specialties: urology and ambiguous genitalia (hypospadias), facial reconstructive surgery (cleft lip and palate), and hyperhidrosis management (excessive sweating).

Missions were also conducted outside Havana by Professor José Uroz, along with his students.

122 children with complex conditions and/or ambiguous genitalia were treated.

TRAINING

The paediatric urology course presented by Professor José Uroz in Havana consists of 4 hours a week in groups of 6 students and for a duration of 6 months. At the end of the course, participants receive a certificate of the University of Havana indicating their specialisation in urology. La Chaîne de l'Espoir covered students' transportation, food and accommodation fees. Our organisation also provided textbooks and teaching materials to Havana Paediatric Hospital for the training of future surgeons.

OUTLOOKS FOR 2016

After benefitting from substantial support over the past 5 years, Cuban medical teams highly trained in state-of-the-art surgical techniques can now work in full autonomy. La Chaîne de l'Espoir intends to terminate this programme in 2016.

Specialty: Paediatric urology, visceral paediatric surgery

Programme directors: Pr José UROZ (surgeon, France) - Dr Emilio CORDIES (surgeon, Cuba)

Programme coordinators: Nathalie DE SOUSA SANTOS - Fabienne DEGOUY

Missions: Year-round

Locations: Havana, Ciego de Avila, Cienfuegos, Sancti Spiritus, Villa Clara, Las Tunas - paediatric hospitals

Funding: La Chaîne de l'Espoir



INTERNATIONAL
MISSIONS
Ethiopia

Plastic and gastrointestinal surgery

Cleft lip and palate is by far the most common congenital malformation of the face in Ethiopia, occurring in 1 out of 700 births. This defect causes feeding problems in infants, thus leading to major growth and speech problems resulting in delays in school integration. It often feels like a curse to ashamed parents and may cause social exclusion. Since 2010 La Chaîne de l'Espoir has been carrying out general paediatric missions, organised under the auspices of the Belgian medical team of Professor Romain Vanwijck, a surgeon at Brussels Saint Luc Clinic. Professor Mitiku Belachew is in charge of local coordination and has been working hard to successfully implement his programme.

2015 MISSION

Initially scheduled for November 2014, this mission was postpone to March 2015 in the light of new information indicating the presence of the Ebola virus in Ethiopia, which later proved to be incorrect.

The March 2015 mission was carried out in Mekelle, conjointly with Dr Jean Vendroux, Dr Bernard Pavy and Professor Romain Vanwijck. This mission had three main objectives: performing reconstructive surgery for cleft lip and palate and sequelae of burns, gastrointestinal surgery and training Dr Meheret, a plastic surgeon at Ayder Referral Hospital, in cleft lip surgery.

23 patients were operated on at Ayder Referral Hospital, a fully equipped facility for anaesthesia

and laparoscopic surgery. However, instruments required to repair cleft lips were supplied by the French-Belgian team. Expatriate staff provided over 46 hours of theoretical and practical training in surgery, paediatric anaesthesia, nursing care and paediatric radiology.

OUTLOOKS FOR 2016

This training course has been running for 6 years and local staff has reached a high level of autonomy in managing patients.

For 2016, the organisation is considering taking action in other areas of the country. Professor Mitiku Belachew has thus taken steps towards collaborating with the University of Jima in the south-west of Ethiopia. A mission has been planned for the end of 2016.

Specialty: Reconstructive plastic surgery, gastrointestinal surgery

Programme directors: Dr Jean VENDROUX (surgeon, France)

Pr Romain VANWIJCK (surgeon, Belgium) - Pr Mitiku BELACHEW (surgeon, Ethiopia)

Programme coordinators: Nathalie DE SOUSA SANTOS - Fabienne DEGOUY

Mission: March 2015

Location: Ayder Referral Hospital - Mekelle

Funding: La Chaîne de l'Espoir / Partenaires Privés

INTERNATIONAL MISSIONS **Haiti**



Education aid

In Haiti, education access and quality remain major issues particularly affecting children in rural areas. Since 2010 La Chaîne de l'Espoir, in partnership with the Paradis des Indiens Foundation, has been carrying out a "Haiti – Back to School" programme in Grand-Anse, an isolated and underprivileged region in southwestern Haiti. Initially focused on getting back to school displaced children in the village of Abricots after the earthquake of January 2010, this programme was quickly extended to all destitute children in the 10 primary schools built by our partner.

2015 ACTIVITY

In 2015, La Chaîne de l'Espoir continued running the Paradis des Indiens's school in the village of Abricots by providing support for the training and remuneration of teachers in charge of 350 pupils. Teachers attended two training sessions to upgrade their knowledge in subjects taught in French.



Pupils were still offered breakfast in the morning. This action proved to be particularly helpful since this region experienced a severe drought in 2015, which had a very negative impact on families' farming production and children's nutrition.

La Chaîne de l'Espoir also purchased school supplies for the 2,500 pupils of our partner's various schools: textbooks, notepads, black and colour pencils, pencil sharpeners, erasers and slates.

OUTLOOKS FOR 2016

In 2016, La Chaîne de l'Espoir will continue to work towards the sustainability of its action in favour of schooling and high-quality instruction.

It will further develop healthcare services offered to children and their families by managing a local health centre and supporting specialised medical missions.

Activity: Haiti - Back to School - Education aid
Programme directors: Sophie ROLLIN, Vincent PERROTTE (France)
Paradis des Indiens Foundation (Haiti)
Location: Grand Anse / Abricots village
Funding: La Chaîne de l'Espoir

INTERNATIONAL MISSIONS

India



Sponsorship - Education aid

Since 2011, La Chaîne de l'Espoir has been implementing a poverty prevention programme by promoting children's education in India, in partnership with Taabar, a local NGO. This programme targets impoverished children exposed to the dangers of the streets in Jaipur. It consists of running 5 day centres, training workshops for mothers, a primary school and a mobile clinic, as well as promoting the schooling of children from isolated community. In 2015, this programme resulted in many positive outcomes with an increased number of beneficiaries, as well as diversified and quality care provided to children and their communities.

DAY CENTRES

Support for these day centres in 5 underprivileged neighbourhoods in Jaipur continued for the benefit of the 1,200 children who meet there before or after school. Children receive mathematics, Hindi and French lessons, and take part in extracurricular activities.

Renovation works have been carried out and equipment and furniture have been purchased (water fountains, rugs, cupboards, white and notice boards...) throughout the year to improve children's environment.

A drama teacher has been hired to promote self-expression in children. In addition, an education and health awareness campaign has been conducted in the community through various means of communication such as plays, parades, poster campaigns, information and help centres for children and parents, meetings and social workers' house calls.

Beauty and sewing workshops have also continued to provide training for over 500 women, particularly mothers of children from the centres, to help them engage in livelihood activities.

Throughout the year, new equipment has been purchased: sewing machines, water fountains, cupboards.

SNEH PRIMARY SCHOOL

Opened in 2012 in the neighbourhood of Luniyawas, this school provides free instruction from nursery school to primary school included for young girls from disadvantaged communities.

Young school girls can enjoy extracurricular activities and receive homework support.





New furniture (tables and chairs), equipment (cupboards, water fountains, a water cooler) and teaching materials (white boards, notice boards) have been purchased in 2015 to welcome a greater number of children and improve the school's learning environment.

In July 200 new comers integrated the school, that is 65 more young girls compared with the past year.

Children from these centres and the school have all received school supplies and health kits, as well as a daily meal.

SUPPORTING ISOLATED COMMUNITIES

In 2015 La Chaîne de l'Espoir provided further support to 200 children from disadvantaged families in 3 villages in the outskirts of Jaipur.

Teachers have been recruited and trained to run daily courses with a view to raise interest in education, enabling out-of-school children to access education.

This was the case for 65 young girls from such communities who first started their schooling at Sneh school in July.

A minivan has been put into service to transport children and turns into a mobile library after school to make books available to children and their communities in several target areas.

Sessions have also been organised to raise awareness amongst mothers on children's health and safety. This initiative was supplemented by the provision of water and health kits in those villages.

MOBILE CLINIC

This clinic constitutes the programme's health component. It provides free care and advice to children and their families via daily rounds in all target areas. Starting this year, a doctor, a nurse and a social worker examine around 300 people each day.

Over the last quarter of 2015, more specialised gynaecology and dermatology consultations have been implemented.

OUTLOOKS FOR 2016

In 2016, La Chaîne de l'Espoir intends to continue this programme and extend it to benefit more children and further develop its support.

Activity: Sponsorship - Education aid

Programme directors: Sophie ROLLIN (France) - TAABAR (Indian NGO)

Location: Jaipur (Rajasthan)

Funding: La Chaîne de l'Espoir / Talents et Partage / UNOSEL

INTERNATIONAL MISSIONS

Iraq



Paediatric cardiac surgery

La Chaîne de l'Espoir has been working in collaboration with Ibn Al Bitar Hospital in Bagdad since 2005 to develop paediatric cardiac surgery in Iraq. Since 2011 transfers of children and Iraqi paramedical staff training have been taking place in Lebanon, in partnership with Heartbeat/ La Chaîne de l'Espoir Lebanon and Hôtel-Dieu de France Hospital in Beirut.

2015 ACTIVITY

1 • Transferring children to Lebanon for surgery

In 2015, 23 children previously selected by Bagdad Ibn Al Bitar Hospital's medical teams have been transferred and operated on at Hôtel-Dieu de France Hospital in Beirut. Since the beginning of transfers to Lebanon (from December 2011 to the end of 2015), 105 children have been treated thanks to this programme.

A total of 237 children with heart conditions received treatment since the beginning of this programme.

2 • Training Iraqi paramedical staff in Lebanon

The training of Ibn Al Bitar paramedical staff continued at Hôtel-Dieu de France Hospital in Beirut throughout 2015. 37 people benefitted from this training programme through 15-day courses. Beneficiaries were essentially intensive care nurses, but also operating theatre nurses, nurse anaesthetists and laboratory professionals.

TERMINATION AND ASSESSMENT OF THE 2005-2015 MEDICAL AID PROGRAMME IN IRAQ

The Medical Aid Programme in Iraq will not be continued in 2016. After having been in place for 10 years, objectives set as part of the cooperation agreement between La Chaîne de l'Espoir and Ibn Al Bitar Hospital have now been reached by renovating and equipping the hospital facilities (4 operating suites and 8 intensive care beds dedicated to paediatric cardiac surgery), training 2 surgeons and 2 medical teams in paediatric cardiac surgery in France (10 professionals in total), transferring 132 children to France for cardiac surgery, organising surgery and training missions with la Chaîne de l'Espoir at Ibn Al Bitar Hospital (33 children have been operated on), transferring 105 children to Lebanon for cardiac surgery and training 170 paramedical professionals in Lebanon.

Specialty: Cardiac surgery

Programme directors: Pr Alain DELOCHE (surgeon, France)

Dr Hussein AL HILLI (director of Ibn al Bitar Hospital, Iraq)

Programme coordinator: Gonzague DESFORGES

Location: Beirut, Hôtel-Dieu de France Hospital

Funding: La Chaîne de l'Espoir / Total E&P Iraq

INTERNATIONAL MISSIONS Iran



Paediatric surgery

La Chaîne de l'Espoir has been active in Iran since the foundation of La Chaîne de l'Espoir Iran by Maryam Marashi in 2007, aiming at providing high-quality care to children from destitute families in the fields of cardiac, orthopaedic and reconstructive surgery. In 9 years, 58 healthcare and training missions have been carried in our 6 partner hospitals (Medical Centre for Children, Imam Khomeini Hospital, Noor Afshar Hospital, Shahid Rajayi Hospital, Sina Hospital, and Vali-e-As Hospital). 6,000 children have been treated. Alongside these missions, Iranian doctors are trained in France each year. The Children's House opened in 2015 in Tehran to provide free accommodation for children from remote provinces.

2015 MISSIONS

In 2015, 8 medical missions and 2 support missions were sent to Iran by La Chaîne de l'Espoir. With the support of the French Embassy in Tehran, 9 Iranian doctors and 5 nurses completed an advanced training course at Necker Children's Hospital and Robert Debré Hospital in Paris.

In 5 years, this training programme run by the French Embassy and La Chaîne de l'Espoir benefitted 45 doctors and 5 nurses.

- **Orthopaedic and spine surgery**

Professor Keyvan Mazda, an orthopaedic surgeon at Robert Debré Hospital, carried out 2 missions in 2015. 228 patients were examined during the missions and 18 children underwent surgery at Noor Afshar Hospital during the second mission. Children mainly suffered from spinal diseases, severe congenital and neurological scoliosis, and severe kyphosis.

- **Orthopaedic and upper limb surgery**

An orthopaedic surgery mission took place in March 2015, under the wing of Professor Jean-François Mallet. 2 upper limb surgery missions





were carried out by Dr Philippe Valenti in April and November 2015, during which 105 children were examined and 34 underwent surgery for complex conditions (brachial plexus injury sustained at birth). 54 similar cases have been scheduled for future missions.

at the Children's House. An expertise mission has also been scheduled as part of La Chaîne de l'Espoir Iran's project to build a paediatric hospital.

• **The Children's House in Tehran**

The Children's House in Tehran opened in 2015 to give access to high-quality free care to children from across Iran.

With a permanent capacity for around 15 children with their mothers, this fully equipped medical facility provides pre and postoperative care, and includes examination and dental/speech-language care rooms. Classes are also organised for children not to fall behind. 120 children have been accommodated in 2015.

OUTLOOKS FOR 2016

In 2016, La Chaîne de l'Espoir will keep on working closely with La Chaîne de l'Espoir Iran. 12 medical missions are planned and 500 patients are expected to be accommodated



Specialty: Specialised paediatric surgery

Programme director: Maryam MARASHI (President of La Chaîne de l'Espoir Iran)

Programme coordinator: Françoise MONARD (General Secretary, France)

Missions: Year-round

Location: Tehran - La Chaîne de l'Espoir Iran

Funding: La Chaîne de l'Espoir / French Embassy in Tehran / Partners

INTERNATIONAL MISSIONS

Iraqi Kurdistan



Cardiac surgery

La Chaîne de l'Espoir has been active in Iraqi Kurdistan since April 2014. Several assessment missions identified two lines of action to meet Kurdish authorities' needs, namely paediatric cardiac surgery missions at the Cardiac Centre and a training programme for nurses at Raparine Paediatric Hospital in Erbil. In 2015 this programme could not be fully implemented in its original form considering that the economic and political situation greatly deteriorated due to fighting and the massive flow of displaced people and refugees.

2015 ACTIVITY

1 • Cardiac surgery mission

After a consultation mission was carried out at the Cardiac Centre in December 2014, a first surgery mission took place in Erbil from March 6th to 13th, 2015. La Chaîne de l'Espoir's team consists of a surgeon, a perfusionist, an anaesthetist and his assistant, as well as 3 intensive care nurses. They worked in close collaboration with the hospital staff made up of a surgeon, a paediatric cardiologist and a cardiologist.

31 examinations were performed, 8 of which called for surgery. A provisional list of children to undergo surgery was drawn up for a future mission. Patients were mainly displaced children from the Mosul area and a few Syrian Kurdish refugees.

Despite Kurdistan's financial difficulties, the Minister of Health, the Erbil Governorate's General Director of Health and the General Director of the Cardiac Centre expressed their wish to continue their partnership with La Chaîne de l'Espoir. In this respect, the Ministry of Health ensured full coverage of children's medical fees. In this promising context, a second surgery mission was scheduled for November. This



mission was cancelled due to financial reasons and tragic political developments. However, a shorter mission took place to carry out consultations with children who had already been examined and select new cases for surgery for future missions. 27 consultations have been conducted by the Cardiac Centre's paediatric cardiologist and a paediatrician, who was displaced from Mosul himself and selected patients in preparation of a surgery mission.



Another meeting was organised with the Minister of Health to take stock of the situation and future prospects for the paediatric cardiac surgery programme, which is still very much needed.

He promised to do everything in his power to enable us to resume our action in 2016.

2 • Nurse training at Raparine Hospital

Taking into account the 2014 assessment findings, a programme has been established in collaboration with the Director of the Surgery Department of Raparine Paediatric Hospital in March 2015.

As part of this programme, 2 senior charge nurses, together with a paediatric general surgeon, were to carry out two 15-day missions to run theoretical and practical training sessions for newly recruited professionals. All related costs were to be covered by the Minister of Health.

Due to the extreme deterioration of the political and economic climate, these long-awaited missions could not take place.

Following extensive discussions, Iraqi Kurdish authorities acknowledged that while La Chaîne de l'Espoir's project remains a priority, it will have to wait for the situation to improve before being implemented.



Specialty: Cardiac surgery, intensive care training
Programme director: Dr Sylvain CHAUVAUD (surgeon, France)
Programme coordinator: Gonzague DESFORGES
Missions: March and November 2015
Location: Erbil - Raparine Paediatric Hospital / Cardiac Centre
Funding: La Chaîne de l'Espoir / Kurdistan Regional Government



INTERNATIONAL
MISSIONS
Laos

Paediatric visceral surgery

Even though Laos has recently been experiencing a significant economic growth, the country lacks resources to meet its population's primary needs. Healthcare, especially for infants and children, is still of poor quality and there is a blatant lack of trained specialised doctors. Based on this situation, La Chaîne de l'Espoir together with local NGOs Amitié-Coopération France-Laos and Soigner les Enfants du Monde, met Vientiane academic authorities' request to help develop paediatric surgery. After this initiative was launched in 2014, La Chaîne de l'Espoir was granted an "Operation Permit" by the Lao Ministry for Foreign Affairs in 2015 to officialise its actions in the country. Professor Pierre Hélardot has been managing this healthcare and training programme in visceral surgery since 2011.

2015 MISSIONS

In 2015, 4 missions have been carried out at Mahosot Hospital and Children's Hospital in Vientiane, over the course of which 60 children have been operated on. As part of these missions, members of La Chaîne de l'Espoir (surgeons, doctors and anaesthetists) have provided theoretical and practical training.

In addition to this, La Chaîne de l'Espoir has equipped both hospitals with medical equipment in 2015 for a better management of children.

La Chaîne de l'Espoir also provided logistics and financial support towards the 2015 edition of the Annual Congress of the ASEAN Society of Paediatric Surgery, which took place in November in Laos for the first time in its history.

75 participants from ASEAN countries, a member of the British Association of Paediatric Surgeons and 4 members of La Chaîne de l'Espoir attended this event.

OUTLOOKS FOR 2016

In 2016 La Chaîne de l'Espoir intends to keep organising 4 missions a year.

A new medical specialty will be introduced alongside visceral surgery: paediatric pathological anatomy, which plays an essential part in lesions diagnosis and prognosis.

Moreover, in order to further develop training, the possibility of arranging training courses in neighbour countries for Lao surgeons is being considered.

Specialty: Paediatric visceral surgery

Programme director: Pr Pierre HELARDOT (surgeon, France)

Programme coordinator: Jennifer NAVARRO (France)

Missions: January, April, September and November 2015

Location: Vientiane - Mahosot Hospital, Children's Hospital

Funding: La Chaîne de l'Espoir / Soigner les Enfants du Monde



INTERNATIONAL MISSIONS

Mozambique

Cardiology and cardiac surgery

La Chaîne de l'Espoir has been supporting the Maputo Heart Institute (MHI) since its creation in 2001. Thanks to the joint action of Dr Beatriz Ferreira, a cardiologist and director of the MHI, and Professor Daniel Sidi, a paediatric cardiologist at Necker Children's Hospital in Paris, the MHI is now able to treat children with severe or complex heart diseases and reinforce local teams' skills. Since 2015 the MHI has been part, along with other health centres, of La Chaîne de l'Espoir experimental real-time distance ultrasound programme.

2015 MISSIONS

La Chaîne de l'Espoir's missions in Maputo enable the MHI to gain further expertise in interventional cardiology and act as a support for cardiac surgery and catheterisation for destitute children.

Diagnosing patients is facilitated by real-time distance ultrasound exams performed by Professor Daniel Sidi, as part of La Chaîne de l'Espoir's ECHOES programme. In addition, disposable goods and equipment are supplied all year round.

3 missions were carried out in 2015. Professor Sidi led cardiology and interventional cardiology missions in February and June, with the participation of Doctor Fidelio Arnaldo, a Mozambican cardiologist attending a paediatric catheterisation training course at Necker Children's Hospital in Paris. 12 interventional catheterisations were performed.

The third surgery and catheterisation mission took place at the end of November under the supervision of Professor Pascal Vouhé from Necker Children's Hospital. 15 operations and 16 interventional catheterisations were performed.

Since summer 2015 La Chaîne de l'Espoir has been providing financial support to rent a house dedicated to accommodate disadvantaged children and their families before and after surgery.

OUTLOOKS FOR 2016

La Chaîne de l'Espoir is scheduling 2 surgery missions for 2016: 1 interventional catheterisation mission and 1 biomedical mission.

To respond to significant needs, the organisation is also planning on purchasing equipment and disposable goods for the operating suite and the blood bank.

Specialty: Cardiology and cardiac surgery

Programme directors: Pr Daniel SIDI (paediatric cardiologist, France)

Dr Beatriz FERREIRA (cardiologist, Mozambique)

Programme coordinators: Nathalie DE SOUSA SANTOS / Fabienne DEGOUY

Missions: February - June - November 2015

Location: Maputo Heart Institute (MHI)

Funding: La Chaîne de l'Espoir / Private givers

INTERNATIONAL MISSIONS Mozambique



Orphanage support

The Mozambican institution O Infantário Provincial “Os Continuadores” welcomes extremely vulnerable orphans and children in Beira, a port city in the north-east of Maputo. La Chaîne de l’Espoir, partner of this programme since 2012, provides financial support to this orphanage.



2015 ACTIVITY

La Chaîne de l’Espoir has continued its support to this centre, which temporarily accommodates orphans and children from families experiencing considerable economic hardship and serious social difficulties.

Most children accommodated are 0 to 5 years old. They come from various districts in the province of Sofala, of which Beira is the capital

city, and benefit from individualised attention to foster their physical and emotional development. They also receive medical care and take part in educational and leisure activities supervised by a team of nursery assistants.

A follow-up service is provided for children who integrate a foster family or go back to their biological family after their stay within the institution.

Activity: Orphanage support

Programme directors: Sophie ROLLIN (France)

Infantário Provincial “Os Continuadores”- Projecto Infantil - (Mozambique)

Location: Beira

Funding: La Chaîne de l’Espoir / Partners



INTERNATIONAL MISSIONS Nepal

Sponsorship - Education aid

Launched in 2011 in partnership with the Children Protection Centres and Services (CPCS), a local NGO, this programme aims at promoting education for street children in various areas across Nepal. It takes a multipronged approach: managing some 30 day centres offering leisure activities and community awareness meetings to over 1,000 children, providing material support for children's schooling and supporting street children's rehabilitation.

2015 ACTIVITY

During the second quarter of 2015 Nepal has been hit by 2 earthquakes, badly affecting beneficiaries of this programme in various areas across the country.

Almost 650 families of our programme were affected by the earthquakes and often lost not only their home but also their livelihood.

Despite difficulties in travelling and providing supplies, a first emergency relief mission was rapidly organised to provide affected families and communities with bare essentials: food, medication, mosquito nets, blankets, mattresses, tarpaulins and sheets of metal to enable them to take shelter during the monsoon season.

Furthermore, La Chaîne de l'Espoir wished to bring back to school children who benefit from this programme by providing financial support to some 40 schools affected by the earthquakes.

CPCS was thus able to hand out teaching materials (books, tables, posters) and leisure equipment (for sports and games), as well as furniture so that schools would be able to welcome back children in the best possible environment as soon as possible.

This action benefitted almost 12,000 children in primary and secondary schools.

These centres have also been refurbished and food support for pupils has been reinforced with daily light meals to encourage school attendance.

OUTLOOKS FOR 2016

In 2016 La Chaîne de l'Espoir will continue to promote education for young Nepalese children in vulnerable situations and help CPCS follow up and support these children by implementing new regional coordination branches.

Activity: Sponsorship - Education aid
Programme directors: Sophie ROLLIN (France)
Children Protection Centres and Services (Nepalese NGO)
Location: Nepal
Funding: La Chaîne de l'Espoir / La Voix de l'Enfant



INTERNATIONAL
MISSIONS
Uzbekistan

Cardiac surgery

On the Uzbek government's request, La Chaîne de l'Espoir came to Uzbekistan in 2015 in order to assess needs regarding child care and the training of Uzbek medical teams. 3 missions have been organised and carried out at the V. V. Vakhidov Republican Specialised Surgery Centre, located in the capital, Tashkent. All costs of this programme have been covered by the NGO Sen Yolg'iz Emassan.

2015 MISSIONS

Run by Professor Feruz Nazirov, the V.V. Vakhidov Centre offers cardiac surgery care for adults and children. The first mission, an exploratory mission, was carried out in April 2015 to assess needs regarding the Centre's medical teams training.

Based on the findings of this mission, a second mission took place in June under the supervision of Professor Olivier Baron, a cardiac surgeon at Nantes University Hospital, together with Dr Catherine Amrein, an intensive care anaesthetist, and Dr Pierre Hélardot, a paediatric visceral surgeon.

Training provided during this mission included patient management and postoperative follow-up in cardiac surgery intensive care, aortic arch reconstruction using antegrade cerebral hypothermic perfusion in new-borns and treatment of caustic burns of the oesophagus. After this mission, it was decided to focus our efforts on infant cardiac surgery and intensive care anaesthesia training.

The third mission was conducted in December by Professor Olivier Baron and his team. 20 patients have been examined and 8 patients have been operated on for heart defects.

OUTLOOKS FOR 2016

In 2016 an Uzbek intensive care specialist should attend a 1-month training course at Nantes University Hospital in France.

3 Uzbek doctors will also stay a week in Professor Olivier Baron's unit to further strengthen their collaboration, improve cardiac neonatal care at the V.V. Vakhidov Centre and promote specialised training in this field.

Professor Olivier Baron is also planning on conducting a mission at the V.V. Vakhidov Centre to select complex cases to be brought to France for surgery. He will be joined by Aline Perret, a senior nurse, for a hygiene audit.

Specialties: Cardiac surgery, anaesthesia and intensive care training

Programme director: Pr Olivier BARON (surgeon, France)

Programme coordinators: Jean-Roch SERRA (General Director, France)
Fabienne DEGOUY (France)

Missions: April, June and December 2015

Location: Tashkent – Republican Specialized Surgery Centre V.V. Vakhidov

Funding: Sen Yolg'iz Emassan Foundation

INTERNATIONAL MISSIONS Peru



Sponsorship - Education aid

Since 2011, La Chaîne de l'Espoir has been actively involved in promoting education for destitute children in Nazca, in partnership with Enfants des Andes, a NGO which has been taking actions for the benefit of vulnerable children in Peru for over 20 years. This programme supports the instruction and assistance of some 100 children living in disadvantaged neighbourhoods and the management of a centre for children in extremely vulnerable situations.

2015 ACTIVITY

In 2015 sponsored children received school supplies to help them continue their education. They still benefitted from private tutoring sessions in the Nueva Villa area, catering every day for pupils with different levels.

Furthermore, storybooks have been purchased for our street reading activity, which has been continued this year. These sessions, organised several times a week in target areas, bring together children and their families with a teacher. Far more than a mere access to reading, it is an opportunity to share some quality time and listen to children.

Support to the day centre was reinforced through our participation in renovation works to improve children's living conditions.

La Chaîne de l'Espoir terminated its involvement in this programme in 2015 to focus its efforts in areas where it has been more active and has a wider reach, in order to improve the impact and quality of its actions.



Activity: Sponsorship - Education aid

Programme directors: Sophie ROLLIN (France) - Enfants des Andes (Peruvian NGO)

Location: Nazca

Funding: La Chaîne de l'Espoir / Sponsors

INTERNATIONAL MISSIONS

Democratic Republic of Congo



General Surgery

2015 MISSION

A mission with Dr Jean-Pierre Lechaux and a nurse was carried out in April 2015, continuing a programme initiated in 2009 by a partner organisation and taken over by La Chaîne de l'Espoir. This mission enabled us to assess the extent of needs in this region of the Democratic Republic of Congo. Located more than 1,500km east of the capital Kinshasa, this area has been highly unsafe since the Great Lake conflicts in 1994.

One of the objectives of this mission was to perform general and gastrointestinal operations on adults and children: 15 operations were thus performed. Another objective was to train interns coming close to the end of their studies and general practitioners wishing to learn more complex techniques.

A total of 17 hours of theory sessions were provided, mainly focussing on abdominal emergencies and visceral diseases, with an emphasis on gastroenterology. More specialised courses were given on nursing care and operating theatre management (health regulations and staff organisation). The presence of French doctors also had a psychological impact on local doctors, who had been feeling deeply isolated and powerless

considering the lack of equipment and support from the capital, despite the considerable needs of the population among which are thousands of refugees in nearby camps.

OUTLOOKS FOR 2016

Training will continue for the Kyeshero Hospital staff. However, new requests have been made by the Maternal Charity Hospital also located in Goma.

La Chaîne de l'Espoir is thus looking for funding in order to respond to the various training needs, but also to provide basic equipment and disposable goods to both these hospitals.



Specialty: General and gastrointestinal surgery for adults and children

Programme director: Pr Jean-Pierre LECHAUX (surgeon, France)

Programme coordinators: Nathalie DE SOUSA SANTOS (France) - Fabienne DEGOUY (France)

Mission: April 2015

Location: Goma - Kyeshero Hospital

Funding: La Chaîne de l'Espoir



INTERNATIONAL MISSIONS **Senegal**

Cardiac surgery and cardiology

After a 10-year collaboration with Fann Centre for Cardiovascular and Thoracic Surgery's medical and surgical team to develop cardiac surgery and cardiology in West Africa, La Chaîne de l'Espoir is now focussing its efforts on promoting paediatric cardiology through the construction of the Cuomo Centre for Paediatric Cardiology (CCPC) in June 2015. This centre will open its doors in 2017 to provide children with heart conditions from across West Africa with higher quality care in a highly regarded facility. In addition to the construction of this centre, La Chaîne de l'Espoir continues its healthcare and future staff training missions.

2015 ACTIVITY

• Training and missions

La Chaîne de l'Espoir continues its mission programme to train CCPC's future staff. Combining theory and practice, training is provided in several specialties: medical cardiology, paediatric cardiac surgery and paediatric catheterisation. In 2015, 4 cardiac surgery missions led by Doctor Daniel Roux (Toulouse University Hospital), Doctor Thierry Langanay (Rennes University Hospital) and Professor Dominique Métras (Marseille University Hospital) enabled 32 children to receive surgical treatment for congenital and acquired heart defects (valvular heart diseases).

4 cardiology missions were also performed by Professor Jean René Lusson (Clermont-Ferrand University Hospital), Doctor François Sassolas (Lyon University Hospital), Doctor Thibault Manigold and Doctor Patrice Guérin (Nantes University Hospital) to continue the Senegalese team training programme in paediatric interventional cardiology initiated in 2014. In 2015 this programme focussed on the treatment of congenital heart defects through coronary catheterisation and therapeutic angioplasty. An average of 2 to 3 patients were examined and treated each day.

• Construction of the Cuomo Centre for Paediatric Cardiology

The laying of the foundation stone of the Cuomo Centre for Paediatric Cardiology by Mrs Elena Cuomo took place on 15 June 2015 in the presence of Mrs Marième Faye Sall, First Lady of Senegal, Professor Awa Marie Coll Seck, Minister of Health and Social Action, and Mr Youssou NDour, a presidential minister and advisor to the President.





This highly symbolic event for West Africa was widely reported in local media.

Construction started in June 2015 and the centre is due to open at the beginning of 2017. It should be noted that this centre will include 2 operating theatres, 1 intensive care unit with 10 beds, 1 inpatient unit with 10 beds and 1 consultation ward with a management capacity of 900 children a year.

• **Facility equipment**

In addition to medical and surgical missions, 2 biomedical missions were carried out. The CCPC's future biomedical engineer has been recruited and will work closely with his counterparts at La Chaîne de l'Espoir.

The CCPC equipment plan has been established in order to provide medical and computer equipment, as well as furniture. Its purpose is

to meet the needs of medical and paramedical teams, in view of the local context and international standard requirements.

OUTLOOKS FOR 2016

In 2016 La Chaîne de l'Espoir will continue training the Senegalese medical and surgical team, which should be ready to work effectively by the opening of the CCPC.

For administrative ease, part of the course will take place at the Vien Tim Heart Institute in Ho Chi Minh City, Vietnam, where a team of 8 Senegalese surgeons and doctors will attend a 6-month course (from March to August).

La Chaîne de l'Espoir is also planning to build a Children's House in the vicinity of the CCPC to accommodate young patients and their families from remote provinces and provide pre and postoperative care, which will be free of charge for destitute children.

Specialty: Cardiac surgery and interventional cardiology

Programme directors: Dr Dominique TOURNAY (anaesthetist, France)

Dr Mouhamadou NDIAYE (surgeon, Senegal),

Dr Bara DIOP (cardiologist, Senegal)

Programme coordinators: Laura DAVENEL (France), Mamadou SELLY LY (Sénégal)

Missions: Throughout 2015

Location: Dakar - Fann Centre for Cardiovascular and Thoracic Surgery

Funding: La Chaîne de l'Espoir / Cuomo Foundation



INTERNATIONAL
MISSIONS
Thailand

Education aid

For over 25 years La Chaîne de l'Espoir has been active in the Buriram Province, in north-eastern Thailand, providing education aid and psychosocial support to children in extremely vulnerable situations. Even though Thailand has evolved and implemented favourable social policies, such as free education and healthcare for children, the economic situation of some households in remote rural areas and learning environments are still major issues.

2015 ACTIVITY

In December 2015, 2,302 children were direct beneficiaries of the education aid programme. Since 2014, the number of direct beneficiaries has decreased in favour of children in schools receiving various services offered by this programme.

• Educational projects

The teaching staff organises and diversifies activity programmes for pupils to develop their knowledge but also their ability to blossom and live in the community. With the help of our teams, the Ban Thanonhak library, built in 2014, has reached its





full potential in 2015 for the benefit of 485 pupils. The teaching staff has developed fun educational activities around reading.

Projects launched since 2012 in other schools of this programme are still being carried out for the benefit of 2,749 pupils and over 80 teachers (learning science through experimentation, botany, agriculture, music, waste management, bikes repair).

- **La Maison de l'Espoir (House of Hope)**

Created in 2010, the NGO's flagship project is now hosting 42 children, 20 girls and 22 boys who have been mistreated or abandoned. Between January and May 2015, this facility welcomed 9 new comers who now benefit from high-quality support and appropriate medical care.

Our team has been developing activities to promote children's psychosocial rehabilitation. To this end, they regularly take part in activities in

Nong Kong villages and have now become part of the community: food give-outs, Loy Krathong village parade, fraternity activities organised by Choomchon Watbannongkong school with 38 pupils, etc.

A new dental care campaign has been launched in the fourth quarter of 2015 at La Maison de l'Espoir, thanks to the collaboration of Nangrong hospital and teachers from Kanlayanamit. 2,024 children were cared for.

OUTLOOKS FOR 2016

In May 2015, our team welcomed a new member in charge of developing educational projects. This is a first step towards the desired direction of our programme, which will take shape in 2016.

These projects will expand the reach of our actions by impacting the community as a whole, enabling us to better meet the children's needs.

Activity: Education aid

Programme directors: Loriane LUCMALLE (France) - Philippe THEARD (Thailand)

Location: Buriram Province

Funding: La Chaîne de l'Espoir / Sponsors / Private partners

INTERNATIONAL MISSIONS

Togo



General paediatric surgery

In order to further develop its healthcare projects, almost uninterrupted since 2014, La Chaîne de l'Espoir ceased collaboration with La Chaîne de l'Espoir Togo and created in June 2015 a delegation of La Chaîne de l'Espoir France now acting under the responsibility of Carine Jonckheere, based in Lomé. This delegation is also in charge of supervising La Chaîne de l'Espoir's activity in Benin.

2015 MISSIONS

• General paediatric surgery

2 general paediatric surgery missions took place in 2015 within the province's Public Hospitals and were carried out by the surgery team of Professor Hubert Tékou, Chief of the Paediatric Surgery Department of Sylvanus Olympio University



Hospital in Lomé, and Professor Grégoire Akakpo. These missions, named itinerant missions (mobile missions), give access to high-quality and affordable care to destitute children who cannot travel to Lomé.

The first mission took place in May at Notsé Public Hospital (northern Lomé). 202 children were examined in consultation and 101 children underwent surgery. Doctor Charlotte Sgro, an anaesthetist doctor at Bordeaux University Hospital, also took part in this mission for La Chaîne de l'Espoir.

The second mission was carried out in August at Aneho's Public Hospital (eastern Lomé) with Doctor François Barbotin-Larrieu, an anaesthetist at Antony Hospital (France). In 6 days, the team examined 228 children and operated on 105 children. During these two missions, conditions treated fell in the fields of visceral surgery (inguinal hernia, hydrocele, testicular ectopia), orthopaedic surgery (bone infection) and maxillofacial surgery (cleft lip and palate).

• Neurosurgery

Since 2011 La Chaîne de l'Espoir has been conducting a paediatric neurosurgery care and training programme in Togo, under the



supervision of Professor Patrick Dhellemmes and in collaboration with Dr Anthony Békety, a neurosurgeon at Sylvanus Olympio University Hospital in Lomé. In November 2015, the eighth mission since 2011 took place in Sylvanus Olympio University Hospital.

La Chaîne de l'Espoir's team was made up of Professor Patrick Dhellemmes, Professor Philippe Pellerin (a craniofacial surgery specialist) and Doctor Jacqueline Convert, an anaesthetist.

Dr Anthony Bekety, with the assistance of Kader Moumouni, had preselected patient for surgery and performed examinations and preoperative tests beforehand.

La Chaîne de l'Espoir's delegation was exclusively in charge of patient recruitment and follow-up, as well as logistics.

The first 2 days of the mission were dedicated to examining new patients (58 new patients) and postoperative visits for 23 children who underwent surgery in the course of previous missions. 18 children were operated on for various conditions: spina bifida, myelomeningocele, hypertelorism, cysts, haemangioma, etc.

OUTLOOKS FOR 2016

2 visceral surgery missions are planned at CHU Sylvanus Olympio, now managed by Professor Jean-Pierre Faure Gnassingbé after Professor Hubert Tékou's retirement.

La Chaîne de l'Espoir will continue to provide logistical and financial support for itinerant missions in Togolese provinces.

As for neurosurgery, a mission is scheduled for 2016 to provide endoscopy theory and practical training sessions.

Specialty: General surgery and neurosurgery

Programme directors: Pr Patrick DELLHEMMES (neurosurgeon, France)

Pr Yann REVILLON (surgeon, France)

Programme coordinators: Carine JONCKHEERE (Togo) - Pierre RAINGEARD (France)

1. General surgery : May and August 2015

2. Neurosurgery: November 2015

Locations: Notsé and Aného - Public Hospitals - Lomé - Sylvanus Olympio University Hospital

Funding: La Chaîne de l'Espoir



INTERNATIONAL MISSIONS

Togo

Sponsorship - Education aid

Since 2002 La Chaîne de l'Espoir has been developing an education aid programme for disadvantaged children in 10 schools supported by the organisation, in Grand Tokoin District in Lomé. In 2012 La Chaîne de l'Espoir initiated a vocational training programme for children who are falling behind. To reach as many pupils as possible, this programme will gradually take a comprehensive approach including individual aid (sponsorship) and collective support for schools as a whole. Carine Jonckheere, the new programme coordinator, is now working on it from Togo.

2015 ACTIVITY

This individual sponsorship programme offers full coverage of tuition fees and material needs (school supplies and textbooks, uniforms, sport outfits, health kits, tuition fees), comprehensive healthcare services and a daily hot meal at school for underprivileged children. By the end of 2015, 817 were benefitting from this individual support.

The vocational training programme for children with learning difficulties continued in 2015. Our first graduates passed their final exam with flying colours. Young students registered in the sewing course received a sewing machine to help them start their professional life.

To further improve the children's learning environment, La Chaîne de l'Espoir is supporting the rehabilitation, construction, and equipment of school facilities. That is why in 2015 La Chaîne de l'Espoir funded the construction of lavatories in one of the primary schools with 381 pupils.

In line with this holistic approach, Adjallé primary school's canteen has been offering daily healthy meals to 1,112 children since 2012 and continued in 2015.

At the beginning of the 2015-2016 academic year, a pilot project was initiated in 2 schools of the programme: Project Nyagbé (meaning "message" or "speech" in Ewe, the local language).

This project aims at improving the school ability and commitment of 947 pupils through awareness and oral & written expression workshops.

This project has been implemented in schools and completes traditional instruction with creative, dynamic and innovative methods.

In 2016, new projects aiming at enriching pupils' learning and development should be brought forward. Implemented with the support of Togolese public authorities, Project Nyagbé will be extended to other schools.

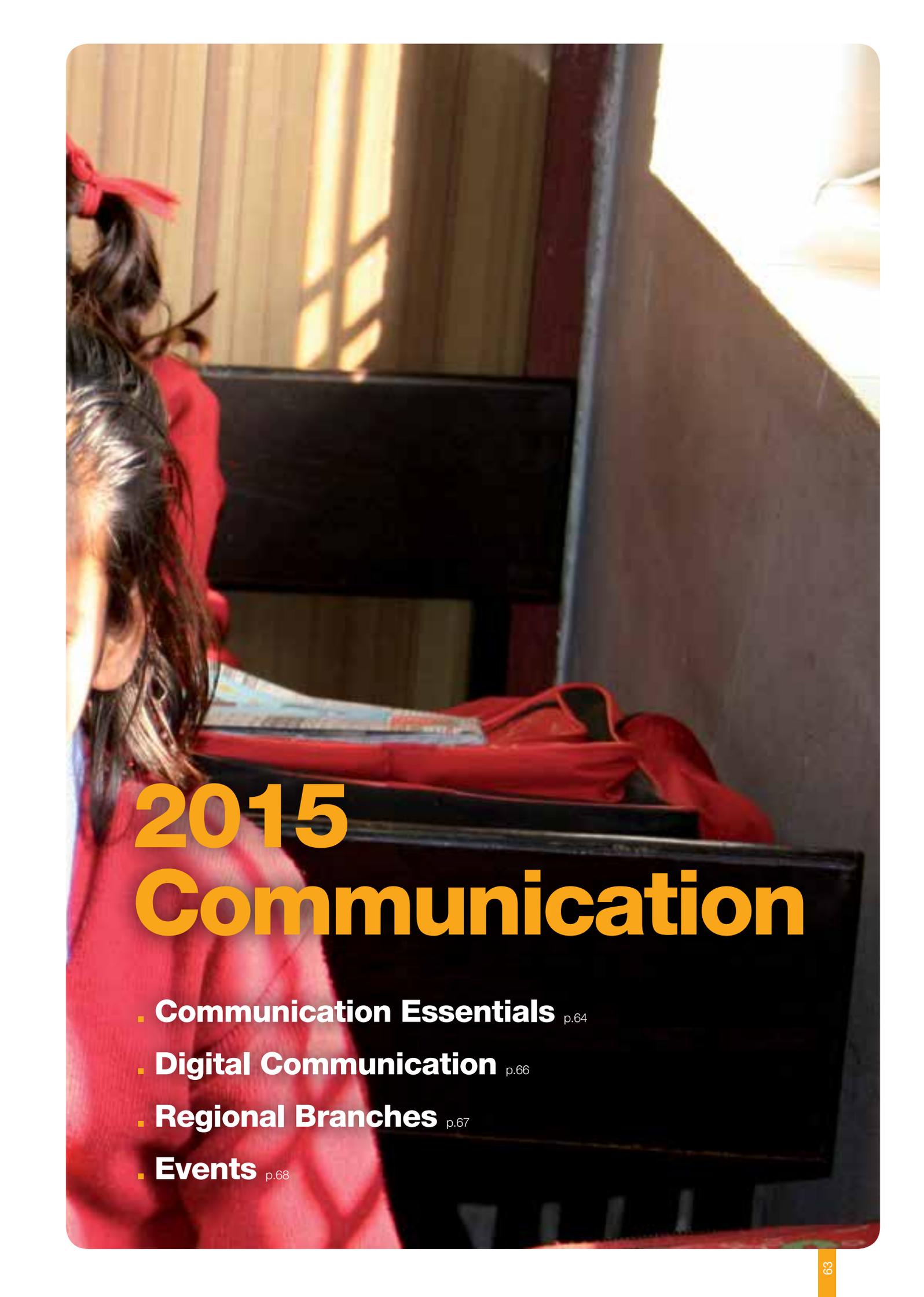
Activity: Sponsorship - Education aid

Programme coordinators: Carine JONCKHEERE (Togo) - Jennifer NAVARRO (France)

Location: Lomé - Grand Tokoin District

Funding: La Chaîne de l'Espoir / PSponsors / Private donors



A woman with long dark hair, wearing a red dress, is seen from the side, looking at a large black screen. The screen displays a map. The scene is lit with warm, golden light, possibly from a window with blinds, creating a pattern of light and shadow on the wall behind the screen. The overall mood is professional and focused.

2015 Communication

- **Communication Essentials** p.64
- **Digital Communication** p.66
- **Regional Branches** p.67
- **Events** p.68

Com' Essentials



HASSANE AND BOUBACAR, A MEDICAL FEAT

- AFP • **Des bébés siamois guinéens séparés avec succès à Paris** • June
- France 5 « Le Magazine de la santé » • **Des bébés siamois séparés à l'hôpital Necker-Enfants Malades** • June
- Le Figaro • **Des frères siamois séparés à Necker** • June
- RTL « RTL Matin » • **Eric Cheysson : « La séparation des bébés siamois guinéens est un exploit »** • June
- Le Parisien • **L'incroyable exploit** • June
- TF1 « JT WE » • **Chirurgie de l'espoir : siamois séparés** • June and July

EMERGENCY RELIEF FOR MIGRANTS

- Sud Ouest • **Journal de bord d'un médecin palois en Grèce** • October
- La Montagne • **Les infirmières Jacqueline Martinez Severac et Caroline Contensou étaient à Lesbos, en Grèce** • October
- RFI • **Ile de Lesbos : le douloureux travail des médecins bénévoles** • October
- Huff Post • **Sur les routes de l'Europe, l'humanitaire est connecté** • October

JORDAN: RELIEF AID FOR SYRIAN REFUGEE CHILDREN

- France 2 « 20 week-end » • **Une ONG française vient en aide aux enfants syriens blessés** • November
- France 24 « Focus » • **Jordanie : les chirurgiens bénévoles au chevet des enfants syriens** • November

SENEGAL: CUOMO CENTRE FOR PAEDIATRIC CARDIOLOGY

- Sud Quotidien • **Pose de la première pierre du centre cardiopédiatrique de Fann. Pour une bonne espérance de vie pour les enfants** • June
- France 24 « L'Entretien » • **Youssou N'Dour, un artiste engagé** • October
- Ouest France • **Rennes. Une équipe du CHU à Dakar** • November



AFGHANISTAN

- Ouest France • **Le cœur de Caen bat jusqu'à Kaboul** • June
- RFI • **Afghanistan : l'IMFE poursuit son développement** • July
- Afghanistan Times • **Defying the Odds: First successful case of separating conjoined sisters in Afghanistan** • August
- Huff Post • **Eric Cheysson : « Battons-nous pour que l'espoir reste dans le cœur des Afghans »** • August
- The Kabul Times • **FMIC launches adult cardiac surgery program** • November



BURKINA FASO

- France 2 « Envoyé Spécial » • **Le noma, une maladie qui porte le visage de la pauvreté** • February
- Le Bien Public • **Mission sourire pour un chirurgien dijonnais** • November
- Ouest France • **En mission, les chirurgiens leur redonnent le sourire** • November



TREATMENT OF CHILDREN IN FRANCE

- Le Progrès • **Natis, accueilli dans une famille curissoise, est guéri** • June
- Parenthèse Magazine • **24h Inside La Chaîne de l'Espoir avec Tony** • October
- France 2 « Toute une Histoire » • **Accueillir un enfant malade** • November
- Ouest France • **Ils accueillent Michelle pendant son opération** • December
- M6 « Le 12.45 » • **Moussa : notre coup de cœur** • December



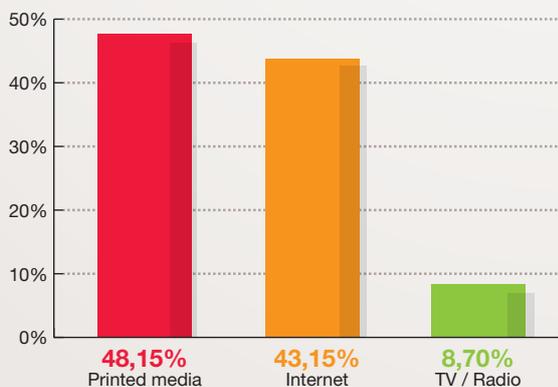
EVENTS

- Radio Classique • **Concert salle Gaveau : spot publicitaire** • February
- Var Matin • **Le Grand Prix Photo a ses lauréats** • March
- France 3 « 12/13 » • **No Finish Line : un marathon pour aider les enfants** • May
- Notre Temps • **La Compète : courir avec cœur !** • June
- Le Figaro • **Natalie Dessay : chansons du monde** • November

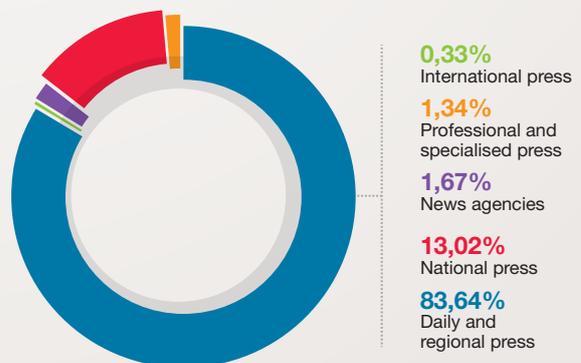
MEDIA IMPACT ANALYSIS

1,244 mentions in the media

Mentions in the media



Mentions in printed media



Value of donated advertising space and preferential rates: €95,259

Digital Com'



The digital community of La Chaîne de l'Espoir has been continuously growing over the years, thus promoting our organisation's actions in an invaluable way on the Internet. Thanks to its *followers* on Twitter and its *fans* on Facebook, actively involved in raising awareness around thousands of children benefitting from our healthcare and education programmes, La Chaîne de l'Espoir shares its fight for hope and life with thousands of connected members who become new links of our chain of solidarity.

NEW WEBSITE

- Modern
- User-friendly
- Responsive



Facilitated browsing
Emphasis on new posts
More space for videos and pictures

SOCIAL MEDIA

- Our branches are connected
- 7 new Facebook pages have been created, totalling 10 pages in 2015

Toulouse
Nice Albi Monaco
Caen Caubeyres Yvelines
Bordeaux



FACEBOOK



23,123 fans
+56% in 2015



51 posts



250 pictures



164,420 likes



9,089 comments



29,977 shares



29 videos

TWITTER



4,669 followers



1,076 tweets
866 (80.5%) tweets retweeted

YOUTUBE



251 subscribers



514,450 minutes viewed



69 videos



125,707 views

INSTAGRAM



500 followers



Regional branches

Our volunteers are a vital link of our solidarity chain. Committed and dynamic, they brought a wealth of imagination and energy to increase the visibility of our actions and raise funds to support them. Throughout the year, some 350 volunteers in our 16 regional branches organise fundraising and awareness events. They also develop local partnerships with companies, city councils or regional authorities. 150 events have been held in 2015 across France.

BOUGER POUR DES ENFANTS 2015

The 3rd edition of the *Bouger pour des enfants* (Run for Children) operation took place in spring 2015. Devoted to charity sports events, this campaign is a great opportunity to raise funds and awareness among the general public, parents and children regarding the fate of sick children across the world.

Our branches were actively involved this year and offered to 1,450 participants some twenty events across France: charity relay races in Nice, Paris and Toulouse, treks and cultural hikes in Lyon Thiais and Albi, as well as rugby and tennis tournaments in Vannes and Evreux.

NOEL MAGIQUE 2015

La Baule city council organised in 2015 the 16th edition of its end-of-the year Noël Magique (Magical Christmas) operation.

From December 12th to January 3rd, the Bois des Aulnes came to life for the enjoyment of both children and adults. For three weeks, Lions and Rotary Clubs in La Baule have shown their

unwavering support to La Chaîne de l'Espoir by running stands in the village to sell donuts, crepes, mulled wine and pastries.

GIFT WRAPPING OPERATION

For several years, the IDKIDS brand has been providing La Chaîne de l'Espoir with a stand for its gift wrapping operation.

From November 17th to December 24th, our volunteers in the Val-de-Marne and Yvelines regions have mobilised in stores in Créteil-Soleil and Antony. Our volunteers in Toulouse were present at the Darty store in Blagnac.

ALBI AND NANTES BRANCHES ANNIVERSARY

On November 6th our Albi branch, the oldest regional branch, celebrated its 20 years during an exhibition and sale event in Vianne.

On the same day, our Nantes branch marked its 10th year and 100th child welcomed during a party dedicated to its actions.

La Chaîne de l'Espoir is present in : Albi, Bordeaux, Caen, Caubeyres, Evreux, Lille, Lyon, Marseille, Nantes, Nice/Monaco, Poitiers, Requista, Rennes, Strasbourg, Toulouse, Vannes et en Ile de France : Arpajon (Essonne) ; Créteil (Val de Marne) ; Deuil la Barre (Val d'Oise) ; Haut de Seine et Chevreuse (Yvelines).

Events



From January to December, La Chaîne de l'Espoir takes part in various events across France. Whether it be for music, sports or culture we can always count on our volunteers to show their support and turn these happenings into must go to events.



FEBRUARY

Concert at Salle Gaveau.

Almost 900 people attended

Axa Atout Cœur and the Orchestre de l'Alliance dedicate the 28th edition of the Saisons de la Solidarité (Season of Solidarity) to La Chaîne de l'Espoir.



MAY

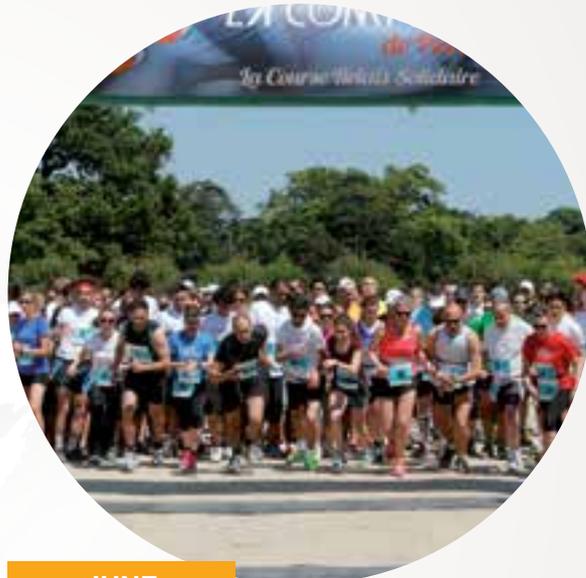
Grand Prix International de Photographie de Saint-Tropez.

Over 500 photographers took part
50 photographs selected by the jury are auctioned at the Saint-Tropez Rotary Club.



MAY

No Finish Line® Paris by Siemens. For this 1st edition, over 4,000 participants ran almost 50,465km on the Champs de Mars in 4 days and 3 nights.



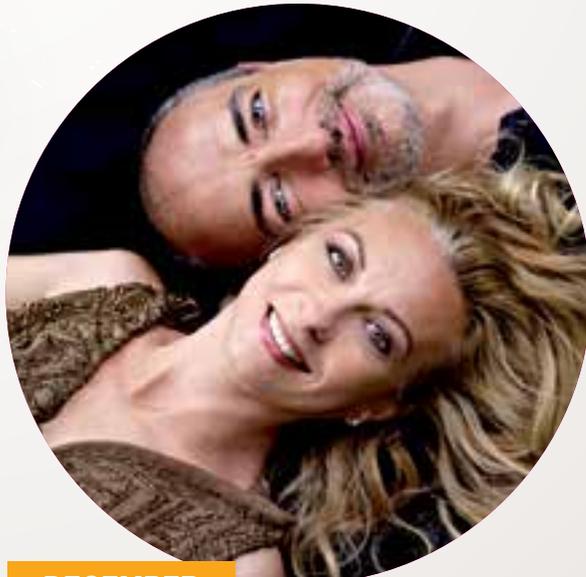
JUNE

La Compète de Paris. Around 1,500 runners. Second edition of the 4x5km relay race on the banks of the Seine in Paris.



OCTOBER

20 km de Paris. Over 100 runners. For 6 years, La Chaîne de l'Espoir's running team has been taking part in the race.



DECEMBER

Concert at the Théâtre des Champs-Élysées. Almost 1,500 people attended. Exceptional concert with Natalie Dessay, Laurent Naouri and their guests.

And also...

Les lundis de La Chaîne

DSince 2011 La Chaîne de l'Espoir has been organising a monthly event open to all: Les Lundis de la Chaîne (Mondays at the Chaîne). These meetings are a time to share and reflect upon the world surrounding us to understand it and become an active and perceptive part of it. Every first Monday of the month, La Chaîne de l'Espoir invites an esteemed guest to give a conference at its head office. In 2015 we had the honour to welcome Antoine Sfeir on geopolitical issues in the Middle-East, Mr Robert Badinter on the end of life and ethics, as well as Nicole Bacharan on the

arrival of a woman in the White House. As well as Vladimir Fedorovski, Françoise Hostalier, Pierre Foldès and Frédérique Martz, General Bertrand Ract-Madoux, Frédéric Encel and Jean-Marc Droguet.

Qui veut gagner des millions ?

In April 2015, Mireille Darc and Julien Arnaud tried to win €1 million for La Chaîne de l'Espoir. On the set of the French Who wants to be a millionaire? TV programme, the sponsor of our organisation and her teammate made it to the 7th question, winning the handsome sum of €48,000.





Structure and management

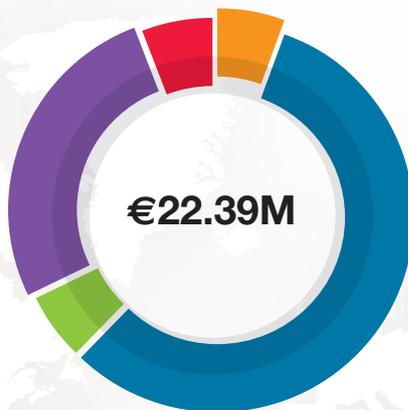
- **Funding and Activity** p.72
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- **Human Capital** p.78

Funding and activity



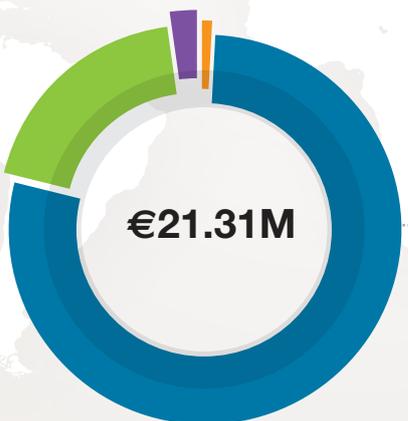
MAIN RESOURCES AND ALLOCATION OF FUNDS IN 2015

Resources



- 6%** State subsidies
- 6%** Legacies
- 9%** Resources from previous years & other
- 28%** Partners and private funds
- 51%** Individual donors

Expenditures



- 1%** Provisions
- 2%** Operating expenses
- 19%** Development
- 78%** Programme expenses 78%
(2015 charges: 52% + investments: 26%)



RESOURCES

The organisation has 4 main sources of funding:

The **general public** represents La Chaîne de l'Espoir's principal source of revenue.

Individual donors support the organisation's activities either through one-off donations to fund paediatric operations, or through regular donations funding mid to long-term projects, principally the organisation of local healthcare and training missions.

For the most part, our education programmes are funded through individual sponsorship, a type of regular donation, which fosters a personal relationship with a child abroad.

We solicit donations from the general public by mail, email and telephone. Regular donations by direct debit and online donations are our principal areas of development.

The **companies and foundations**, which fund in full or in part La Chaîne de l'Espoir's large projects do so through long-lasting partnerships, especially when it comes to hospital projects, healthcare, personnel training programmes and medical equipment projects.

They also contribute to the Treatment of Children in France Programme, education programmes or, occasionally, to surgical operations of one or more children. La Chaîne de l'Espoir and partner companies also organise events and demonstrations (sports events, auctions, etc.) to encourage employees to rally around a common cause.

Public and private institutional partners support La Chaîne de l'Espoir's larger projects involving construction, renovation or projects to equip hospital facilities as well as training programmes for local doctors and surgeons.

La Chaîne de l'Espoir seeks to spark donors' and the general public's interest in leaving **legacies** by creating a dialogue and providing information in the newsletter, other publications and on the website. We develop a special relationship with donors through regular communication (the legacy brochure, information, etc.)

Our activities are promoted to donors and partners through excellent media coverage (TV broadcasts, radio, free TV advertising, press articles) and communications campaigns.

- See *Acknowledgements/List of Principal Contributors*

USE OF DIFFERENT SOURCES OF FUNDING BY ACTIVITY

In general, income contributed by the general public and legacies fund all kinds of programmes at La Chaîne de l'Espoir (Treatment of Children in France, healthcare missions abroad, education programmes, training, equipment, etc.).

Income contributed by companies and corporate partners, "dedicated funds", fund programmes with clearly defined objectives, budget and requirements meeting the partner's specifications. This could include specific healthcare programmes, medical training, elementary education, medical equipment or hospital projects.

- See *Programmes, by country/Funding*

VOLUNTEERING AND IN-KIND DONATIONS

Volunteers make an essential contribution to the organisation's activities and growth.

- **Medical Volunteers:** In 2015, 261 missionaries volunteered for a total of 2,914 days for La Chaîne de l'Espoir, which represents a value of over

Funding and activity

€795K. These surgeons, doctors, nurses and medical technicians ensure the success and professionalism of La Chaîne de l'Espoir's medical and paramedical missions abroad.

- **Host Families:** In 2015, 95 children were transferred to France and cared for by host families. The average stay was about 2 months; these families made a combined contribution of 5,700 days as well as the invaluable gift of serving as ambassadors for our organisation and witnesses to our work.
- **Head Office Volunteers:** Around 40 volunteers working in our head office contributed a total of 2,298 days of their time. They actively participate in administrative tasks, fundraising and the organisation of missions abroad.
- **Regional Branches:** 16 branches with 127 active volunteers also participated in welcoming children to France for operations outside of Paris and contribute more and more each year to the organisation of events and demonstrations increasing La Chaîne de l'Espoir's visibility and raising funds. The monetary value of these activities is estimated at €1,087K.

In-Kind Donations: Medical materials and equipment also represent an important contribution valued at €171K. Professional contractors also provide a variety of goods and services free of charge: communications, studies and facilities.

Skills-Based Sponsorship: Lastly, skills-based sponsorship, qualified people who make their skills available to us, is a precious form of aid for La Chaîne de l'Espoir and a source of personal satisfaction for those who contribute their time and energy. In 2015 La Chaîne de l'Espoir benefitted from 5 skills-based sponsorships, the equivalent of 3 full-time jobs and valued at €204K.



PRINCIPAL ASPECTS OF RELATIONS/ AGREEMENTS WITH FRENCH AND INTERNATIONAL ORGANISATIONS OPERATING ON BEHALF OF LA CHAÎNE DE L'ESPOIR

La Chaîne de l'Espoir's collaboration with other organisations is generally defined by specific agreements stating the target beneficiaries, the objective, the proposed transactions, each party's responsibilities, operations monitoring and reviews, the nature of external communications, the period of the contract, its termination and conflict resolution protocols.

Within the context of these activities, La Chaîne de l'Espoir collaborated with the following organisations in 2015: ALIMA, Bien-Etre et Développement (Benin), The French Medical Institute for Children (Afghanistan), AKDN, Terre D'Azur (Burkina Faso), Assohuma (Burkina Faso), SOS MAO Crianças (Brazil), SIFPAR (Cambodia), Mith Samlanh/Friends (Cambodia), Congo Assistance (Congo Brazzaville), Children of Africa (Ivory Coast), Chenn Espwa Foundation (Haiti), "Paradis des Indiens" Foundation (Haiti), TAABAR (India), Maputo Heart Institute (Mozambique), Children Protection Centers and Services (Nepal), Enfants des Andes (Peru), WAHA (Women and Health Alliance International).

La Chaîne de l'Espoir also collaborates with La Chaîne de l'Espoir branches located in other countries (Germany, Belgium, UK, Cameroon, Iran and Lebanon).

NEW PROJECTS

In 2015 La Chaîne de l'Espoir initiated and completed some new projects.

La Chaîne du Savoir launched the ECHOES project in February 2015, a tele-expertise and echocardiography training programme connecting experts in paediatric cardiology in Paris to cardiologists from La Chaîne de l'Espoir's hospital network in various countries during real-time distance ultrasound exams.

In 2015 four healthcare centres were connected to La Chaîne de l'Espoir's head office: the French Medical Institute for Children in Kabul, the Maputo Heart Institute, the Cardiac Children's Pavilion in Phnom Penh and the Fann Teaching Hospital in Dakar. Thanks to this live streaming technology, 344 children were examined by medical experts in 2015.

In **Europe**, considering the incoming flow of refugees, mainly coming from Syria and Iraq, as well as the poor health conditions on roads and in camps, La Chaîne de l'Espoir initiated an emergency humanitarian relief programme for affected communities in the Greek islands



(Lesbos, Samos, Kos, Chios) and the Balkans (Serbia, Croatia). Over 4 months, in partnership with the Women and Health Alliance International (WAHA), 30 health professionals have been able to help almost 10,000 refugees via mobile clinics providing primary care.

In **Afghanistan**, construction of the Mother and Child Centre of the French Medical Institute for Children was resumed after 5 months of interruption. Thanks to this new level 3 medical centre dedicated to gynaecology, obstetrics and neonatology, the FMIC expands its services for Afghan women and mothers. It will be a leading centre Kabul in the management of

new-borns, high-risk pregnancy, physiological birth, gynaecological diseases and obstetrical emergencies, as well as a teaching centre for students. La Chaîne de l'Espoir's multidisciplinary medical team, with experts in gynaecology-obstetrics and neonatology, is providing its expertise towards the opening of the centre by hiring staff (around 200 professionals) and assessing needs in training, equipment, department management and medical protocols.

In **Senegal**, in addition to the construction of the Cuomo Centre for Paediatric Cardiology of the Fann Teaching Centre in Dakar, a Children's House project has been launched. This facility, modelled after the Children's Houses in Kabul and Phnom Penh, will offer free pre- and post-surgery accommodation for hospitalised children and one of their parents for destitute families. The Children's House, a non-medical centre, has a capacity of 18 beds and will allow children to continue their education through an educational and social programme.

In **Uzbekistan**, after an exploratory mission in January 2015 at the V.V. Vakhidov Republican Specialised Surgery Centre, La Chaîne de l'Espoir organised healthcare and training missions in cardiology and cardiac surgery. Carried out in collaboration with the Uzbek Sen Foundation, which covered the full costs of these missions, this new medical cooperation aims in the mean term at training local staff in paediatric cardiac surgery and implementing international recommendations.



Governance



LA CHAÎNE DE L'ESPOIR'S LEGAL STRUCTURE

La Chaîne de l'Espoir, established in accordance with the July 5th, 1901 French law governing non-profit organisations, was registered (#99/4993) on December 12th, 1994 at the Paris Prefecture.

THE SCOPE OF LA CHAÎNE DE L'ESPOIR'S ANNUAL REPORT

The Annual Report covers all La Chaîne de l'Espoir's activities: treatment of children transferred to France, emergency relief missions, healthcare and training missions abroad, equipment, sponsorship and education programmes.

LA CHAÎNE DE L'ESPOIR'S MEMBERS

La Chaîne de l'Espoir has 202 active members, all of whom vote.

MANAGEMENT

La Chaîne de l'Espoir is governed by the Board of Directors which chooses from amongst its members the Executive Committee consisting of a president, two vice presidents, a general secretary, a deputy general secretary and a treasurer.

Operational management is overseen by a chief executive director, a chief administrative and financial director, a director of development and a director of programmes.

LA CHAÎNE DE L'ESPOIR'S BOARD OF DIRECTORS 2015

• Executive Committee

President:

Dr Eric CHEYSSON

Chief of Vascular Surgery at René Dubos Hospital, Pontoise (France)

End of term: June 2017

Vice Presidents:

Dr Philippe VALENTI

Hand surgeon at Jouvenet Clinic, Paris (France)

End of term: June 2017

Dr Daniel ROUX

Cardiac surgeon at University Medical Centre of Toulouse (France)

End of term: June 2017

General Secretaries:

Dr Sylvain CHAUGAUD

Cardiovascular surgeon, Paris (France)

End of term: June 2017

Françoise MONARD

Senior consultant

End of term: June 2017

Treasurer:

Emile DINET

SENY Group Vice Director General

End of term: June 2017

• Members

Pr Gérard BABATASI

Chief of Cardiac Surgery at Caen Teaching Hospital, Caen (France)

End of term: June 2020

Valérie BERNIS

ENGIE Assistant General Director

End of term: June 2020

Dr Michel CYMES

ENT doctor, Paris (France)

End of term: June 2017

Gonzague DESFORGES

Engineer

End of term: June 2020

Philippe DUMAS

Inspector General of Finances

End of term: June 2017

Denis DUVERNE

AXA Group Non-executive Director

End of term: June 2020

Jean-Claude LAFEUILLADE

Engineer

End of term: June 2017

Pr Antoine LAFONT

Cardiologist, Paris (France)

End of term: June 2020

Jacques MAILLOT

Nouvelles Frontières' Founding President

End of term: June 2020

Sébastien PRAT

lawyer, Paris (France)

End of term: June 2020

Dr Xavier RAINGEVAL

Anaesthetist, Paris (France)

End of term: June 2018

Pr Yann REVILLON

Former Chief of Paediatric Surgery at Necker Children's Hospital, Paris (France)

End of term: June 2019

Dr Dominique TOURNAY

Cardiovascular anaesthetist, Paris (France)

End of term: June 2018

Paris Hospitals and Public Assistance

(represented by Ms Florence Veber, AP/HP Director of International Affairs)

End of term: June 2021

LA CHAÎNE DE L'ESPOIR'S SPECIALISED COMMITTEES

• Executive Committee

The Executive Committee's role is to implement the Board of Directors' decisions and to guarantee that La Chaîne de l'Espoir's missions and activities are carried out properly.

• Financial Committee

The Financial Committee's role is to inform the Board of Directors of decisions regarding strategic financial management such as equity capital policies or investment strategies.

• Risk and Internal Oversight Committee

The Risk and Internal Oversight Committee is an internal supervisory organ which actively promotes



risk prevention and the observance of the rules of governance. It analyses risks faced by the organisation (risk mapping) and ensures that the organisation and its procedures take these risks into account. It also guarantees that the organisation is in compliance with laws and rules of good governance, that formalised procedures with adequate management controls are in place and that the production and external audit of company accounts are carried out according to regulations.

CONFLICTS OF INTEREST

La Chaîne de l'Espoir has established a procedure designed to avoid conflicts of interest with its partners and suppliers.

MEASURES TAKEN TO ENSURE ADEQUATE INTERNAL CONTROL

La Chaîne de l'Espoir regularly enlists the help of outside professionals and volunteers to audit its procedures and strategies. The Risk and Internal Oversight Committee is in charge of this supervisory strategy.

EVALUATING IMPACT AND EFFECTIVENESS

Direct contact with healthcare authorities in countries involved in La Chaîne de l'Espoir's programmes allows us to monitor their utility and efficacy with accuracy.

Before putting a programme into place, multiple missions take place in order to evaluate context, determine needs, the number of beneficiaries, objectives, activities, desired results, human and material capital as well as the viability and sustainability of the proposed programme. A provisional budget is established once these elements have been defined.

Programmes are monitored and evaluated based on these criteria. Indicators are established to analyse results, which determine whether programmes are continued, expanded or terminated. If necessary, programme evaluations can be carried out by specialised external structures.

Human capital



La Chaîne de l'Espoir relies on a team of salaried employees and a substantial network of volunteers including administrators, host families, doctors, paramedical personnel and technicians in France, as well as volunteer doctors, paramedical personnel and technicians for international missions.

NUMBER OF EMPLOYEES AS OF THE END OF 2015

As of December 31st, 2015 La Chaîne de l'Espoir employed 39 full-time equivalent workers. This is an increase from previous years and indicates La Chaîne de l'Espoir's continuing development.

Directly dependent local structures also employ numerous local and expatriate workers:

- Afghanistan branch 20 employees
- Cambodia branch 2 employees
- Thailand branch 8 employees
- Togo branch 6 employees
- Senegal Branch 3 employees

When it comes to skills-based sponsorship, 5 employees have been made available to La Chaîne de l'Espoir by their respective employers (3 full-time equivalents).

NUMBER AND ROLE OF VOLUNTEERS

In addition to the remarkable work of our 300 host families, La Chaîne de l'Espoir also receives

regular volunteer support from hundreds of doctors, nurses and medical technicians taking part in long or short-term medical missions.

Furthermore, over 170 volunteers in Paris and other French cities contribute their logistical, technical, administrative and financial expertise on a regular basis. They also organise fundraising events.

REMUNERATION POLICY WITHIN THE ORGANISATION

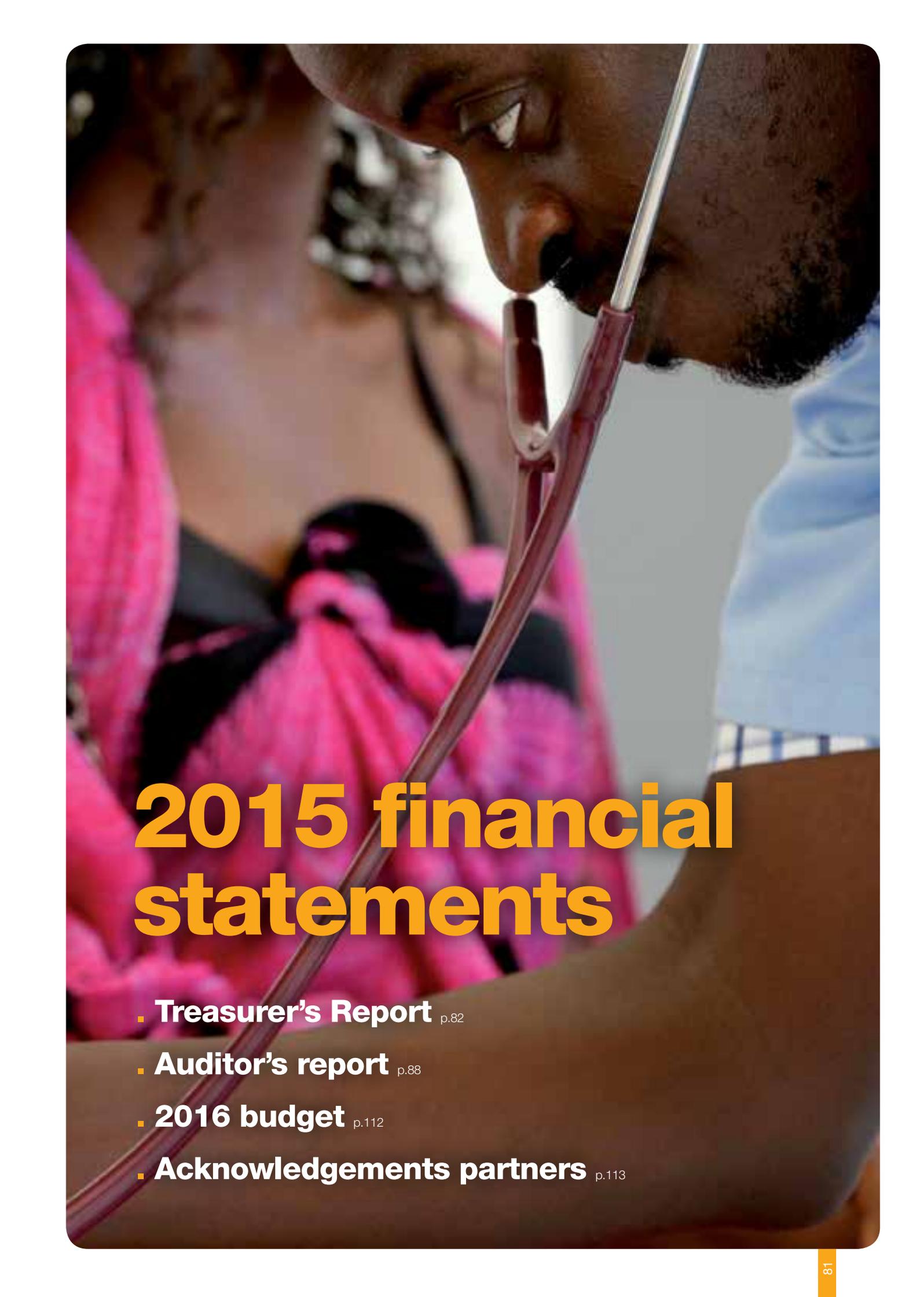
Remuneration at La Chaîne de l'Espoir is based on each employee's professional experience, skills and the nature of their responsibilities.

The organisation has worked hard to implement a consistent pay scale and carries out regular assessment interviews with each employee.

Combined, the 3 highest earner's yearly salaries come to €259,646.







2015 financial statements

- **Treasurer's Report** p.82
- **Auditor's report** p.88
- **2016 budget** p.112
- **Acknowledgements partners** p.113

Treasurer's Report



Dear Members and Friends of La Chaîne de l'Espoir,

I have the pleasure of presenting you with the 2015 Treasurer's Report.

In 2015, La Chaîne de l'Espoir's total resources, including extraordinary items and financial income, came to **€22,390K**.

Total expenditures, including financial and exceptional expenses, came to **€21,314K**.

This translates to a balance of €1,076K.

The 2015 numbers are sourced from the standard document of reference, the Resources and Expenditures Statement.

INCOME

Overall in 2015, the total income stated on the Income and Expenditure Statement came to **€22,390K**, that is **€3,224K** more than in 2014 (+16.8%).

I • State Subsidies

State subsidies have dropped from €4,198K in 2014 to €1,358K in 2015, marking a 68% decrease.

In 2014 La Chaîne de l'Espoir benefitted from two one-off subsidies for specific projects:

- a €2,300K subsidy from the European Union to fund our programme in Mali to reduce child mortality due to malnutrition and illnesses

interacting with malnutrition. This programme was completed in 2015.

- a €500K subsidy from the French Embassy to fund the construction of the new Children's House in Kabul. This facility will be completed in 2016.

II • Donations from the General Public

Income originating from the general public (excluding legacies) have significantly increased from €10,540K in 2014 to €11,501K in 2015 (+9.1%), even though fundraising costs have dropped by 0.9% (€25K).

The net funds raised (donations from the general public minus collection costs) increased by 12.7%,

from €7,762K to €8,748K, which represents a strong performance in these times of economic difficulty.

Donations from the general public remain the organisation's main source of funds (51%).

III • Legacies and Contributions

Legacies and contributions came to €1,363K in 2015, a 49% (€448K) increase from 2014. It should also be noted that legacies at the amount of €1,459K are still being processed, which indicates that this is an ever increasing source of funds.

IV • Private Partners

Contributions from private partners came to €6,284K, an increase of 193% (€4,136K) from the previous year. We received a €5,000K grant from a private Foundation to fund the construction of the Centre for Paediatric Cardiology in Dakar. This project was initiated in June 2015 and will be completed in February 2017.

V • Financial Income

Financial income amounts to €126K (consistent from 2014 to 2015), reflecting a dynamic investment policy to compensate for the sustained slump in savings rates.

La Chaîne de l'Espoir's growth is significant and indicates the diversification of funding sources. Donations from the general public decrease each year and account for only half of the organisation's revenues in 2015.

VI • Reversal of Provision

As a hedge against the risk related to a breakdown of the contract with the supplier Echo West on the phase II extension project of the Kabul hospital, a provision for risk of €500K was recorded at the end of the 2014 fiscal year. In the end, this contract was terminated without any inconvenience for our organisation. This provision has been reversed during the 2015 fiscal year.



EXPENDITURE

The increase in expenditure in 2015 is in proportion to the increase in income.

I • Current Expenditure

It should be stressed that operating expenses represent only 2.5% of total expenditure and remain modest, as do development costs (fundraising, communication, donation management, tax receipts, and data collection) at €4,027K (19% of total expenditure).

Current expenses have increased by 2.7% from €4,443K in 2014 to €4,563K in 2015 and represent 21% of total expenditure.

II • Social Aid Missions

All increases in income were spent on social aid missions abroad. Thus, programme expenditures amount to €10,984K in 2015 and €5,656K has been secured for future commitments in 2016 and 2017 related to the construction of the Centre for Paediatric Cardiology in Dakar.

In terms of ratios, 78% of expenditures are accounted for by programme expenses, of which 52% for social aid missions in 2015 and 26% in commitments to come.

III • Provisions

La Chaîne de l'Espoir, out of prudence, saw fit to initiate a provision for risk of €111K due to amounts outstanding from the French Medical Institute for Children in Kabul, Afghanistan.

Treasurer's Report



NET INCOME ALLOCATION

As seen above, the fiscal year shows a surplus of **€1,076K**, upon which the Board of Directors agreed and that is proposed to you today.

The Board of Directors proposes to the General Meeting to set aside the amount of €500K as a project reserve in order to secure our actions in Afghanistan in such an unstable climate.

We propose to allocate the outstanding amount (€576K) to our non-profit organisation fund. This fund will thus amount to €5,347K, on top of project reserves and funds dedicated to specific actions.

This would allow the organisation to face a decrease in income as well as to provide emergency relief assistance if necessary and start new projects awaiting funding.

In 2015, the organisation benefitted from the following non-monetary contributions:

I • Volunteers

By processing administrative transactions, we know the exact number of volunteers (surgeons, doctors, nurses, anaesthetists) on La Chaîne de l'Espoir missions.

During the 2015 fiscal year, they contributed about 2,914 business days, a value of **€795K**.

II • Volunteers at the Head Office and in Regional Branches

There are more than 40 volunteers at the head office and 127 working in regional branches. During the 2015 fiscal year, the time contributed by volunteers working for the organisation is estimated at 10,323 business days, a value of **€1,703K**.

III • Premises

Paris Hospitals and Public Assistance (Assistance Publique-Hôpitaux de Paris, AP-HP) provides La Chaîne de l'Espoir with 1,212m² of office space at a price far below market value. The savings this year came to about **€285K**.

IV • Disposable Goods and Medical Equipment

Up to **€171K** worth of medical equipment and disposable goods were donated by various hospital facilities and laboratories in 2015.

V • Advertising Space

La valorisation des actions de publicité et de Various advertisers and partners contributed **€95K** worth of advertising space and other

forms of communication (press, radio, TV, documentaries) in 2015.

VI • Host Families

The crucial importance of the work carried out by host families who welcome children to France cannot go unrecognised. They welcome children into their homes (accommodation, food, activities) and accompany them when they travel (to the airport, hospital consultations, meetings to coordinate with the organisation, etc.). In 2015, it is estimated that the total value contributed by these volunteers, who welcomed 95 children, comes to **€342K**.

VII • Skills-Based Sponsorship

Our partners have made 5 employees available to us throughout the year, equalling to 3 full-time equivalents, constituting an in-kind donation of **€204K**.

The total monetary equivalent of all in-kind voluntary contributions is estimated at €3,595K.

All included, La Chaîne de l'Espoir now has some **€26M** at its disposal to carry out its projects.



EVOLUTION OF MANAGEMENT RATIOS

Key figures for 2015:

I - Operating expenses represent 2.5% of all total expenses (including future commitments) in 2015, consistent with the previous year and reflecting our efforts to reduce operating costs.

II - Fundraising costs, as compared with funds contributed by the general public (including legacies and contributions), come to 21% versus 24% in 2014 with a 16.5% increase in net funds contributed.

III - Ratios corresponding respectively to programme spending (78%) and non-project spending (21%), compared to total expenses, are in line with our general objectives, justify the success of our fundraising and indicate our efforts to keep general costs low.

BALANCE SHEET

La Chaîne de l'Espoir's balance sheet total now comes to **€23,822K**, up 24% from the previous year. Net equity increased by 16% (available assets, €14,980K; contingent liabilities, €2,019K) to €12,961K and continues to indicate financial stability and a total absence of risk.

Equity capital increased by 8%.

BUDGET FOR 2016 FISCAL YEAR

The treasurer proposes a provisional budget of **€28,320K**, up 21% compared with 2015.

Since the construction of phase II of the Kabul hospital will be completed in 2016, the 9 million investment subsidy granted by AFD to fund this project will be entirely reversed in the income and expenditure statement and will appear under both income and expenses.

I • Income

Estimated operational income: **€27,550K**

- **From the General Public: €11,500K** is expected. It remains stable to take into account the sustained economic downturn.

- **Fundraising from Partners and Sponsors: €2,000K** is expected, down 32%. In 2015 the private funding of the Centre for Paediatric Cardiology in Dakar resulted in a €5,000K grant, leading to a substantial increase in 2015 while generating €4,800K in donations.

- **State Subsidies:** The 2016 budget amounts to **€11,000K**, breaking down to **€9,000K related to the AFD funding allocated to the construction of the phase II of the FMIC (Kabul)** and **€2,000K**, taking into account on-going support from the AFD and the France Embassy in Afghanistan, as well as expected funding for Jordan and Lebanon.

Treasurer's Report

- **Legacies and donations:** By their very nature legacies are difficult to budget for; however, this kind of contribution is important for La Chaîne de l'Espoir. In 2016 the estimated budget is €3,000K, taking into account an expected substantial donation of €2,000K, portfolio legacies and average processing times.

II • Expenditure

Expenses are estimated at **€27,720K**. They break down as follows:

- **Treatment of Children in France: €1,500K**, similar to the 2015 budget, about 100 children will receive treatment over the year. Children are brought to France from abroad to receive surgical care in Paris, Toulouse, Nantes, Caen, Lyon, Rennes, Nice, Marseille or Bordeaux.

- **Treatment of Children Abroad: An estimated €18,500K, up 61%.** It breaks down as follows:

- €9,000K to fund the construction of the Mother and Child Centre of the FMIC in Kabul are to classified as income (institutional funds)
- €9,500K for known and recorded programmes and missions (Afghanistan, Cambodia, Togo, Senegal, Iraq, Jordan, Chaîne du Savoir, Mali, etc.).

- **Head Office Operating Expenses: €500K.**

This budget has been increased (up 25% compared with 2015). It reflects the general increase in expenses while account for less than 2% of total expenditure.

- **Development:** the estimated budget for 2016 is €4,027K, up 19% to develop and fund our programmes. However this increase is less significant than the global raise of expenses, thus improving our management ratios. This budget breaks down as follows:

- Direct Marketing: €3,500K
- Private and Institutional Partnership: €500K
- Communication: €1,000K



OUTLOOKS FOR 2016

Figures established in the first few months of 2016 seem to confirm the budget allocated to the various sectors and approved by the Board of Directors in January.

Fundraising from the general public is up from 2015 and thus higher than estimated. State and private subsidies are in line with the provisional budget.

CONCLUSION

In 2016, La Chaîne de l'Espoir will continue to pursue its established strategies:

- increase regular donations by direct debit
- increase legacies and contributions
- develop sponsorship policies to increase partnerships and collaborative projects
- develop hospital projects with several on-going projects in 2016: completion of the construction of the phase II of the FMIC in Kabul, construction of a Centre for Paediatric Cardiology in Dakar and construction of a Paediatric Surgery Unit at Luxembourg Mother and Child Hospital in Bamako
- launch emergency relief operations, especially in Iraqi Kurdistan and Jordan

Despite the strained economic climate, the organisation has successfully developed its activities, improved its management ratios and diversified its funding.

Lastly, I wish to emphasise the importance for the organisation of in-kind donations this year.

They not only represent a contribution of more than €3.5M but also, and most of all, a driving force for the development of La Chaîne de l'Espoir's activities maintaining our spirit of partnership and advancing our domestic and international outreach.

In this spirit, we would like once again to recognise the remarkable contributions of our host families and our volunteers.

We thank them wholeheartedly.

Emile DINET
Treasurer



Auditor's report

BALANCE SHEET

| ASSETS (€) | 31/12/15 | | | 31/12/14 |
|--------------------------------------|-------------------|------------------|-------------------|-------------------|
| | Gross | Amortisation | Net | Net |
| Fixed assets | | | | |
| Concessions, patents, similar rights | 134,455 | 131,839 | 2,616 | 7,849 |
| Other tangible fixed assets | 832,208 | 761,093 | 71,115 | 105,875 |
| Tangible assets in progress | 8,745,052 | - | 8,745,052 | 5,242,960 |
| Other financial assets | 23,392 | - | 23,392 | 24,042 |
| Total Fixed Assets | 9,735,107 | 892,932 | 8,842,175 | 5,380,726 |
| Current assets | - | - | - | - |
| Advances and prepayments on orders | 29,487 | - | 29,487 | 2,419 |
| Other claims | 4,462,458 | 100,674 | 4,361,783 | 2,457,882 |
| Investment securities | 5,590,816 | 45,069 | 5,545,747 | 4,142,934 |
| Liquid assets | 4,964,386 | - | 4,964,386 | 7,153,265 |
| Prepaid charges | 78,310 | - | 78,310 | 127,064 |
| Total Current Assets | 15,125,457 | - | 14,979,713 | 13,883,565 |
| Foreign exchange gains | - | - | - | - |
| TOTAL ASSETS | 24,860,564 | 1,038,676 | 23,821,888 | 19,264,291 |
| PLEDGES | - | - | - | - |
| Legacies to be processed | - | - | 1,459,407 | 2,491,747 |

The balance sheet and the income and expenditure account form a single whole

Créatis Mta conseil

Accounting Expertise - Independent Auditors

67, rue Voltaire 92300 Levallois-Perret (France) - Tel 33(0)1 41 27 94 14 Fax 33(0)1 47 37 44 98 - contact@mtaconseil.com

| LIABILITIES (€) | 31/12/15 | 31/12/14 |
|---|-------------------|-------------------|
| Non-profit organisation fund | | |
| Non-profit organisation fund | 4,771,529 | 5,372,320 |
| Reserve for various projects | 800,000 | 900,000 |
| Balance carried forward | - | (848,265) |
| Fiscal year outcome | 1,075,958 | 147,474 |
| Investment subsidies | 9,449,654 | 9,400,000 |
| Total Non-profit organisation fund | 16,097,141 | 14,971,529 |
| Provisions and dedicated funds | | |
| PROV. for liabilities and charges | 50,000 | 540,000 |
| Dedicated funds | 5,655,925 | 1,064,950 |
| Total PROV. & dedicated funds | 5,705,925 | 1,604,950 |
| Debts | | |
| Accounts payable | 1,042,816 | 1,149,350 |
| Tax and social liabilities | 474,639 | 480,931 |
| Other | 361,367 | 1,057,530 |
| Deferred income | 140,000 | - |
| Total Debts | 2,018,822 | 2,687,812 |
| TOTAL LIABILITIES | 23,821,888 | 19,264,291 |



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Auditor's report

INCOME AND EXPENDITURE ACCOUNT

| (€) | 31/12/15 | 31/12/14 |
|--|-------------------|-------------------|
| Operating income | | |
| Fundraising | 17,536,514 | 11,842,334 |
| Sponsorship income | 1,611,652 | 1,760,730 |
| Other income | 661,559 | 94,231 |
| Operating subsidies | 1,357,765 | 4,198,292 |
| Total (I) | 21,167,489 | 17,895,586 |
| Operating expenses | | |
| Other purchases and external expenses | 11,007,294 | 10,888,847 |
| Taxes | 203,288 | 192,010 |
| Salaries and payroll | 1,779,344 | 1,656,694 |
| Payroll taxes | 790,398 | 750,602 |
| Amortisation | 27,731 | 100,250 |
| Depreciation | 100,674 | - |
| Provisions for risk | 10,000 | 500,000 |
| Other charges | 1,583,657 | 3,646,438 |
| Total (II) | 15,502,386 | 17,734,840 |
| Surplus/(deficit) (I) – (II) = (III) | 5,665,103 | 160,746 |
| Financial income | | |
| Other interest and similar income | 110,379 | 94,396 |
| Positive differences in cost | 15,616 | 28,140 |
| Net income on disposal of investments and loans | 428 | 3,466 |
| Total (IV) | 126,423 | 126,002 |
| Financial expenses | | |
| Provisions for depreciation | 45,069 | - |
| Interest payable and similar income | 22,337 | 6,611 |
| Negative differences in cost | 13,441 | 1,946 |
| Net expenses on disposal of securities investment | - | 4,345 |
| Total (V) | 80,847 | 12,902 |
| Financial Surplus/(Deficit) (IV) – (V) = (VI) | 45,577 | 113,100 |
| Current Surplus/(Deficit) (III) + (VI) = (VII) | 5,710,680 | 273,846 |
| Extraordinary income | | |
| On management operations | 30,946 | 28,695 |
| On capital transactions | 500 | - |
| Total (VIII) | 31,446 | 28,695 |
| Extraordinary expenses | | |
| On management operations | 56,852 | 71,723 |
| On capital transactions | 13,986 | - |
| Total (IX) | 70,838 | 71,723 |
| Exceptional Surplus/(Deficit) (VIII) – (IX) = (X) | (39,392) | (43,028) |

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| (€) | 31/12/15 | 31/12/14 |
|---|-------------------|-------------------|
| Carryover of unused funds from previous years | 1,064,950 | 1,116,290 |
| Projected use of allocated funds | (5,655,925) | (1,184,556) |
| Income taxes | 4,355 | 15,078 |
| TOTAL INCOME | 22,390,308 | 19,166,574 |
| TOTAL EXPENSES | 21,314,350 | 19,019,100 |
| SURPLUS/(DEFICIT) | 1,075,958 | 147,474 |

| VOLUNTARY IN-KIND CONTRIBUTIONS | | |
|--|------------------|------------------|
| Income | | |
| Volunteers (medical teams) | 1,182,009 | 174,120 |
| Other volunteers | 2,185,120 | 2,440,160 |
| In-kind donations (goods and services) | 456,068 | 1,480,113 |
| Total voluntary contributions in kind | 3,823,197 | 4,094,393 |
| Expenses | | |
| In-kind assistance | 1,182,009 | 174,120 |
| Volunteer personnel | 2,185,120 | 2,440,160 |
| Goods and services free of charge | 456,068 | 1,480,113 |
| Total voluntary contributions in kind | 3,823,197 | 4,094,393 |



The balance sheet and the income and expenditure account form a single whole

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2016 budget



| EXPENDITURE (€) | 2016 |
|-----------------------------------|---------------|
| Programme expenses | 21,720 |
| - Treatment of Children in France | 1,500 |
| - Treatment of Children Abroad | 9,500 |
| - FMIC PHASE II Kabul | 9,000 |
| - Education | 1,720 |
| Current expenses | 5,500 |
| - Operating Expenses | 500 |
| - Development | 5,000 |
| - Direct Marketing | 3,500 |
| - Communication | 1,000 |
| - Partnership | 500 |
| Provisions | 500 |
| - Provisions for Healthcare | 500 |
| - Provisions for Education | - |
| - Provisions for Risk | - |
| Total expenses | 27,720 |
| - Exceptional expenses | - |
| - Financial expenses | - |
| TOTAL EXPENSES | 27,720 |

| INCOME (€) | 2016 |
|--|---------------|
| Current income | 27,720 |
| - General Public Fundraising | 10,650 |
| - Direct Marketing | 9,500 |
| <i>One-off Donations</i> | 4,500 |
| <i>Regular Donations (automatic debit)</i> | 4,400 |
| <i>Online Donations</i> | 600 |
| - Sponsors & Regular Donations (ed.) | 1,500 |
| - Other Donations (events, etc.) | 500 |
| - Private Partners | 2,000 |
| - Legacies and Contributions | 3,000 |
| - State Subsidies | 2,000 |
| - FMIC PHASE II Kabul | 9,000 |
| - Other Income | 50 |
| Recovery of provisions & transfer of expenses | 770 |
| - Recovery of Prov. for Healthcare | 550 |
| - Recovery of Prov. for Education | 220 |
| - Recovery of Prov. for Risk | - |
| - Transfer of Expenses | - |
| Total operating income | 28,320 |
| - Surplus/(Deficit) | 600 |
| - Exceptional income | - |
| - Financial income | - |
| TOTAL INCOME | 28,320 |
| SURPLUS | 600 |

ACKNOWLEDGEMENTS

Focus on our main partners



AFD (FRENCH AGENCY FOR DEVELOPMENT): For over 70 years the AFD, a French financial institution funding development projects and programmes in developing countries and overseas territories, has been striving for equality and solidarity. Since 2008, it has provided a financial support of €12,200,000 to La Chaîne de l'Espoir for its programme in Afghanistan. Between 2008 and 2011 the Welfare fund, a solidarity fund covering destitute children's surgical fees, has been generously granted €900,000 and training missions have been funded to the amount of €1,400,000. Between 2013 and 2016, the extension project for the French Medical Institute for Children with the construction and equipment of a Mother and Child Centre came into being thanks to the AFD's €9,400,000 subsidy. The construction and equipment of the new Afghan Children's House, which should be completed in September 2016, were also made possible by a €500,000 grant.



GDF SUEZ / FONDATION SUEZ / ENGIE: Today known as ENGIE, this international electricity provider is committed to promote equality and has been a key partner of La Chaîne de l'Espoir since 1999. From this day on and for several years, the Suez Foundation has been providing generous support to the organisation for children to be brought to France, Cambodia and Kosovo. Between 2003 and 2007, GDZ Suez has been supporting the construction of the French Medical Institute for Children in Kabul through substantial financial contributions and the development of the solidarity fund for Afghan children in need. In 2011 a grant was even allocated to our education aid programme in Afghanistan. The following years GDZ Suez, then Engie, funded numerous programmes in India, Haiti, Bangladesh, etc. In 2015 La Chaîne de l'Espoir's action for refugees has also been partly funded by Engie, and so will be the future Children's House in Dakar in 2016. In 16 years La Chaîne de l'Espoir received €1,607,470 from this vital and committed partner, without whom many projects to help destitute children and their families facing misery and sickness would not have been possible.



WHITE & CASE: White & Case, a law firm located at Place Vendôme in Paris, **WHITE & CASE** shares the values of solidarity and commitment with La Chaîne de l'Espoir. For 7 years, it has been actively involved in La Chaîne de l'Espoir's projects by providing financial support and pro bono lawyers to resolve legal matters. To bring together its associates and La Chaîne de l'Espoir's members, White & Case assembles a running team every year to take part in the 20 km de Paris run and donates €5 for each kilometre run by a team member. After 7 years: €70,000 has been donated to La Chaîne de l'Espoir, saving 7 sick children by funding their transfer and treatment in France. White & Case is not only an essential support for La Chaîne de l'Espoir, but it also sets an example of solidarity to all companies.

Our Acknowledgements

• Private partners

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• Foundations

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• Schools and institutions of higher education

• Individual donors and sponsors

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• Our medical and paramedical teams, our host families, our volunteers, our journalists, our photographers, etc.

• Our sponsor

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• Our ambassadors

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