



**La chaîne  
de l'espoir**

Together, let's save children

# Activity<sup>''</sup> report 2024



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# OUR IDENTITY

This new year was a time of transitions, adaptations, but also of determination. In a world torn by multiple tensions — protracted conflicts, political instabilities and humanitarian crises — La Chaîne de l'Espoir forged ahead with its mission: healthcare, training, transmission, construction.

In Ukraine, our emergency response rose to the occasion: we shipped several tons of medical material to supply hospitals, deployed missions, organized training on war medicine. This was an outstanding collective effort in a country under constant pressure. Another country hard hit by a multiform crisis was Lebanon where our support emphasized the stability and sustainability of local facilities. Finally, Mayotte, where we mobilized to deal with an emergency in the heart of a French territory.

In Afghanistan, the French Medical Institute for Mothers and Children (FMIC) in Kabul remains a vitally important place where women can still practise their profession in a country where their rights are constantly violated. It is a powerful gesture, a defense of human dignity that expresses our commitment to universally accessible healthcare. The FMIC is also a shining example due to the increasing autonomy of the local teams who now provide the majority of medical treatments with competence and determination. In Senegal, the Cuomo Cardio-Pediatric Center fully illustrates this movement towards local autonomy. Inaugurated in Dakar in 2016, it has become a recognized center of excellence in West Africa. Every year, nearly 150 children have operations there, surgery often performed by the now autonomous local teams, including on patients from neighboring countries. In Vietnam also, the Heart Institute of Ho Chi Minh City, whose creation we supported, has become a regional center of reference welcoming healthcare professionals from all over the world.

The changing international situation is forcing us to adjust our modes of intervention. In the Sahel, certain political decisions put a brake on our activities. But here again, the spirit of La Chaîne de l'Espoir endures and adapts: diagnostics via our echoes® tele-ultrasound platform, remote training of local medical staff, preparation for the future.

In France, in spite of a difficult economic conjuncture, we have continued to welcome children suffering from complex pathologies and to support isolated French children during hospitalization. This daily battle would be impossible without the unfailing support of our loyal and committed donors and the invaluable backing of our financial partners, foundations, companies and institutions.

## Professor Alain Deloche

Founder of La Chaîne de l'Espoir



As long as a life can be saved, and as long as you are there to support our actions, La Chaîne de l'Espoir will never waver.

Thanks to them, children receive surgery and loving care, surrounded by our volunteers and host families. Thanks to them, the chain of solidarity is never broken.

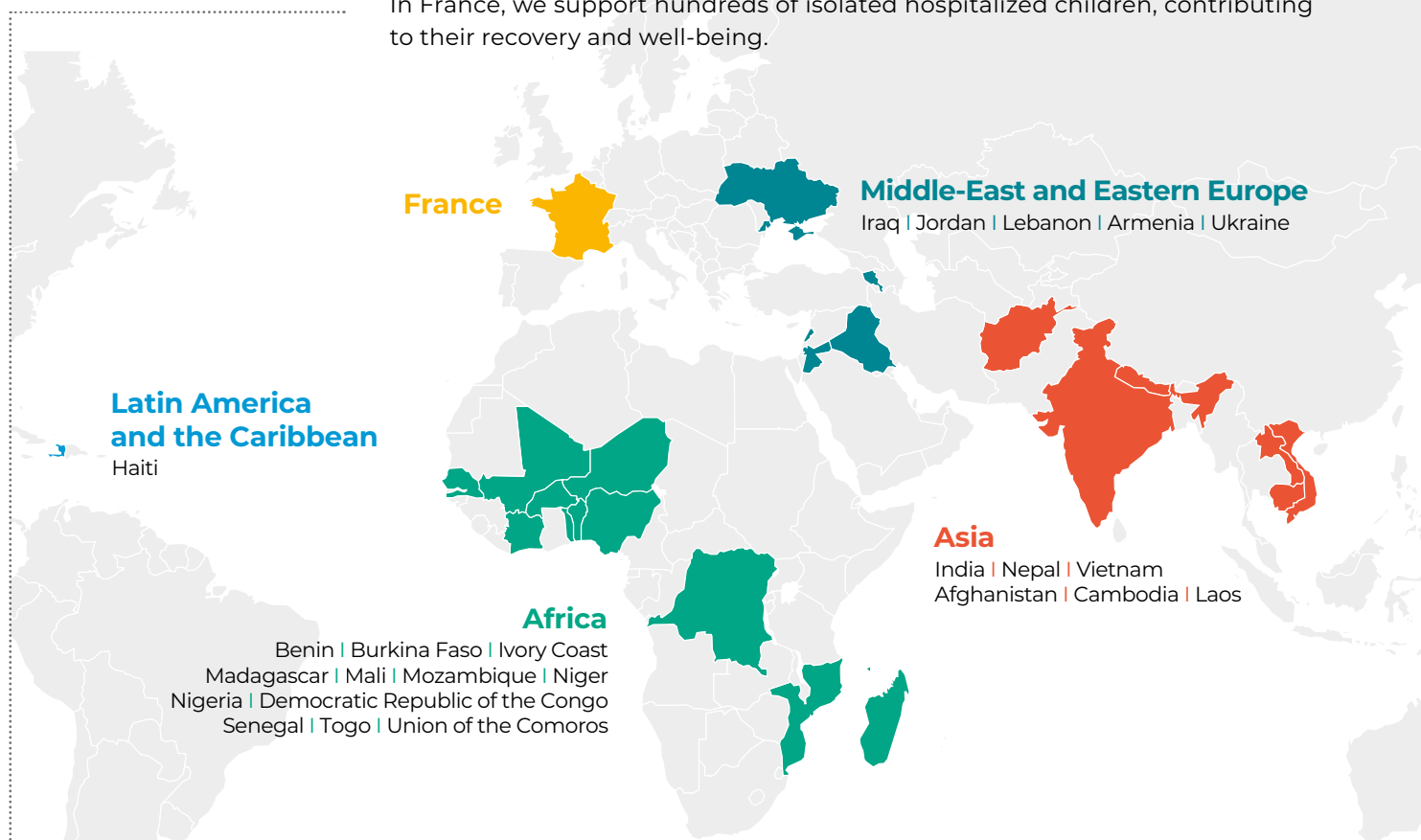
2024 marks a turning point in our history. We celebrate 30 years of commitment, concrete projects and links forged all over the world. Starting from an initiative inspired by the humanist ideals of a few volunteers, our work has expanded to become an organized and recognized force in the humanitarian landscape. As proof of this development, and because the future is created through concrete actions, the first open-heart surgeries carried out in Madagascar are a powerful symbol.

The future is uncertain but always open to solidarity. As long as you remain by our side, we will continue our mission with commitment, strength and renewed confidence.

The present situation is certainly unsettling, but it also opens the way to new possibilities. So, we will carry on, because as long as a life can be saved and as long as you are there to support our actions, La Chaîne de l'Espoir will never waver.

## Vision & mission

La Chaîne de l'Espoir is a medical NGO, independent, apolitical and non-denominational. We work both in France and abroad. We are focussed primarily on vulnerable people, especially women and children. We favor an approach to intervention integrated in a chain of care, and joint action with local teams, aiming to make them autonomous. To that end, our volunteer doctors, caregivers and technicians carry out operations and provide training on the techniques best adapted to needs and situations. We put in place the structural means necessary for surgery, both material (hospital construction, equipment) and human (surgical, medical, paramedical and technical skills). Upstream, we invest in prevention and screening. We work in close partnership with all the healthcare actors (local authorities, hospitals, international institutions, associations, companies) to provide a coordinated response and ensure a long-lasting impact on the living conditions of vulnerable people. In France, we support hundreds of isolated hospitalized children, contributing to their recovery and well-being.



## Our axes of intervention



### Medical care and surgery

to meet the most urgent needs of children and mothers in France or abroad, when they don't have access to technical and financial means in their native countries.



### Prevention and screening

of pathologies and awareness-raising on medical issues from the earliest age, notably in the framework of school health programs.



### Training

of local teams and development of their medical skills thanks to our international network of medical experts.



### Humanitarian crises

to provide aid to the most vulnerable populations, in situations of conflict, natural disasters and economic collapse.



### Building and equipping hospitals

in countries where healthcare structures are inadequate.



### Maternal health

improved through medical care to women, preventing risks due to pregnancy and childbirth.

## Interview

**Dr Éric Cheyssson**

President of La Chaîne de l'Espoir



## 2024: Thirty years of commitment, a living memory turned towards the future

In a world which is more and more unstable, where humanitarian emergencies proliferate while resources are shrinking, La Chaîne de l'Espoir resolutely carries on with its mission. Thirty years after its creation, the association continues to move forward with determination. This anniversary is not a finish line, but a new impetus. It gives us the opportunity to reaffirm what unites us and to look to the future with clear-sightedness and commitment.

### **As La Chaîne de l'Espoir celebrates its 30th anniversary, let's look back to its founding in 1994: what motivated its creation?**

Thirty years ago, an extraordinary human adventure brought us together. La Chaîne de l'Espoir was born from an upsurge of solidarity, an awareness of the injustice of a world where access to healthcare too often depended on the place of birth. Since then, we have managed to preserve that bond which unites us: the cohesion of our teams, the unfailing commitment

of our volunteers, the confidence of our partners, the loyalty of our donors.

For La Chaîne de l'Espoir, 2024 is both a year of celebration and a wake-up call. As we blow out our thirtieth candle, we are acutely aware that it's essential to redouble our efforts to confront an international environment which is more unstable than ever.

### **Indeed, the humanitarian sector is going through a turbulent period. What do you think are the most worrying challenges now facing us ?**

The humanitarian sector as we know it is under unprecedented attack. Public funding, both national and international, is contracting due to geopolitical tensions, new political priorities and competing economic models. The United States, in particular, is displaying a disturbing attitude even as new actors are entering the scene.

Faced with these upheavals, our responsibility must measure up to the challenges. These changes demand more from us than simple continuity: they call on us to reinvent our model, to prove our capacity to be agile, forward-looking and innovative.

Since 1994, we have managed to preserve that bond which unites us: the cohesion of our teams, the unfailing commitment of our volunteers, the confidence of our partners, the loyalty of our donors.

**Faced with the multiple crises and conflicts of 2024, how did La Chaîne de l'Espoir manage to carry on with its mission and commitment?**

The year 2024 is an alarming reminder of the realities in the field. In Afghanistan, despite an economic and political environment which is more and more hostile, marked by a gender apartheid which denies women access to healthcare and medical careers, we continue our mission.

The French Medical Institute for Mothers and Children (FMIC) in Kabul remains a light in the darkness. During my visit last November, I was overwhelmed by the vitality of its teams. I was particularly moved by their unflinching enthusiasm during the graduation ceremony I participated in: among the young graduates there were seven young specialist doctors, including two women. We can only admire their courage.

In this uncertain climate, we continue our action in Mali, Burkina Faso, Lebanon, Ukraine, Togo... Every mission, every operation, every child saved is a testament to our resilience. In France, we have strengthened our regional branches, an essential lever for territorial mobilization and a vehicle for our action. I would like to congratulate them for their work and dedication.

**This year also saw a major breakthrough in Madagascar. Can you tell us about the inauguration of the cardiac surgery unit at the Cardio-Pediatric Center in Antananarivo ?**

In July 2024, the inauguration of the first open-heart surgery unit at the "CENHOSOA" Cardio-Pediatric Center in Antananarivo, in the presence of the President of the Republic of Madagascar, was a moment of rare intensity. This project, supported by La Chaîne de l'Espoir in close partnership with the

30 years of commitment is a precious memory but above all a driving force for the future. In the face of headwinds, let's stay the course. Let's continue to build together this chain which, beyond borders, unites us around a common ideal: saving lives, healing, training.

University Hospital of Reunion and the Malagasy authorities, marks a decisive step in the deployment of our strategy in the Indian Ocean, which aims to strengthen local medical capacities, organize a regional center of excellence and guarantee equitable access to specialized care for children.

**At the dawn of this new decade of action, how can we combine fidelity to our founding values with adaptation to contemporary challenges? What message would you like to send to your teams, partners and donors?**

La Chaîne de l'Espoir is constantly reinventing itself. This year notably saw the renewal of our management team: administrative and financial management, operations management, medical management.

This new impetus shows our determination to evolve, to adapt our organization to the realities of today, without ever losing sight of what makes us unique, without ever betraying our DNA. We are facing this new decade with clear-sightedness and ambition.

30 years of commitment is a precious memory but above all a driving force for the future. In the face of headwinds, let's stay the course. Let's continue to build together this chain which, beyond borders, unites us around a common ideal: saving lives, healing, training. Because every child saved is a promise kept for tomorrow.



## Take action for children and strengthen healthcare systems in a world in crisis

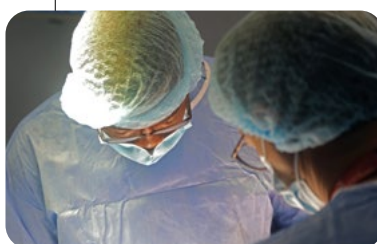
### Improve access to specialized care for children

In 2024, La Chaîne de l'Espoir continued to work to guarantee access to high-quality surgical care for children, close to home.



#### Ivory Coast

The 15th seminar of the Diploma in Specialized Studies in Pediatric Surgery was organized with our support at the Dominique Ouattara Mother and Child Hospital in Bingerville. It brought together 40 participants from Burkina Faso, Ivory Coast, Guinea, Senegal and Togo.



#### Benin

A mission dedicated to caustic stenosis of the esophagus enabled an evaluation of the equipment needs at the Lagune Mother and Child University Hospital and at CNHU-HKM. A detailed inventory was made to prepare for future specialized interventions.



#### Madagascar

On July 4, the CENHOSOA cardiac surgery unit was inaugurated in Antananarivo, in the presence of the President of the Republic of Madagascar. This event marked a turning point for cardio-pediatric health in the country.



#### Indian Ocean

With the support of the Agence française de développement (AFD), the project of screening and cardiac surgery development was launched. Marielle, a 13-year-old girl, became the first child to have an open-heart operation in Madagascar.



## Responding to humanitarian emergencies and protracted crises

In the most unstable situations, La Chaîne de l'Espoir was able to respond effectively, relying on its local teams and the solidarity of its donors.



### Lebanon

Faced with Israeli bombardment and a severe humanitarian crisis, La Chaîne de l'Espoir, drawing on its nearly 20 years of experience in the country, was able to ensure continuity of medical care.



### Ukraine

Three new actions were initiated: training in war medicine, support for the orthopedic department in the Saint-Panteleimon Hospital in Lviv, and launch of a cardio-pediatric diagnostic service with the Amosov Hospital in Kiev. Cutting edge equipment, including ultrasound scanners, was delivered.



### Mayotte

On December 14, cyclone Chido struck the island with unprecedented violence. Deprived of shelter, water, food and medical care, thousands of people received prompt emergency aid, thanks to the mobilization of our teams and the generosity of our donors.

# HIGHLIGHTS 2024

## Training and autonomization of healthcare actors

**Skills transfer is at the heart of the approach of La Chaîne de l'Espoir to build sustainable and resilient healthcare systems.**

### Senegal

The first training in loco-regional anesthesia took place at the Idrissa Pouye General Hospital, in partnership with the Senegalese Society of Anesthesia-Resuscitation. It brought together 22 professionals and 5 Senegalese experts.



### Afghanistan

Dr Éric Cheysson visited Kabul to take part in the meeting of the Board of Directors of the FMIC and the graduation ceremony for seven young doctors, including two women. In spite of challenges, the continuity of medical care is assured.

### Ukraine

Training courses on war surgery were organized in Lviv with the NGO HuSoMe and the backing of the Crisis and Support Centre of the French Ministry for Europe and Foreign Affairs. They were completed by a mentoring program on complex trauma surgery, enabling 18 surgeons to learn 17 specialized techniques and to carry out 32 complex operations in six months.





## Developing strong partnerships to expand our action

Partnerships are essential to expand access to care and to pool expertise.



### France

Partnership with Gustave Roussy marks a new milestone in support for hospitalized children in France. It strengthens the “sunny godfathers and godmothers” program, allowing trained volunteers to accompany hospitalized children whose parents are absent or in need of relief.



### Spain

An agreement with the Fundación Tierra de Hombres, Espagne enabled the transfer of six children to Spain, giving them rapid access to appropriate surgery.



### Togo

To celebrate the 30th anniversary of the association, a Race of Hope brought together more than 200 people in Lomé and raised nearly 5,000 € in support of local projects.



### Iraq

The Sinjar French Medical Center (SFMC) reached a major milestone with the first deliveries of biomedical equipment. The commissioning phase will start in 2025, with the support of our technical partners.

## Preparing for the future through structuring projects

Anticipating future needs is essential to act in a sustainable manner.

### Laos

An architectural assessment project was conducted in two hospitals – in Vientiane and Thakhek – to plan future medical projects, taking account of needs in infrastructure and human resources.



# 30 YEARS OF ACTION

## Three decades of commitment, transmission and medical care for the most vulnerable

Since 1994, La Chaîne de l'Espoir has acted with a deep and constant conviction: all children, wherever they are born, have the right to access high-quality healthcare. The history of our association has been marked by pioneering initiatives, decisive human encounters, and an unfailing commitment to the service of the most vulnerable.

### Beginnings that created a new model

**1994** • Created under the aegis of Médecins du Monde in 1988, La Chaîne de l'Espoir became an independent association, presided by Prof. Alain Deloche, convinced that pediatric surgery could save lives in places where healthcare systems were ineffective. Thus began the first transfers of children to France for surgical care which was inaccessible in their native countries.

**1996** • The first open-heart surgery operation carried out in Cambodia laid the foundations for long-term medical cooperation. Very quickly, the association expanded its action to include training, hospital partnerships and support for local structures. The objective was clear: to durably strengthen existing healthcare systems and to make them autonomous.

### Exemplary international achievements

**2001** • The Phnom Penh Cardiology Center in Calmette Hospital, built with our support, was inaugurated and established itself as a regional reference center. The first Children's Pavilion was created two years later to house children undergoing surgery far from home. This model was replicated in Senegal, Mozambique and Afghanistan.

**2005** • The French Medical Institute for Mothers and Children (FMIC), inaugurated in Kabul, became the first pediatric surgery center complying with international standards in Afghanistan. Initially dedicated to children, the FMIC has welcomed adults since 2016 when the Mother and Child Center was opened.

**2010** • La Chaîne de l'Espoir responded to the humanitarian emergency in Haiti, mobilizing its teams and partners to intervene rapidly on the ground.

**2017** • With the opening of the Cuomo Cardio-Pediatric Center in Dakar, La Chaîne de l'Espoir made possible the first open-heart operations on children in Senegal. It rapidly became a sub-regional center of reference, training doctors from all over West Africa.



### An expanded vision, faithful to its roots

Inspired by a bold and forward-looking vision, La Chaîne de l'Espoir has widened its field of action: maternal health, prevention, humanitarian crises, and development of South-South cooperation.

**2019** • La Chaîne de l'Espoir took over the program of Accompaniment of Hospitalized Children in France, initiated by Médecins du Monde. Thanks to "sunny godmothers and godfathers", hospitalized children isolated from their parents are accompanied, listened to and comforted.

**2022** • After the Russian invasion, La Chaîne de l'Espoir sent traumatology kits, medicines and vital medical material to Ukrainian hospitals. It trained healthcare personnel on war medicine, enabling them to treat severe wounds and surgical emergencies.

### 30 of impact, and a future to build

**2024** • La Chaîne de l'Espoir celebrated its thirty years of action. The year was marked by the inauguration of the Cardio-Pediatric Center of Madagascar and the first open-heart operations in the country. Thirty years after its creation, La Chaîne de l'Espoir has become a recognized medical humanitarian organization, a source of hope for children, families and healthcare workers.



# AND NOW, WHAT **PROSPECTS?**

## **Anouchka Finker**

CEO of La Chaîne de l'Espoir



In 2025, **La Chaîne de l'Espoir continues its mission in a world torn by tensions, where humanitarian emergencies are increasing in a staggering manner.** The continuing conflicts in Ukraine and Sudan, the tragedy of Palestinians in Gaza, the massive population displacements in the Horn of Africa, the endemic violence in the Sahel, or again the radical exclusion inflicted on Afghan women — all this composes a tragically dense picture. In such situations, the first victims are children — vulnerable, weakened, often forgotten. It is above all for them that we continue our action with rigor and determination.

While humanitarian needs are exploding, the drastic reduction in public funding in France, Europe and the United States is hitting the sector hard and is a direct threat to our capacity to intervene in circumstances where life depends on medical action or an effective healthcare structure. This structural imbalance calls for a radical reinvention of our models of intervention and financing.

Faced with this reality, La Chaîne de l'Espoir relies on what makes it unique: surgical expertise, a medical mentoring approach based on transmission, recognized know-how in the design and equipment of hospital infrastructures in the most vulnerable places. **Our model transcends political divisions; it builds bridges between healthcare professionals, promotes long-term cooperation, and ensures capacity building of local actors. It enables us to act quickly, efficiently and sustainably.**

We also strive to improve prevention and screening so as to intervene before illnesses get worse, thus avoiding major surgeries. Every early diagnosis protects children's health and gives them a better future.

The year 2025 is marked by the completion of a major project: the opening of the Sinjar French Medical Center (SFMC), in the heart of a territory where the population suffered appalling atrocities. This center, whose construction started in 2019 following the tenacious advocacy of the Nobel Peace Prize winner, Nadia Murad, is a concrete response to the urgent

needs of a people. Built in partnership with the local authorities and French institutions, it symbolizes our deep commitment to provide medical care, transmit, rebuild.

In a world environment where solidarity is weakening, our model — historically supported by the generosity of donors and sponsors — gives us an invaluable agility. Nevertheless, we must now open up to new horizons to ensure the sustainability of our actions and maintain our freedom of intervention. **We have begun an ambitious diversification of our resources, turning towards international foundations, multilateral partners and new institutional actors.**

Finally, we remain fully engaged in national and international debates, in favor of International Humanitarian Law and health policies anchored in the realities on the ground, holding high the banner of justice and humanity.

We firmly believe in the power of collective action. Cooperation, pooling resources, forging alliances: it is by combining our strengths that we will effectively confront the great challenges ahead of us. All of our decisions are guided by rigor, transparency and accountability, because these are the foundations of the trust between us and our partners.

**Thanks to the unwavering commitment of our teams, the loyalty of our partners, and the force of conviction we share, we face this year with clear-sightedness and determination.** Together, let's continue to act so that every child can grow, recover, and hope.

# 2024 IN FIGURES



**9,481**  
patients operated on



**+80,000**  
individual donors  
and 61 sponsors and  
financial backers



**227,646**  
direct beneficiaries



**4,090** healthcare  
personnel trained



**243m<sup>3</sup>**  
and 28 tons of medical  
equipment and  
consumables shipped



**25**  
countries of intervention  
for a total budget of 31,95 M€



**112**  
medical, technical,  
coordinating and exploratory  
missions



**829**  
collaborators in the world,  
including 239 employees  
and 590 volunteers



# FRANCE MISSION

## Personal, supportive accompaniment in the heart of health establishments

In 2024, La Chaîne de l'Espoir continued to strengthen its actions in France, relying on two complementary programs: the Accompaniment of Hospitalized Children and Child Care in France. The development of these activities has been stable or growing, driven by the exemplary mobilization of committed volunteers.

### Accompany hospitalization, relieve families

The Accompaniment of Hospitalized Children program continued its development by means of new partnerships, notably with Gustave Roussy and the Lyon Sud Hospital. The activity showed an increase of 19 %, with **175 accompagnements for 157 children**, of whom more than three quarters were under 8 years old.

This program relies on a team of "sunny godparents", including 32 new volunteers who joined the ranks in 2024. Thanks to their presence, hospitalized children receive precious attention, while parents benefit from caring support during trying times.

Finally, **four projects in favor of the well-being of hospitalized children were conducted in 2024**, in close collaboration with the teams of three partner health establishments. Among these concrete initiatives:

- the purchase of tablets and specialized software, aimed at reducing communication disabilities in young children,
- and the setting up of a sampling room, carefully decorated to create a reassuring and soothing environment for young patients.

#### Testimony of a mother in Lyon

*"As a parent you want to be there night and day with your child because they need you (...) but as time passes fatigue takes hold, especially when you have other children, as is the case with me. From superheroes we turn into super parents, but completely exhausted. Fortunately, there are people we can count on, even when we don't have close family. This is the case with La Chaîne de l'Espoir which took over for a few hours a week to allow me to recharge my batteries and become a superhero again."*

### Providing care to those who can't receive it at home

In 2024, the Child Care in France program enabled the **transfer of 55 children to France and 6 to Spain**, all of them suffering from conditions needing surgical treatment unavailable in their native countries.

The children came from Benin, Burkina Faso, Cameroon, Congo-Brazzaville, Guinea-Conakry, Madagascar, Chad, Togo and the Union of the Comoros, and 25 of them were under 6 years old.

During their stay, they were welcomed by **54 volunteer families**, who gave them a warm home and a reassuring reference point far from their native countries.

#### Testimony of Laurène Brazda, coordinator of host families in Reunion

*"The host families play an essential role in the care pathway of these children. They give them vital emotional support, made of kindness and gentleness, throughout their stay far away from home."*

Extract from Quotidien de La Réunion, August 22, 2024





# OUR **ACTIVITIES**





## Plastic and maxillofacial surgery

An integrated strategy for prevention, treatment and dignity

In 2024, La Chaîne de l'Espoir continued its interventions in plastic and maxillofacial surgery, mainly in Burkina Faso and Mali, with an approach combining prevention, training, medical care and psychosocial support.

### Burkina Faso

#### Prevention, training and medical autonomization

Thanks to the support of the Agence française de développement (AFD), a large-scale community awareness campaign was conducted in Burkina Faso in partnership with the NGO La Voix du Paysan and five local radios.

This program reached 21,805 people through:

- **60** theaters-forums,
- **35** microprograms,
- **130** radio games,
- and **2,640** door-to-door talks.

Simultaneously, a major effort was made to train healthcare workers with the help of the Sentinelles Foundation:

- **78** traditional practitioners,
- **384** healthcare professionals,
- and **415** community healthcare workers were trained on the recognition and referral of maxillofacial pathologies.

In 2024, **82 patients were treated**, including 58 operated on during a surgical mentoring mission led by Prof. Narcisse Zwetyenga (Dijon University Hospital), which also enabled training for 20 healthcare professionals.

Notably, **24 interventions were conducted autonomously by local medical teams**, proving a substantial rise in their level of competence.

In addition, 55 individual psychological consultations and 2 collective workshops were conducted by the Sentinelles Foundation with 47 beneficiaries, in order to combat

stigmatization and support patients in their psychosocial reconstruction.

An independent evaluation, carried out between June and December 2024, confirmed the relevance, impact and local grounding of this project. It stresses in particular its capacity to durably strengthen medical skills, improve access to care and reduce the marginalization of patients.

### Mali

#### Acting against Noma and listening to survivors

In Mali, three children suffering from Noma were treated thanks to the involvement of our partner New Face, a Malian association active on the ground. La Chaîne de l'Espoir also gave financial support to the Hirzel Center, a facility managed by New Face in Bamako, which welcomes and monitors children who have had surgery, especially those from rural areas.

Besides medical care, the year 2024 also marked an **intensification of international advocacy**.

La Chaîne de l'Espoir participated in the Forum of the International Federation No Noma (FINN) and formed a partnership with Elysium, an association of Noma survivors. This new link will strengthen the advocacy campaign, giving greater visibility to patient testimonies and fighting against the stigmatization of Noma victims.

This movement is part of the 2025 strategy which will see the continuation of interventions in Burkina Faso and their extension to Madagascar, always with an **integrated approach combining healthcare, training and human dignity**.



## Cardiac surgery

### Structuring durable pathways in regions with scarce resources

In 2024, La Chaîne de l'Espoir consolidated its action in pediatric cardiac surgery across 12 countries, based on three complementary axes: local strengthening of medical skills (capacity building), early detection of congenital heart diseases and medico-surgical treatment of children.



**622** children operated on



**1,400** children screened or monitored



**430** professionnels trained



**2,066** beneficiaries accompanied in Afghanistan

#### Local capacity building

**In Mali**, seven missions supervised by Professors Gabriel Ciss and Papa Salmane Ba were carried out at the Festoc Center of the Mother and Child Hospital Le Luxembourg (HMEL), enabling the training of about 231 healthcare professionals. In addition, a doctor and two paramedics did a three-month internship at the Cuomo Cardio-Pediatric Center (CCPC) in Dakar, where a Malian surgeon is currently continuing his specialization thanks to a scholarship from La Chaîne de l'Espoir.

**In Burkina Faso**, two missions by a team led by Dr Paul Neville (Tours University Hospital) were conducted at the Tengandogo University Hospital, with the aim of **strengthening the surgical autonomy of local teams**. Two doctors and one paramedic also benefited from one- to two-month internships in Durban, South Africa.

**In Madagascar**, in the framework of the Integrated Project for Screening and Development of Pediatric Cardiac Surgery in the Indian Ocean, funded by the Agence française de développement (AFD), four professionals from the Center of Pediatric Cardiac Surgery (CENHOSOA) spent a month in immersion at the Félix Guyon University Hospital in Reunion. This internship helped to prepare the **first open-heart operations**, carried out in May 2024.

A total of 38 members of the CENHOSOA hospital staff were trained through mentoring.

**In Mozambique**, a pediatric open-heart surgery mission, led by Dr Régis Gaudin (Necker Hospital – Enfants malades), enabled operations on 12 children at the Heart Institute in Maputo. At the same time, 52 professionals were trained on post-operative monitoring and pediatric cardiology, and 40 trainees followed theoretical courses. A first mission was also organized in the Democratic Republic of Congo, at the Ngaliema Clinic in Kinshasa, where 4 children had operations. 24 healthcare professionals were trained, notably in pediatric cardiology and anesthesia-resuscitation, by a team of 9 volunteers led by Dr Paul Neville.

**In Afghanistan**, in spite of a particularly difficult context, La Chaîne de l'Espoir maintained technical support for the French Medical Institute for Mothers and Children (FMIC) in Kabul. Three surgical missions were conducted there, as well as a long-term 7-month mission on intensive care, enabling the continuity of training and patient care.



## Detection and referral

La Chaîne de l'Espoir has continued to develop the **echoes® teleconsultation platform**, a key tool for the early detection of congenital heart disease.

In 2024, 87 sessions on echoes® enabled consultations for 482 children in 8 countries.

- **Madagascar:** 7,705 children consulted (125 by teleconsultation, 167 in training, 413 on mission)
- **Union of the Comoros:** 66 children seen, including 39 by teleconsultation
- **Mozambique:** 7 children consulted
- **Burkina Faso:** 65 consultations, including 7 remote sessions
- **Mali:** 23 children examined during 8 sessions by teleconsultation
- **Togo:** 43 children consulted during 11 sessions
- **Cambodia:** 2 echoes® boxes given to the Kantha Bopha Hospital Foundation, with a training mission in June.



More than 1,400 children were screened, monitored or referred thanks to a combination of echoes® sessions, medical missions and training courses.

## Treatment and surgical care

The advances of 2024 show that cardiac surgery is becoming more firmly established at the local level, with teams becoming more and more autonomous.

- **Madagascar:** A total of 27 children were treated: 19 had closed-heart operations performed by local teams, whereas 8 others had open-heart surgery conducted in mentoring with teams from Reunion, Nantes and Bordeaux. In addition, 43 additional children were transferred abroad for complex surgery.
- **Union of the Comoros:** To ensure treatment, 5 children had surgery in Reunion or in metropolitan France.
- **Mozambique:** 12 children had operations at ICOR in Maputo.
- **Democratic Republic of Congo:** In Kinshasa, 4 children had surgery thanks to the support of La Chaîne de l'Espoir Belgium and the CHIRPA association.
- **Mali:** Out of a total of 70 operations on children, 73% were carried out by the national team working autonomously.
- **Senegal:** 152 children had surgery at the CCPC, including 43 supported by La Chaîne de l'Espoir. 77 % of these operations were performed autonomously.
- **Burkina Faso:** 38 operations were conducted successfully: 10 autonomously, 16 under mentoring and 12 via transfers to France and Senegal.
- **Ivory Coast:** In Bingerville, 14 children had surgery during two missions supervised by Prof. Gérard Babatasi.

- **Afghanistan:** Despite a very restrictive context, 167 children underwent surgery at the FMIC in Kabul. A total of 2,066 people received medico-surgical care.
- **Vietnam:** 77 had operations for heart conditions.
- **India:** By means of mobile clinics operating in 26 slums in Jaipur, 13 children were diagnosed and are now being monitored in partner hospitals.

## A process of concrete autonomization

In 2024, the actions carried out by La Chaîne de l'Espoir in the field of cardiac surgery made it possible to treat 622 children, to screen or monitor more than 3,450, and to train more than 430 professionals.

A total of **more than 4,500 direct beneficiaries were taken care of**, in areas where access to cardiac surgery remains extremely limited. These figures do not include the indirect beneficiaries: families, associated personnel, or structural impacts on partner hospitals.

The increase in the rate of autonomy in several countries (notably Mali, Senegal, Burkina Faso, Madagascar) proves the impact of an approach centered on skills transfer, continuous monitoring and **structuring of pediatric care pathways** adapted to local realities.



## Pediatric surgery

### Developing expertise to treat complex pathologies

La Chaîne de l'Espoir continues its commitment to strengthen pediatric surgical skills at the local level and to ensure effective carrying out of complex pediatric surgeries.

#### Prevention and treatment of esophageal burns

**In Mali**, the solidarity fund of La Chaîne de l'Espoir enabled **free care for 32 children** in 2024. Among them, 15 had pediatric surgery operations, including 2 in emergency, and 17 were treated for the after-effects of burns. Furthermore, **10 children benefited from 85 sessions of esophageal dilation** to treat caustic strictures.

At the same time, the project co-financed by the Agence française de développement (AFD), aimed at improving treatment for caustic stenosis, continued.

■ **In Ivory Coast**, 16 children from the local population and from Cameroon had surgery at the Dominique Ouattara Mother and Child Hospital in Bingerville, with the support of the Necker Hospital-Enfants malades.

■ **In Benin**, a mission to the Hubert Koutoukou MAGA National University Hospital (CNHU-HKM) enabled treatment for 18 children, by training local teams on thoracic surgery, anesthesia and pediatrics. 18 other children had operations conducted autonomously by the same teams.



**A total of 94 children treated in this program in 2024**

La Chaîne de l'Espoir continues its commitment to strengthen pediatric surgical skills at the local level and to ensure effective treatment.

#### Itinerant missions and specialized care

**In Togo and in Benin**, two itinerant missions of pediatric surgery took place in Tchamba and in Cové. They mobilized professionals from several partner hospitals — CNHU-HKM, the Mother and Child University Hospital of Lagune, Sylvanus Olympio University Hospital — as well as volunteers from La Chaîne de l'Espoir. In one week, **251 children had operations**: 99 in Togo and 152 in Benin.

Also in Togo, a specialized mission dedicated to anorectal and urological malformations was led by Prof. Agnès Liard and her team, in collaboration with that of Prof. Jean Pierre Gnassingbé. This enabled interventions on 13 additional children and the strengthening of the skills of local medical personnel.



**A total of 264 children treated in Togo and Benin**



#### Regional deployment of loco-regional anesthesia (LRA)

In 2024, the loco-regional anesthesia program continued in Mali and Nigeria, and was launched for the first time in Senegal. Thanks to the provision of ultrasound scanners by partner establishments, this technique makes it possible to **carry out procedures which are safer and less invasive**.

Four missions supervised by Dr Xavier Raingeval and LRA ambassadors enabled the training of 114 healthcare professionals.



- **In Nigeria**, two sessions brought together 24 and then 27 anesthetists.
- **In Mali**, 36 professionals were trained by two certified regional experts, taking over in a difficult geopolitical context.
- **In Senegal**, 27 professionals were trained thanks to the loan by a partner of 4 ultrasound scanners.

Two scientific studies were launched on the management of post-caesarean pain and cancer pain.

### **Pediatric orthopedics: improving care pathways**

**In Jordan**, the AFD-funded program dedicated to congenital orthopedic anomalies (COA) enabled the **monitoring of 5,130 children** in 2024. It resulted in 114 operations and the organization of 4 surgical missions. The program also enabled the training of 249 healthcare professionals and awareness-raising for 3,700 people on COA issues. Particular attention was paid to **psychosocial support for the 156 beneficiaries monitored**. The program aims to promote early, appropriate and decentralized treatment, by bringing specialized services closer to the population.

### **South-East Asia: targeted missions and skills transfers**

**In Laos**, two missions of visceral and urological surgery enabled operations on **37 children** at Thakhek Provincial Hospital. These interventions were accompanied by the provision of medical material (probes, suture threads, stapling and ligature devices), as well as training on anesthesia and complex

techniques (such as laparoscopy) provided to six healthcare professionals.

**In Cambodia**, an orthopedic surgery mission to Kantha Bopha Hospital in Siem Reap enabled treatment for 9 children, mainly for cases of scoliosis. There were also two neurosurgery missions to Phnom Penh, providing **treatment for 29 children**.

### **Long-term surgical support**

**In Afghanistan**, 5,347 patients received medico-surgical care in 2024, an average of **265 interventions per month**.

These results were made possible thanks to an active referral system set up with NGO partners and the Ministry of Health, covering all 34 provinces.

**In India**, mobile clinics run by our partner NGO Taabar identified 6 children living in the slums of Jaipur who were in need of surgery.

Treated in partner hospitals, **these children had operations for various pathologies, notably visceral and urological**. Their treatment, fully financed by La Chaîne de l'Espoir, substantially improved their living conditions.



# Humanitarian crises

## A world context under tension

In 2024, the multiplication of conflicts, climate disasters and the collapse of certain healthcare systems led to an intensification of humanitarian needs worldwide. La Chaîne de l'Espoir intervened alongside the most vulnerable populations to ensure access to essential medical care, in spite of the instability.

In 2024, support by La Chaîne de l'Espoir to the nutrition unit of FMIC enabled treatment for 1,996 children suffering from severe acute malnutrition.

### Burkina Faso

#### Building resilient healthcare systems in crisis situations

In Burkina Faso, a participatory study, conducted between May and November 2024, in partnership with Prospective et Coopération and with support from F3E, made it possible to **lay the foundations of a sustainable medico-surgical strategy in a crisis context**. The objectives chosen included:

- enhancing the skills of medical and paramedical personnel,
- improving the infrastructures of regional hospitals.

These measures, implemented from 2025, aim to increase the resilience of the Burkinabe healthcare system.

### Afghanistan

#### Responding to the nutritional emergency of the most vulnerable children

Afghanistan is currently going through a dire humanitarian crisis. Protracted conflicts, political instability and economic collapse have undermined the entire healthcare system. This situation has disastrous consequences for the youngest Afghans: **3.5 million children now suffer from acute malnutrition**. Faced with this emergency, we continue our unwavering commitment alongside the French Medical Institute

for Mothers and Children (FMIC) in Kabul. In 2024, our support for the nutrition unit enabled **treatment for 1,996 children suffering severe acute malnutrition**. In a context where access to care is extremely restricted, especially for women and children, this action is absolutely vital.

### Mayotte

#### A rapid response to a natural disaster

On December 14, 2024, cyclone Chido struck Mayotte with unprecedented violence, plunging the island into a major humanitarian crisis. Deprived of shelter, water, electricity and medical care, **thousands of families found themselves in distress**. As soon as the disaster was announced, La Chaîne de l'Espoir launched an emergency fund, supported by the generosity of its donors, to come to the rescue of the victims.

### Lebanon

#### Providing medical care and rebuilding in an emergency

In Lebanon, in the grip of a severe crisis, **Israeli bombardment has exacerbated the collapse of the healthcare system** and caused an influx of internally displaced people. Confronting this situation, La Chaîne de l'Espoir launched a large-scale program financed by 1.4 million euros from DG ECHO, in partnership with the local NGO ASSAMEH.

Deployed in three public hospitals (Beirut, Saïda, Halba), the project aims to:

- improve emergency neonatal and pediatric care,
- carry out medico-surgical interventions,
- provide psychological support,
- improve hospital capacities.

Already **435 children have had operations**, with **98 % seeing an improvement in their quality of life** after treatment. The program will continue until 2026.

### Eastern Europe

#### Focus on surgical training in crisis situations

In Eastern Europe, faced with the Russian invasion of Ukraine and the instability which threatens Armenia, effective treatment for the war wounded has become indispensable to saving lives. La Chaîne de l'Espoir is working in these countries to **durably strengthen local skills**, by training teams on complex war surgery.

These training sessions are part of a project that includes treatment for patients as well as the supply of material and equipment to ensure high-quality care.

#### Ukraine

### Transmitting vital know-how

The complex traumas suffered in war, such as multiple fractures, severe soft-tissue injuries, amputations and infections, reveal the limitations of local teams in the mastery of techniques specific to war surgery.

Since August 2024, La Chaîne de l'Espoir has organized training sessions in Ukraine on **Surgical Damage Control (ACDCS)**, in partnership with the NGO HuSoMe and with backing from the Crisis and Support Centre (CDCS) of the French Ministry for Europe and Foreign Affairs.

At the end of 2024, 66 surgeons were trained through 11 sessions combining theory and practical simulations.

These simulations, unique in the country, make it possible to **quickly stabilize extreme injuries so as to limit complications**.

A second phase of training on complex trauma surgery was developed in partnership with French experts in **response to the increase in the number of severe injuries**, the lack of expertise in reconstructive surgery and the need to limit post-operative complications.

Since 2024, La Chaîne de l'Espoir has supported a program of technical mentoring in Lviv which has trained 18 Ukrainian surgeons who can now work autonomously.

The impact is already tangible: 18 surgeons have carried out 32 complex operations, mastering 17 specific techniques in only six months, thus laying the foundations for **long-term improvement in the quality of care**.

#### Armenia

### Making trainers autonomous

In Armenia, the ACDCS sessions were deployed in 2024 with the National Institute of Health (NIH) and Hay Asso.

A total of **69 surgeons were trained** in 11 sessions, including 9 who have now become trainers in their turn – an essential step for skills to be firmly established in the long term.

### Prospects for 2025

In 2025, La Chaîne de l'Espoir will continue its ACDCS training sessions in Ukraine and Armenia.

In Ukraine, a **new nursing module will strengthen skills in orthopedic surgery** to complete this process of autonomization.

Since 2024, La Chaîne de l'Espoir has supported a technical mentoring program in Lviv which has trained 18 Ukrainian surgeons who can now work autonomously.





# Screening and prevention

Detect early, act quickly, inform widely

## Indian Ocean

### A structuring program against pediatric heart disease

In 2024, La Chaîne de l'Espoir launched the Integrated Project for Screening and Development of Pediatric Cardiac Surgery in the Indian Ocean (2024–2027). This major project is a response to a largely underestimated medical emergency: the **high prevalence of congenital heart defects** (about 10% of births), combined with a crying lack of means for diagnostics, referral and medico-surgical care, leading to severe disabilities and avoidable deaths among children.

The goal is to **structure an integrated medical referral system** in Madagascar and the Union of the Comoros, while conducting an awareness-raising campaign at the community level.

#### 2024 RESULTS:

- **2 training missions** deployed at Atsinanana and Haute Matsiatra in partnership with the Malagasy health authorities and the participation of the pediatric cardiologist from CENHOSOA;
- **67 Malagasy healthcare professionals** trained on early diagnosis (midwives, general practitioners, pediatricians);
- **1 training mission** conducted in Anjouan by Dr Gérald Laforest (University Hospital of Reunion), in partnership with the NGO MAEECHA, enabling training of 8 caregivers from the hospitals of El Maarouf and Hombo.

In addition, two awareness-raising campaigns on oral hygiene were conducted in Madagascar in order to limit infections which could aggravate heart disease: 727 children were made aware and 700 hygiene kits were distributed.

## Afghanistan

### Raising awareness and providing care in a context of extreme vulnerability

In Kabul, La Chaîne de l'Espoir continued its prevention work with families staying at the Women and Children's Pavilion, a facility attached to the French Medical Institute for Mothers and Children (FMIC).

Educational sessions are organized during stays, dealing with postoperative care, daily hygiene, menstrual health and family planning.

At the same time, a dedicated team (medical coordinator, midwife, nurse) **intervenes in three community centers near camps for displaced people**, in partnership with the Norwegian Refugee Council (NRC).

These missions combine gynecological and pediatric consultations, and educational activities aimed at populations often deprived of access to medical care.

#### 2024 RESULTS:

- **4,519 women and children** made aware of health and essential care.

## Jordan

### Screening and support for congenital anomalies

In Jordan, La Chaîne de l'Espoir continued two major projects in 2024, one on congenital orthopedic anomalies (COA) with the support of the Agence française de développement (AFD), the other on congenital heart disease, backed by the Crisis and Support Centre (CDCS) of the French Ministry for Europe and Foreign Affairs.

One of the essential lines of action is based on a partnership with the Jordanian Ministry of Health with the aim of:

- developing national protocols for early detection,
- integrating screening into public services,
- organizing referral mechanisms at the national level.







#### 2024 RESULTS:

- **22 healthcare professionals** trained on new protocols;
- **544 children** suffering from heart disease screened and monitored, including **25 children** who had operations;
- **3 local surgical missions** deployed;
- **setting up** of psychosocial support for families.

#### India

### Providing care and raising awareness in the heart of slums

In Jaipur, La Chaîne de l'Espoir is active among marginalized populations living in slums. In partnership with the NGO, two mobile clinics criss-cross 26 shantytowns every month to **provide essential medical care to vulnerable children**.

#### 2024 RESULTS:

- **9,409 pediatric consultations** with general practitioners, including 5,656 girls;
- **8,184 gynecological consultations** for young girls;

- **9,438 beneficiaries of awareness-raising** (nutrition, hygiene, reproductive health, prevention of childhood illnesses);
- **20 children referred and given surgical care** by La Chaîne de l'Espoir (two thirds of them for heart defects).

#### Nepal

### Health and dignity in remote areas

In the rural and peri-urban areas of Nepal, in partnership with the NGO Child Protection Centers and Services (CPCS), La Chaîne de l'Espoir supports 37 infirmaries covering four districts.

#### 2024 RESULTS:

- **9,463 school children accompanied**, each benefiting from at least one annual consultation;
- **37,944 medical consultations** provided;
- **40,676 participations** in awareness-raising sessions;
- **12 children** referred and given surgical treatment (including 8 in ophthalmology).

#### Togo

### Fighting against learning disabilities by screening

In 2024, La Chaîne de l'Espoir continued the implementation of phase II of the project "My Health, My School: a collective challenge in Togo" (MSME II). This program aims **to detect, in primary school, health disorders affecting learning** (sight, hearing, psychomotor development) and to refer pupils to specialized treatment.

Thanks to the mobilization of trained teachers, general practitioners and partner healthcare structures, the results are very encouraging.

#### 2024 RESULTS:

- **1,432 children screened** (out of 1,436 pupils);
- **1,232 health checks** carried out in a school setting;
- **519 children identified** with specific needs referred to specialized facilities for monitoring.

## A WIDER REACH, A STRONGER IMPACT

The screening and prevention activities of La Chaîne de l'Espoir in 2024 enabled us to accompany **nearly 113,000 direct beneficiaries** across six geographical zones: Madagascar and the Union of the Comoros, Afghanistan, Jordan, India, Nepal and Togo.

These results testify to the determination of La Chaîne de l'Espoir to put prevention and early detection at the heart of our intervention strategies, by promoting access to care, continuity of healthcare pathways and the reduction of inequalities from childhood on.



## Building and equipping hospitals

### Hospital engineering in the service of sustainable healthcare

In 2024, La Chaîne de l'Espoir continued to reinforce its Infrastructure and Biomedical Department, both internally and externally. The arrival of new technical partners and the renewed support of committed sponsors expanded our intervention capacities in the service of our surgical missions. Feasibility studies, drafting specifications, purchasing, work monitoring, equipment installation, training: all stages are integrated into a system of comprehensive technical support, adapted to local contexts.

#### Constructing for healthcare: 30 years of know-how

Since 1994, La Chaîne de l'Espoir has designed, built or rehabilitated 55,000 m<sup>2</sup> of hospital infrastructures, carried out more than 50,000 m<sup>2</sup> of feasibility studies, imagining the healthcare establishments of the future.

In 2024, **more than 30 missions were conducted in 14 countries**, mobilizing 50 experts for more than 300 days of technical support. That represents 4 months of volunteer or pro bono work.

These actions were in response to more than 150 orders of equipment or technical assistance to compensate for equipment shortages in partner hospitals.

At the same time, 240,000€ worth of biomedical equipment was donated and shipped to Mali, Burkina Faso, Afghanistan and other countries.

#### A responsible and sustainable approach

Every donation of equipment is subject to a rigorous evaluation of its suitability to the needs on the ground and the real possibility of using the material, the transport costs involved, storage, possible repairs or preventive maintenance. This means making sure that the material received is in good condition and that the necessary consumables are always available on the international and local market so as to ensure the sustainability of the equipment in question. The goal is to guarantee sustainable use of equipment, while integrating an eco-responsible approach: minimizing waste, promoting recycling and giving a second life to medical devices.

Guarantee sustainable  
use of equipment, while  
integrating an eco-  
responsible approach.



Maintenance of equipment is essential to ensure the security of medical personnel and patients, guarantee reliability, optimize lifespan and control costs.

This approach made it possible, in 2024, to support training in "Damage Control" war surgery in Armenia, or to set up teaching laboratories in Senegal. These initiatives show how **equipment is a lever for medical education**, notably at university level.

### Planning for sustainable construction: structuring feasibility studies

Drawing on its expertise in hospital planning, La Chaîne de l'Espoir conducted several feasibility studies in 2024.

This methodical approach, carried out upstream, makes it possible to adapt projects to local needs

while complying with international standards, thus guaranteeing the sustainability of the infrastructures.

#### ■ New hospital center

**In Senegal**, a study was conducted for the creation of a Center for Vascular, Endovascular and Cardiac Surgery within the Fann University Hospital. Carried out in partnership with the consultancy IRIS Conseil Santé, it dealt with the following issues:

- hospital planning with medical teams,
- sizing of services ,
- budgetary and time estimation
- governance.

The goal is sustainable improvement of patient care.

#### ■ Health training centers

**In Ivory Coast**, at the request of the Agence française de développement (AFD), a feasibility study was conducted for the creation of two healthcare training institutes in San Pedro and Bondoukou, in collaboration with the Ivorian authorities. Educational programs were developed to respond to the growing need for qualified personnel, to train and strengthen the healthcare professionals of the future.

#### ■ Exploratory assessment missions

**In Laos** (Vientiane et Thakhek), several assessment missions examined the state of infrastructures and biomedical equipment, in preparation for a renovation adapted to local needs. Detailed evaluation and rigorous planning are indispensable prerequisites to guarantee healthcare infrastructures suited to the needs of local populations, while anticipating future challenges.

At the same time, a similar mission was conducted **in Afghanistan**, at the French Medical Institute for Mothers and Children (FMIC) and the Women and Children's Pavilion in Kabul.



### Maintenance, training, transmission: pillars of quality healthcare

Without maintenance, equipment quickly becomes unusable. **Lack of maintenance is one of the main causes of deterioration of medical equipment**, with a direct impact on the quality of care.

Maintenance is therefore essential to ensure the security of medical personnel and patients, guarantee the reliability of equipment and optimize its lifespan while controlling costs. In response to this issue, La Chaîne de l'Espoir launched a regional project in 2024 based on five pillars:



- strengthening of local technical skills,
- pooling of resources,
- creation of synergies between actors,
- advocacy for maintenance,
- support for healthcare facilities and authorities.

### Concrete examples of technical support

- **In Mali**, a mentoring program in biomedical engineering has been in place for 4 years at the Mother and Child Hospital Le Luxembourg (HMEL) in Bamako, with internships in France, personalized mentoring by an engineer from the FESTOC Center and skills transfer by our representative in Senegal. Thus, La Chaîne de l'Espoir is committed to building the biomedical engineering capacities of local technical teams.
- **In Madagascar**, this model was adapted at CENHOSOA to support the first open-heart operations. The supervision of our teams enabled local technicians to gradually take control of biomedical equipment.
- **In West Africa**, our partnership with the Polytechnical University of West Africa (UPOA) enabled the organization of three biomedical seminars for master's students, the future hospital engineers of the region.

Overall, **more than 25 training courses were provided in 2024**, supplemented by our participation in 10 international congresses to reinforce our technical alliances and disseminate our know-how.



### Expertise deployed in sensitive areas

La Chaîne de l'Espoir offers support on delegated project management and assistant project management where the need arises, mainly in Asia, Africa and the Middle East.

#### ■ Rebuilding for health: a French hospital in the heart of Sinjar

**In Iraq**, the construction of the Sinjar French Medical Center (SFMC) has entered an active phase: testing of installations, reception of equipment (operating theatres, radiology, sterilization).

To prepare for the opening of the hospital, an analysis of the health needs of the population was made beforehand to adapt the provision of care to the post-conflict situation.

**The aim is to respond to the most acute needs of people drastically weakened by years of violence.**





The rebuilding of this 27-bed general hospital comes in response to the massive destruction of healthcare infrastructure in the region.

### ■ Vital equipment to reopen access to care

**In Mosul,** the reopening of the Medical Research and Care Center (MRCC) continues. The purchase of consultation and radiology equipment and the restart of imaging, radiology, cardiology and laboratory services have now once again given people access to different consultations. The end of the year saw the start of work on the linear accelerator and the purchase of devices to improve diagnostics.

### ■ Biomedical equipment endangered by war

**In Ukraine,** the crisis has revealed serious deficiencies in material and maintenance. Indeed, the needs reported and noted during our missions mainly concern the shortage of equipment and the lack of maintenance. The crisis leads to heterogeneity of biomedical equipment and disrupts maintenance and supply chains.

### A process to be continued

Aid cannot be limited to just dispatching equipment. Biomedical expertise is essential, involving **rigorous evaluation of the needs and skills of the users** as well as analysis of the constraints on the beneficiaries.

For this purpose, we carried out an analysis of more than 75 price quotes, sorted into 12 purchase batches. This enabled the **shipment of a volume of equipment worth 1.1 million euros**, training in good

utilization practices and the establishment of maintenance contracts for operating theater, radiology, ultrasound, laparoscopy and diagnostic modules.

The year 2024 confirms the central role of hospital engineering in the activities of La Chaîne de l'Espoir. Through targeted interventions, technical rigor and a systemic vision, the association continues to reinforce healthcare systems in the countries where it operates.



## Maternal health

A commitment for life,  
from the very first moments

La Chaîne de l'Espoir is committed to better care for obstetric complications and perinatal pathologies, in close collaboration with its hospital partners. This commitment is based on an integrated approach: surgical care, training of local teams, equipment, prevention and advocacy.

### Senegal and Togo

#### Treatment, training and transmission: targeted surgical missions

Caused by bad handling during childbirth, **lesions of the brachial plexus result in a partial or total paralysis of the arm in children**. Missions by Dr Philippe Valenti are dedicated to these and other neonatal lesions and have a double objective: to treat the children and strengthen the skills of local teams, with filmed operations as a means to the continuing training of African specialists.

- **In Senegal**, the first mission dedicated to traumatic lesions of the brachial plexus took place at the Albert Royer pediatric hospital in Dakar. 8 children underwent successful surgery.
- **In Togo**, the fifth mission to the country enabled operations for 15 children in the Sylvanus Olympio University Hospital. Two Malian surgeons were active participants. The head of the rehabilitation department played a key role in post-operative monitoring.

### West Africa

#### The Mother-Child Harmony Program: an integrated approach

Faced with persistent issues of maternal and child health in West Africa, La Chaîne de l'Espoir launched the Mother-Child Harmony Program in 2024, aiming



La Chaîne de l'Espoir  
is resolutely committed  
to a logic of resilience,  
local training  
and maintaining access  
to essential care.

to **improve access to maternal and perinatal care through a holistic approach**.

The program is based on five complementary pillars:

- Strengthening of local skills,
- Support through essential equipment (incubators, ultrasound devices, appropriate furniture) and improvement of infrastructures,
- Prevention and awareness-raising, especially concerning early pregnancies and gender-based violence,
- Integrated care for maternal and child pathologies, including obstetric lesions,
- Educational support for young girls affected by early pregnancies.

This program adopts an integrated approach, combining medical actions, specialized training, strengthening of healthcare facilities and advocacy in favor of greater concern for maternal and child health.

A study conducted in Togo and Benin identified top-priority needs at the level of national healthcare systems. The analysis focussed especially on the priorities of the entire healthcare system, notably improving provision of and access to maternal and child care, and dealing with early pregnancies, obstetric lesions and perinatal pathologies. The conclusions of that study will guide the launch in 2025 of a multi-country project aiming to **sustainably strengthen healthcare systems and reduce maternal and child mortality** in West Africa and the Indian Ocean.

### Afghanistan

#### Supporting maternity in an extreme setting

In a country where women's health is severely compromised by restrictions imposed on female medical personnel and the deterioration of infrastructures, La Chaîne de l'Espoir maintains its support for the French Medical Institute for Mothers and Children (FMIC) in Kabul, **Afghanistan**.

In 2024, 783 child births took place there, in a particularly complex context. A gynecology-obstetrics mission was conducted in June. It gave training to teams on techniques that are rarely available in the country, such as laparoscopy and treatment of prolapse.

This type of intervention **makes the woman's life more comfortable while reducing postoperative complications**.



## FINANCE, GOVERNANCE AND HUMAN RESOURCES



## Principles of financing and execution of activities

### Resources

The resources of the association come from four main sources of financing:

- **The general public** is the main source of revenue of La Chaîne de l'Espoir. These donors support the actions of the organization either by one-off donations to help finance surgical operations on children or by regular donations enabling medium or long term actions, notably organizing local treatment and training missions, equipping hospitals and conducting educational programs.  
  
Appeals to the general public are made by post, email or telephone. Regular donations by automatic bank transfer and online donations are our two main lines of development.
- **Companies and foundations** participate in financing major projects of La Chaîne de l'Espoir through partnerships which may last several years, notably for hospital projects, treatment and training programs and medical equipment programs.  
  
They may also contribute to care programs for children in France and abroad, and to educational and school health programs.  
Events or rallies are also organized jointly by companies and La Chaîne de l'Espoir so as to unite employees around a common cause (sports events, auctions, gala evenings, etc).



- **Institutional partners** support major projects by La Chaîne de l'Espoir which last over the long term and which, by an integrated approach, aim to provide populations with a multi-faceted and sustainable response to their needs.
- **Bequests** and donations to La Chaîne de l'Espoir are the result of the interest of donors and the general public aroused by means of the newsletter, publications and our website. A particular and regular relationship is then established with the donor through personalized communication.

### Utilization of different sources of funds according to the type of activity

Funds collected from the general public, bequests and part of the private funds from companies (sponsorship) and other private contributions (foundations) finance the totality of the activities of La Chaîne de l'Espoir (treatment for children in France, treatment abroad, school health, training, equipment and construction, ...).

When they are dedicated to a specific project, these funds are earmarked so that they can be clearly tracked by cost accounting. Their utilization is then devoted to programs defined in agreement with the partner, whose objectives, budget and activities correspond to precise specifications.

### Voluntary contributions in kind

To carry out its work, La Chaîne de l'Espoir also relies on in-kind support.

- Volunteer work makes an essential contribution to the activity and influence of our association.

**Volunteers on mission abroad:** every year several hundred surgeons, doctors, nurses and technicians ensure the success and professionalism of the medical and paramedical missions of La Chaîne de l'Espoir abroad.

**Volunteers for the child support program in French hospitals:** thanks to them, children, mostly French, whose parents are rarely or never present, can benefit from visits and various activities which make their hospital stay less distressing.

**Host families:** children transferred to France for surgical operations are looked after by our volunteer host families. The average duration of a child's stay in France is about two months and during this time the host family devote their time to the organization.

**Volunteers at the headquarters:** volunteers based in the head office participate actively in administrative work, fundraising and the organization of missions abroad.

**Regional branches:** located all over France, our dynamic volunteers participate in welcoming children who have operations in the provinces and in organizing events to enhance the reputation of La Chaîne de l'Espoir and to raise funds.

- Material donations and services in kind provide important support for our activities. Medical material, equipment or furnishing, as well as different services, notably in communication, are given to us free of charge by professionals and partner companies.
- Skills sponsorship means that a company puts qualified staff at our disposal for periods ranging from a few days to several years. This is a great help to La Chaîne de l'Espoir and a fulfilling experience for the employees involved.

### Principal aspects of relations/ conventions with French or foreign organizations which operate on behalf of La Chaîne de l'Espoir

The collaboration of La Chaîne de l'Espoir with other organizations is generally regulated by specific agreements which set out, among other things, the nature of the beneficiaries, the purpose, the definition of the operations envisaged, the responsibilities of each organization involved, the planned timetable and the modalities of monitoring and evaluation of operations.



# Finances

## Figures from the income statement by origin and destination

A - INCOME AND EXPENSES BY ORIGIN AND DESTINATION	2024		2023	
	Total	Of which public generosity	Total	Of which public generosity
<b>INCOME BY ORIGIN</b>				
1 - INCOME FROM PUBLIC GENEROSITY	16 891 147	16 891 147	16 363 691	16 363 691
2 - INCOME NOT RELATED TO PUBLIC GENEROSITY	2 380 230		2 230 052	
3 - SUBSIDIES AND OTHER PUBLIC AID	9 504 125		13 831 044	
4 - REVERSALS OF PROVISIONS AND IMPAIRMENTS	0	0	1 403 645	1 023 645
5 - USE OF PREVIOUS RESTRICTED FUNDS	3 346 793	45 802	1 720 116	35 272
<b>TOTAL</b>	<b>32 122 295</b>	<b>16 936 949</b>	<b>35 548 549</b>	<b>17 422 609</b>
<b>EXPENSES BY DESTINATION</b>				
1 - SOCIAL MISSIONS	22 678 163	10 343 702	23 245 001	9 779 809
2 - FUNDRAISING EXPENSES	7 503 529	6 212 139	7 029 624	6 373 624
3 - OPERATING EXPENSES	1 768 644	1 768 644	1 079 539	810 518
4 - PROVISIONS AND DEPRECIATIONS	111 470	111 470	107 630	107 630
5 - CORPORATE TAX	109 459		70 152	
6 - RESTRICTED FUNDS CARRIED FORWARD FOR THE YEAR	1 114 110	23 450	2 936 456	45 802
<b>TOTAL</b>	<b>33 285 375</b>	<b>18 459 405</b>	<b>34 468 403</b>	<b>17 117 384</b>
<b>DEFICIT / SURPLUS</b>	<b>-1 163 079</b>	<b>-1 522 456</b>	<b>1 080 146</b>	<b>305 225</b>

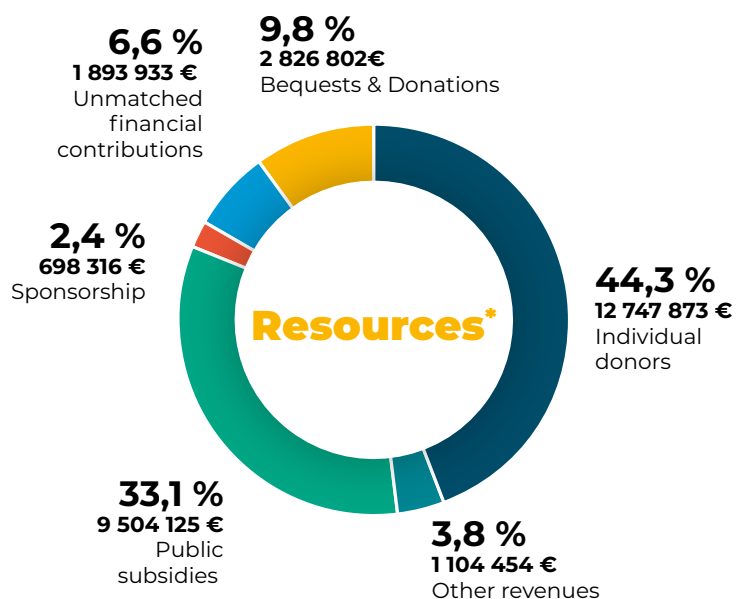
B - VOLUNTARY CONTRIBUTIONS FROM THE PUBLIC	2024		2023	
	Total	Of which public generosity	Total	Of which public generosity
<b>INCOME BY ORIGIN</b>				
1 - VOLUNTARY CONTRIBUTIONS FROM PUBLIC GENEROSITY				
Volunteering	1 358 491,00	1 358 491,00	1 484 709	1 484 709
Services in kind	1 587 953,00	1 587 953,00	1 820 560	1 820 560
Donations in kind	257 583,00	257 583,00	125 188	125 188
<b>TOTAL</b>	<b>3 204 027</b>	<b>3 204 027</b>	<b>3 430 457</b>	<b>3 430 457</b>

### Origin of resources

Support from our donors continued with a slight decline compared to 2023 (-1 % in manual donations), in a macroeconomic and geopolitical context that weighs heavily on household finances and confidence.

Bequests have increased (+16 %) and are establishing themselves as a substantial source of funding which the organization can rely on.

The financial year 2024 shows a level of resources which is stable compared to 2023 as regards funding received through private partnerships with other legal entities. However, we should note a slight fall in funding from non-profit organizations (-74 K€, a 4 % decrease) compared to 2023, offset by a rise in income from sponsorship (+78 K€, a 13% increase).



\*Exclusive of use of previous dedicated funds (3,347 K€)

Public subsidies show a sharp fall of -31% compared to 2023 (-4,327 K€), partly compensated by the use of dedicated funds linked to implementation delays, notably on our hospital construction project in Iraq. Subsidies remain a substantial source of income (30% of the association's resources).

These subsidies come mainly from the French Ministry for Europe and Foreign Affairs, the Agence française de développement (AFD), the European Commission for Civil Protection and Humanitarian Aid (DG ECHO) and Expertise France, in the form of co-financing of our projects in Iraq, Afghanistan, Ukraine, Jordan, Togo, Lebanon, the Union of the Comoros, Madagascar and Burkina Faso.

Other resources include ancillary income linked to provision of services, membership contributions, financial income, extraordinary income (excluding reversals of provisions), and various management income. This amounts to 1,104 K€ (vs 719 K€ in 2023), up 54% on the previous year.

Funding recorded in dedicated funds, unused at the time of closure, is carried over as income in the income statement of the following year, as and when commitments are fulfilled.

In 2024, amounts corresponding to catching up on the projects of previous years (notably in Iraq, Ukraine and Lebanon) are particularly high (+95 % compared to 2023).



Use of resources

Expenditure on implemented programs amounts to 22,678 K€ spent in 2024, representing 71% of current expenses. Thus, the funds invested in our social missions decreased slightly (-2 %) compared to 2023, indicating stability in the overall volume of our activities.

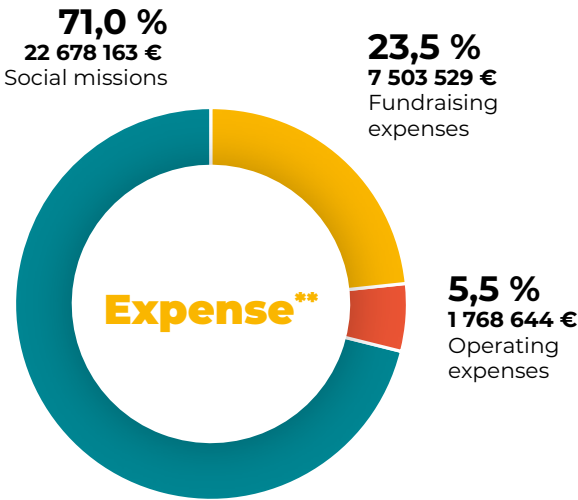
Fundraising costs (marketing, communication, management of donations and tax receipts, donor relations) amount to 7,504 K€, up 7% on the previous year due to investments made to increase fundraising in the United States (a debt waiver of 1,368K€ granted on the previous financial years, and 594 K€ in financial aid for the year 2024).

They represent 23,5 % of total current expenses. In a global context of drastic reduction in institutional resources, investments to develop fundraising from the general public have become essential to maintain a constant level of activity in the coming years.

Operating expenses are the indispensable basis for our missions and the guarantee of sound management of our resources. They are up 64% in the financial year. This increase is the result of a change in the expenditure breakdown of the association, a change described in the financial appendixes (note 27-2).

They represent 1,768 K€ in 2024. Their proportion of 5,5 % remains limited relative to the total volume of current expenses.

Allocations for provisions and depreciations (111 K€) are at a level similar to the 2023 financial year (108 K€).



(\*\*) Exclusive of allocations to provisions and depreciations (111 K€), income tax (109 K€) and dedicated funds carried forward (1,114 K€)

## Simplified balance sheet

Assets (in K€)	2024	2023
Fixed assets	7 663	7 443
Current assets	29 728	33 630
<b>Total Assets</b>	<b>37 391</b>	<b>41 073</b>
<b>Liabilities (in K€)</b>	<b>2024</b>	<b>2023</b>
Association own funds	12 125	13 289
- of which project reserves	1 302	1 638
- of which own funds exclusive of project reserves	10 823	11 651
Provisions and deferred and dedicated funds	4 412	5 145
Debts	12 132	13 582
Deferred income	8 722	9 057
<b>Total Liabilities</b>	<b>37 391</b>	<b>41 073</b>

## Policy on reserves

### The financial year shows a deficit of 1,163 K€.

This is due to the debt waiver of our structure in the United States, United Surgeons For Children (USFC), amounting to 1,367 K€, which was decided by the Board of Directors. Without this debt waiver, the organization would show a surplus of 204 K€, notably thanks to a financial result which rose sharply compared to 2023 (+72 %), indicating optimized management of cash and financial assets.

The deficit observed in 2024 is covered by the surplus generated in the previous year, and will result in a reduction of the organization's own funds, after validation by the top management.

Thus, the reserves as of December 31, 2024 represent 4.5 months of activity, a level necessary to ensure the continuity of our actions in the field and satisfy the commitments made by the association. This also enables us to cover unforeseen funding needs due to emergencies or a sudden decrease in income, and to finance investments and their renewal.

## Significant facts of the financial year

### International Network



In 2019, La Chaîne de l'Espoir created an affiliated structure under American law, the United Surgeons For Children (USFC), with the aim of extending its medical network and diversifying its sources of financing to include American donors, both private and institutional. Donations collected in the United States will contribute to the funding of all the programs run by La Chaîne de l'Espoir. In order to launch this American foundation, La Chaîne de l'Espoir provided it with a cash advance, in accordance with an agreement signed in 2021. At the end of the 2024 financial year, the Board of Directors decided to write off part of the Foundation's debt, and granted extra financial aid to contribute to the development of the American network.

### The Alain Deloche Foundation



Sheltered by La Fondation pour l'Enfance, the Alain Deloche Foundation is authorized to receive tax deductible donations. Its mission is to finance the construction and operation of Children's Pavilions, reception houses located close to partner hospitals of La Chaîne de l'Espoir, while also funding medical and surgical care for the children housed there during treatment. Our four Pavilions situated in Vietnam, Afghanistan, Mozambique and Senegal make it possible to provide medical care free of charge to deprived children, accompanied by a family member, for the entire duration of their treatment. 3,120 children were treated in our Pavilions in 2024, notably in Kabul.



## Rigor and transparency: our commitments

La Chaîne de l'Espoir places rigor and transparency at the heart of its governance, convinced that these principles are indispensable to ensure the quality and sustainability of its actions, and the lasting confidence of its partners.

### Financial transparency guaranteed by independent audits

Every year, the association publishes an activity report detailing its projects and its use of the funds it has received – donations, subsidies, gifts.

This system is reinforced by the certification of the annual accounts by independent auditors, ensuring the accuracy of financial information and the proper use of funds.

All these documents are freely accessible on the organization's website, allowing everyone to transparently assess the impact of projects and the management of resources.

### Internal audits to promote best practices

Every year, in order to ensure the compliance of its operations, La Chaîne de l'Espoir carries out internal audits in 3 or 4 country offices.

Led by the Head of Audit and Internal Control, these in-depth inspections enable us to identify areas for improvement and reinforce the application of best practices, whether it be in finance, operations, logistics, administration or security.

The recommendations from these audits give rise to corrective action plans, regularly monitored to ensure that they are properly implemented.

### Reinforced internal control

The association has structured internal control systems to ensure strict security for the most sensitive processes. These controls, often documented using control forms, guarantee reliability and quality of management in critical areas.

### External audits of publicly funded projects

Projects financed by public money are subject to rigorous external audits conducted by independent firms mandated by the funders.

These audits verify the compliance of spending by La Chaîne de l'Espoir and its partners, ensuring rigorous and transparent management of public funds.

### Official recognition by Don en Confiance

La Chaîne de l'Espoir is an organization certified by Don en Confiance, an independent oversight body which verifies the proper use of donations, applying strict principles of financial rigor, transparency and control. This official recognition is proof of our constant commitment to the highest ethical standards.

### Active and independent governance

The governance of the association is based on its Board of Directors and an Audit and Internal Control Committee which ensure rigorous management and continuous supervision of the systems put in place to anticipate and mitigate risks.

This governance strives to preserve the independence of decisions and the integrity of strategic orientations.

### Continuing training to ensure professionalism

Anxious to sustainably enhance the quality of its actions, La Chaîne de l'Espoir invests in regular training of its teams.

Our personnel are trained in management best practices in finance, administration, logistics and security, aiming at a constant improvement of skills.

### Responsible management, a guarantee of confidence and sustainability

Thanks to all these procedures – audits, controls, training, active governance – the association guarantees rigorous and responsible management of the funds entrusted to it.

This requirement of transparency is absolutely essential to maintain the trust of donors, financial backers and partners, and to ensure that La Chaîne de l'Espoir continues its missions over time, in the service of children and the most vulnerable.

## Governance and human resources

### The legal structure of La Chaîne de l'Espoir

La Chaîne de l'Espoir is an association established according to the French law of July 1, 1901 and declared to the Préfecture de Paris on December 12, 1994 under the number N° 94/4993.

### The scope of the annual report of La Chaîne de l'Espoir

The scope of the annual report of La Chaîne de l'Espoir covers the totality of its activities: treatment of children in France, emergency actions, treatment and training missions, construction, equipment, health programs in schools, humanitarian crises and maternal health.

### The members of La Chaîne de l'Espoir

La Chaîne de l'Espoir has 215 active members, all with voting rights.

### The Board of Directors of La Chaîne de l'Espoir in 2024

The members of the Board of Directors, including the treasurer, the secretary general and the two vice-presidents, and with the exception of the president, serve their mandates free of charge and receive no remuneration in this capacity.

#### ■ The Bureau

##### President

- Dr Pierre Éric Cheysson, Vascular surgeon

##### Vice-presidents

- Dr Philippe Valenti, Orthopedic surgeon
- Prof. Gérard Babatasi, Head of the cardiac surgery department at Caen University Hospital

##### Secretary General

- Jean-Roch Serra, Former director of the medical branch of the Siemens group

##### Treasurer

- Sandrine Turquetil Delacour, Accounting & Administration Director, MACSF group

#### ■ Members

- Dr Catherine Amrein, Intensivist
- Me Jacques Bouillon, Lawyer
- Prof. Christophe Chardot, Pediatric surgeon
- Dr Jean-Michel Davaine, Vascular surgeon
- Prof. Alain Deloche, Cardiac surgeon
- Gonzague Desforges, Retired engineer
- Denis Duverne, Retired chairman of Axa
- Dr Naziha Khen-Dunlop, Pediatric visceral surgeon
- Jacques Maillot, Chairman and founder of Nouvelles Frontières
- Dr Paul Neville, Thoracic and cardiovascular surgeon
- Philippe Peyrat, General delegate of the Engie Foundation
- Me Sébastien Prat, Lawyer
- Prof. Gabriel Rahmi, Hepato-gastroenterologist
- Dr Xavier Raingeval, Anesthetist-Intensivist
- Prof. Yann Révillon, Pediatric surgeon
- Stéphane Romatet, French ambassador to Algeria
- Dr Dominique Tournay, Anesthetist
- Dr Jean Vendroux, Plastic surgeon
- Prof. Jean-David Werthel, Orthopedic surgeon

### The management team

The operational management of the association is assured by a management team responsible for the implementation of the strategy set out by the governance.

This team includes a general direction, an operations direction, a technical direction, an administrative and financial direction, a development direction and a human resources direction. The executive committee includes the general direction and the five operational directions. It meets weekly.

### The specialist committees of La Chaîne de l'Espoir

#### ■ The management committee

The role of the management committee is to ensure that the decisions of the Board of Directors are implemented and that the activities and missions of La Chaîne de l'Espoir are properly carried out. It is made up of members of the Bureau and operational directors of the association. It meets once a month.



■ The financial committee

The role of the financial committee is to advise the Board of Directors on financial decisions at a strategic level, such as policy on own funds and investment choices.

■ The risk and internal control committee

The risk and internal control committee is an internal control organ assuring active monitoring of risk prevention and compliance with rules of governance. It is composed of the treasurer, qualified members of the Board of Directors and external experts. It is directly linked to the Audit and Internal Control Manager who reports to it.

Employees

As of December 31, 2024, La Chaîne de l'Espoir had 80 employees at the headquarters in France.

La Chaîne de l'Espoir also has numerous employees, expatriate or local, in its structures abroad in its zones of intervention:

- Afghanistan.....	47
- Iraq .....	18
- Lebanon.....	16
- Benin .....	13
- Mali.....	13
- Togo.....	12
- Jordan .....	10
- Madagascar.....	9
- Burkina Faso.....	8

- Ivory Coast.....	6
- Senegal .....	4
- Ukraine .....	2
- Cambodia.....	1
<b>Total.....</b>	<b>159</b>

Index of Female/Male Equality

La Chaîne de l'Espoir has a score of 100/100 in the Index of Female/Male Equality 2024.

The aim of this index is to abolish wage inequalities between women and men in France. La Chaîne de l'Espoir is happy to continue its efforts to promote female/male equality.

Volunteers

In 2024, La Chaîne de l'Espoir was able to count on the support of 590 volunteers for all the functions of the organization:

- Volunteers on programs abroad .....	157
- Volunteers on programs in France .....	140
- Host families.....	170
- Volunteers in regional branches.....	90
- Volunteers at the headquarters.....	33
<b>Total.....</b>	<b>590</b>



# Communication and development of resources

## Communication

### ■ A strategic year to showcase 30 years of commitment

The year 2024 was a symbolic milestone in the history of La Chaîne de l'Espoir, marking 30 years of action in the service of children and the most vulnerable.

This anniversary was celebrated during a great **unifying event** organized in October, bringing together all the links in our chain in a moment of emotion and recognition. On this occasion, an anniversary book was published, an exceptional work retracing three decades of humanitarian action through 30 inspiring testimonies, mixing stories of transmission, care and hope.

At the same time, the **redesign of our website** was an important strategic milestone. Clearer, more user-friendly and better referenced, this new tool enables more effective promotion of our missions and easier engagement by our donors. It also reinforces our capacity for on-line mobilization, thanks to a better user experience and optimized donation pathways.

As for the end-of-year communication campaign, this was based on an **ambitious multi-channel system** combining digital media, posters, television and the press. This plan to heighten visibility helped to increase our public prominence, while at the same time significantly boosting fundraising during this crucial period. Finally, **our online-community continues its upward trend.**

In 2024, we exceeded 123,000 subscribers on social media (+7,5 %). This progression, particularly striking on LinkedIn, shows that there is growing interest in our humanitarian commitments, our projects and our voice in the area of international solidarity.

## Relations with the media

### ■ Greater visibility on digital media

Media relations are vitally important in raising public awareness of our work. In 2024, 11 press releases were issued, generating more than 300 identified media spin-offs.

While there is declining attention in the regional press, our efforts have refocused on national and digital media, **aiming at expanded and targeted visibility.**

This approach has led to major media publicity: a report shown on the midday television news on TFI, a report on the main evening news on France 2 TV, as well as a series of reports on the digital media Brut, reaching a younger audience.

## Marketing

### ■ Fundraising stabilized thanks to solidarity mobilization

In 2024, La Chaîne de l'Espoir managed to stabilize its **collection of donations, reaching 13,1 M€**. After a difficult first half of the year, the mobilization of donors in response to our emergency campaigns, as well as the end-of-year campaign, made it possible to reverse the trend.

Like other NGOs, La Chaîne de l'Espoir is facing a decrease in the recruitment of new donors.

However, our initial efforts to develop philanthropy and large donations are starting to bear fruit, opening up new perspectives to support our mission.

## Liberalities

### ■ A significant increase and a new digital trend

In 2024, La Chaîne de l'Espoir received 49 liberalities, amounting to a total of 2,848M€, a sharp increase compared to the previous year (+17,5 %).

In addition, 39 new files were recorded, mainly from our loyal donors.

To support this trend, we deployed a strategy including, for the first time, **a dedicated digital campaign to increase visibility.**

## Sponsorship

### ■ Promoting societal impact to mobilize companies and foundations

Fundraising from sponsors, foundations and organizations amounts to 709 M€ (-5.8%). This collection is based on the commitment of our loyal partners, in a context where prospection has become more complex.

Nevertheless, the year 2024 was marked by a high point: a hugely successful solidarity gala in partnership with the Le Meurice hotel, which enabled us to mobilize new supporters. In addition, we continued our efforts to reshape our sponsorship offering, **emphasizing the societal impact of our actions**, in close collaboration with our program teams.

## Regional branches and events

### ■ Structuring a regional network

In 2024, the regional branches continued to progress, mobilizing local actors around solidarity events for the benefit of La Chaîne de l'Espoir. This mobilization raised funds amounting to 181 K€, while increasing the visibility of the organization at the regional level. To amplify this momentum, a manager in charge of the development of the volunteer network was recruited, **to structure and expand local initiatives.**

At the same time, several events with a nationwide impact were managed from the headquarters, such as solidarity jerseys for the UTMB or golf competitions in the Île-de-France region, raising a total amount of 37 K€.

# Acknowledgements

## 2024

### SPONSORS

#### Who provided financial support:

Afrique Solidarité Luxembourg (Burkina Faso) ■ Airbus Atlantic ■ Association de bienfaisance CFAO (AB-CFAO) ■ Banque Hottinguer ■ Bernard Magrez SA ■ BNDA ■ CFAO Solidarité (Burkina Faso) ■ Clarins ■ Collège Lycée Saint François Xavier Vanne ■ Crédit Agricole La Réunion - Mayotte ■ Databionik SAS ■ Ecole international arc-en-ciel Lomé ■ Ecole OGECE Marie Joseph ■ Engie Awards ■ Famille Frémaux et leurs amis ■ Fond'actions Initiatives ■ Fondation Air Liquide ■ Fondation Alain Deloche ■ Fondation des Hôpitaux de Paris ■ Fondation Emirates ■ Fondation GEOTEC ■ Fondation Grand Orient de France ■ Fondation Ipsos ■ Fondation La Petite Etoile ■ Fondation Lefoulon ■ Fondation Maurice Ute & Genoyer ■ Fondation Orange Burkina Faso ■ Fondation Perial ■ Fondation Roos ■ Fondation Zéphyr ■ Fonds de dotation LGDE ■ Fonds Merymu ■ Harmonie Mutuelle ■ Interpartner Assistance ■ K-Funds ■ Le Petit Vapoteur ■ Linda Norgrove Foundation ■ MCH ■ Mecam 44 ■ Mecénat Servier ■ Micro-tech ■ Microvention Europe / Terumo ■ Monaco Collectif Humanitaire ■ Orabank Togo ■ Peters Surgical ■ Phison Capital ■ Profil SARL ■ Proludic ■ SONAVIE ■ Terumo ■ TP Media ■ UTMB 2024 ■ Villard Medical

### INSTITUTIONAL PARTNERS

#### Governmental, European or international institutions which supported La Chaîne de l'Espoir through subsidies:

Agence française de développement (AFD) ■ Ambassades de France au Bénin, Burkina Faso, République démocratique du Congo, Cameroun, Irak, Madagascar, Mali, Niger, Sénégal, Togo, Union des Comores, Jordanie ■ Centre de crise et de soutien (CDCS) du ministère de l'Europe et des Affaires étrangères ■ Commune des Golfe 3 et 4 et communes d'Agoènyivé 1 et 5 du Togo ■ Direction de la Coopération Internationale Monaco (DCI) ■ EU Regional Trust Fund in Response to the Syrian crisis (MADAD) ■ European Commission's Directorate - General for European Civil Protection and Humanitarian Aid Operations (DG ECHO) ■ Expertise France ■ Ministère de la Santé du Bénin ■ Ministère de la santé et de l'action sociale du Sénégal ■ Ministère de la Santé et de l'Hygiène Publique de Côte d'Ivoire ■ Ministère de la Santé et de l'Hygiène Publique du Togo ■ Ministère de la Santé et du développement social du Mali ■ Ministère de la Santé Irakien (MoH) ■ Ministère des Enseignements Primaire et Secondaire du Togo ■ Ministère des Forces Armées du Madagascar ■ Préfecture de Dakar ■ Ville de Paris

### OPERATIONAL PARTNERS

#### Who participated in the implementation of actions by La Chaîne de l'Espoir:

ADRALE (ALR) ■ Al-Buwaida Charity ■ Aldar Al-Bayda Charity ■ Al-Farouq Charitable Society for Orphans care ■ Al-Khaldieh women association for family and childcare ■ Amosova National Institute of Cardiovascular Surgery ■ Anyma ■ Arabian Medical Relief ■ Armenian National Institute of Health ■ ASFA Hôpital d'enfants ■ Assameh Birth & Beyond ■ Assistance Publique / Hôpitaux de Marseille ■ Association Jeunesse Avenir Togo ■ Association Nyagbé ■ Association Wash Volunteers ■ Aviation Sans Frontières (ASF) ■ Bilaadga ■ Bureau des projets et œuvres de Développement social (BUPDOS) ■ Centre Cardio-Pédiatrique Cuomo (CCPC) ■ Centre Hospitalier de Référence Insulaire Hombo d'Anjouan ■ Centre Hospitalier de Soavinandriana (CENHOSOA) ■ Centre Hospitalier National El Maarouf ■ Centre Hospitalier National pour Enfants Albert Royer ■ Centre Hospitalier National Universitaire de Fann (CHNU-F) ■ Centre Hospitalier Universitaire Vaudois ■ Centre National Hospitalier Universitaire Hubert Koutoukou Maga (CNHU HKM) ■ Centre Paul Dottin ■ Centre Pédiatrique des Côtes ■ Chernihiv children's hospital ■ Child Protection Centres and Services (CPCS International - Népal) ■ Childcare Charity Association (Jordan) ■ Chirurgie pédiatrique en Afrique (CHIRPA Asbl) ■ CHRU de Tours ■ CHU Analankininina ■

CHU Andrainjato ■ CHU Bogodogo ■ CHU de Bordeaux ■ CHU de Caen Normandie ■ CHU de Grenoble ■ CHU de Kati ■ CHU de La Réunion (Felix Guyon) ■ CHU de Nancy ■ CHU de Nantes ■ CHU de Rennes ■ CHU de Toulouse ■ CHU Lille ■ CHU Mahavoky Atsimo ■ CHU Mère Enfant Lagune de Cotonou (CHUMEL) ■ CHU Morafeno ■ CHU Pzaga Androva ■ CHU Rouen ■ CHU Sylvanus Olympio ■ CHU Tambohobe ■ CHU Tengandogo ■ CHU Yalgado ■ Clinique Bizet ■ Clinique Cardiaque Pédiatrique Ngaliema (CCP) ■ Clinique Fondation Santé des Étudiants de France (FSEF) ■ Comité International de la Croix-Rouge (CICR) ■ Community-based rehabilitation center / Baqa'a camp ■ CRMTPE Elisabeth de la Panouse Debré ■ Fondation du Paradis des Indiens ■ Fondation Hôpital Saint Joseph ■ Fondation Kanta Bopha ■ Fondation Paul Parquet ■ Hay Asso ■ Hôpital Armand Trousseau ■ Hôpital Cedarcrest ■ Hôpital de la Timone ■ Hôpital de Pédiatrie et de Rééducation de Bullion ■ Hôpital d'enfants Margency ■ Hôpital du Mali ■ Hôpital européen Georges Pompidou ■ Hôpital Foch ■ Hôpital Général Idrissa Pouye/Grand Yoff (HOGIP) ■ Hôpital Mère-Enfant Dominique Ouattara de Bingerville ■ Hôpital Necker - Enfants malades ■ Hôpital Principal de Dakar ■ Hôpital Robert Debré ■ Hôpital Saint Camille ■ Hôpital Saint Malo ■ Hôpital Universitaire de Jos ■ Hôpital Universitaire Necker Enfants Malades ■ Hospices Civils de Lyon ■ HPR Alice Blum Ribes ■ HuSoMe ■ Institut de la Main ■ Institut du Cœur de Maputo (ICOR) ■ Institut Médical Français pour la Mère et l'Enfant (IMFE) ■ Institut Supérieur d'Etudes Professionnelles de Diamniadio (ISEPD) ■ Institute for Family and Health ■ Jordan Health Aid Society ■ Konotop Central District Hospital ■ Kozama ■ La Fundacion Tierra de hombres Espagne (TDH) ■ La Voix du Paysan ■ Ladies of Dail Association ■ Le Hôpital Mère Enfant Le Luxembourg ■ Local Community-based Rehabilitation Center / Wehdat camp ■ MAEECHA ■ Nadia's Initiative ■ New Face ■ Okhtyrka Central District Hospital ■ Our Step Association ■ Pryluky Central City Pediatric Hospital ■ Qudrat Association for Community Development ■ Sentinelles ■ SMR André Bousquairol ■ Société Malienne de Chirurgie Pédiatrique « SOMACHIP » ■ SOS Villages d'Enfants (Madagascar) ■ St. Panteleimon Hospital ■ Taabar Society ■ Tsiky ■ Université Ki-Zerbo ■ Université Polytechnique de l'Ouest Africain (UPOA) ■ Vozama

### ASSOCIATIVE PLATFORMS AND COORDINATION SPACES

#### Of which La Chaîne de l'Espoir is a member:

Académie de Chirurgie ■ Bioforce ■ Bioport ■ Child Protection Working Group Liban ■ Cluster santé du Burkina Faso, de Madagascar et du Mali ■ Collectif des ONGs françaises travaillant en Afghanistan (COFA) ■ Collectif Inter-associatif Femme, Santé, Liberté ■ Comité de la Charte - Le Don en Confiance ■ Conseil de Concertation pour l'Eau et l'Assainissement de Base au Togo (CCEABT) ■ Coordination Humanitaire et Développement (CHD) ■ Coordination Sud ■ Education Working Group Liban ■ Fédération Internationale No Noma (FINN) ■ FONGIH ■ Forum des ONG Internationales au Mali (FONGIM) ■ Forum Espace Humanitaire (FEH) ■ France Générosités ■ Groupe des partenaires techniques et financiers de la santé du Bénin, du Burkina Faso, de la Côte d'Ivoire et du Togo ■ Groupe Enfance (CHD) ■ Health Cluster Ukraine ■ Humanitarian Country Team (HCT) Madagascar ■ Humanitarian NGO Platform in Ukraine ■ Initiative Future of Hospitals and Health Systems ■ Jordan INGO Forum (JIF) ■ Jordanian Health Sector Working Group ■ L'Institut des Dirigeants d'Associations et Fondations (IDAF) ■ Lebanon Humanitarian Forum ■ Lebanon Humanitarian INGO Forum ■ MHPSS committee Liban ■ National Health Working Group Liban ■ Plateforme de la Société Civile pour l'Enfance (Madagascar) ■ Plateforme des ONG Européennes (Sénégal) ■ Plateforme des ONG Internationales du Bénin (PONGIB) ■ Protection Working Group Liban ■ Quamed ■ Réseau F3E ■ RONGITO (Réseau des Organisations Internationales au Togo) ■ Sexual and reproductive health working group Liban ■ VMS (Violence en Milieu Scolaire) ■ Voice

## Index by continent



COUNTRY	PAGES	ACTIVITIES	BUDGET IN €
<b>EUROPE AND CAUCASUS</b>			<b>3 671 934</b>
<b>Armenia</b>	23	Training on damage control surgery	83 888
<b>France</b>	11, 15	Accompaniment of hospitalized children and projects for their well-being. Transfer of children to France and Spain	1 147 932
<b>Ukraine</b>	9, 10, 22, 23, 29	Training on war surgery, training on surgical damage control, building skills in orthopedic surgery, support for pediatric surgery, supplying traumatology material and biomedical equipment	2 440 114

<b>ASIA</b>			<b>5 942 188</b>
<b>Afghanistan</b>	10, 12, 18, 19, 21, 22, 24, 30	Women and Children's Pavilion, building skills, pediatric surgery, cardiac surgery, orthopedic surgery, gynecology-obstetrics, anesthesia, acute malnutrition, psychosocial support, consultations in camps for internally displaced people, prevention and awareness-raising, screening and referral, maintenance of biomedical equipment	5 170 490
<b>Cambodia</b>	12, 19, 21	Orthopedic surgery, cardiology, echoes®, neurosurgery, interventional radiology, building skills	67 008
<b>India</b>	19, 21, 25	Primary healthcare, women's health, menstrual health, mobile clinics, child protection, prevention and screening, awareness-raising, screening and referral, cardiac surgery, pediatric surgery	308 975
<b>Laos</b>	11, 21, 27	Pediatric surgery, laparoscopy, building skills, supplying medicines and medical devices, audit of infrastructures	45 635
<b>Nepal</b>	25	Primary healthcare, school health, menstrual health, prevention and awareness-raising, consultation and referral, psycho-social support	227 498
<b>Vietnam</b>	19	Children's Pavilion, cardiac surgery, pediatric cardiac surgery, medico-social support	122 583



COUNTRY	PAGES	ACTIVITIES	BUDGET IN €
<b>AFRICA</b>			<b>6 395 564</b>
<b>Benin</b>	8, 20, 30	Itinerant missions, echoes® sessions, reconstructive surgery (severe burns), solidarity funds, prevention, awareness-raising, caustic stenosis of the esophagus	744 070
<b>Burkina Faso</b>	17, 18, 19, 22, 26	Reconstructive surgery (noma, maxillofacial pathologies), prevention and awareness-raising, screening and referral, cardiac surgery, pediatric cardiac surgery, echoes®, supplying biomedical equipment and consumables, humanitarian strategy	938 870
<b>Union of the Comoros</b>	19, 24	Pediatric cardiology, training and building skills in diagnosis and screening of heart disease, telemedicine (echoes®), biomedical equipment	77 268
<b>Ivory Coast</b>	8, 20, 27	Cardiac surgery, infectiology, laparoscopy, caustic stenosis of the esophagus, interventional radiology, digestive endoscopy, ophthalmology, echoes®, building medical and paramedical skills	484 033
<b>Madagascar</b>	8, 12, 18, 19, 24, 28	Pediatric cardiac surgery, rehabilitation of operating theatres, biomedical equipment, supplying medicines and consumables, training and building skills, telemedicine (echoes®), prevention and screening of heart disease, awareness-raising on oral hygiene	1 144 400
<b>Mali</b>	17, 18, 19, 20, 28	Loco-regional anesthesia, pediatric cardiac surgery, reconstructive surgery (noma, maxillofacial pathologies), pediatric surgery, telemedicine (echoes®), supplying medicines and consumables, training and strengthening of skills	943 769
<b>Mozambique</b>	12, 18, 19	Children's Pavilion, cardiac surgery, interventional catheterization, telemedicine (echoes®), building skills	36 223
<b>Nigeria</b>	20	Loco-regional anesthesia	13 078
<b>Democratic Republic of the Congo</b>	18, 19	Paediatric cardiac surgery, capacity building, telemedicine (echoes®), supply of medicines and consumables	16 085
<b>Senegal</b>	10, 12, 19, 20, 21, 27, 30	Loco-regional anesthesia, building skills of engineers and biomedical technicians, supplying medicines and consumables, training and building skills, digestive endoscopy, Children's Pavilion, South-South transfers, vascular surgery	1 077 512
<b>Togo</b>	11, 19, 20, 25, 30	echoes® sessions, brachial plexus, anorectal malformations, itinerant missions, school health, water-hygiene-sanitation, prevention and screening, loco-regional anesthesia	912 513
<b>NEAR AND MIDDLE EAST</b>			<b>6 210 632</b>
<b>Iraq</b>	11, 28, 29	Hospital construction, supplying medical equipment, training and building skills of medical personnel, technical assistance for rehabilitation of a health establishment	3 507 005
<b>Jordan</b>	21, 24	Cardiac surgery, orthopedic surgery, early detection, prevention and awareness-raising, psychosocial support, echoes® sessions	1 088 693
<b>Lebanon</b>	9, 22	General pediatric surgery, neonatal surgery, prevention and awareness-raising, psycho-social support, training of health personnel and emergency response (covering hospitalization costs and monitoring) during the war, orthopedic surgery, early detection	1 614 933
<b>AMERICA</b>			<b>59 946</b>
<b>Haiti</b>	12	School health	59 946
<b>MULTI-COUNTRY</b>			<b>117 939</b>
<b>DES</b>	8	Scholarships, regional seminar, urological surgery	117 939



**La chaîne  
de l'espoir**

Together, let's save children

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